

Blue Crane Route Municipality (EC102)



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DRAFT MTREF BUDGET

FY 2020/2021

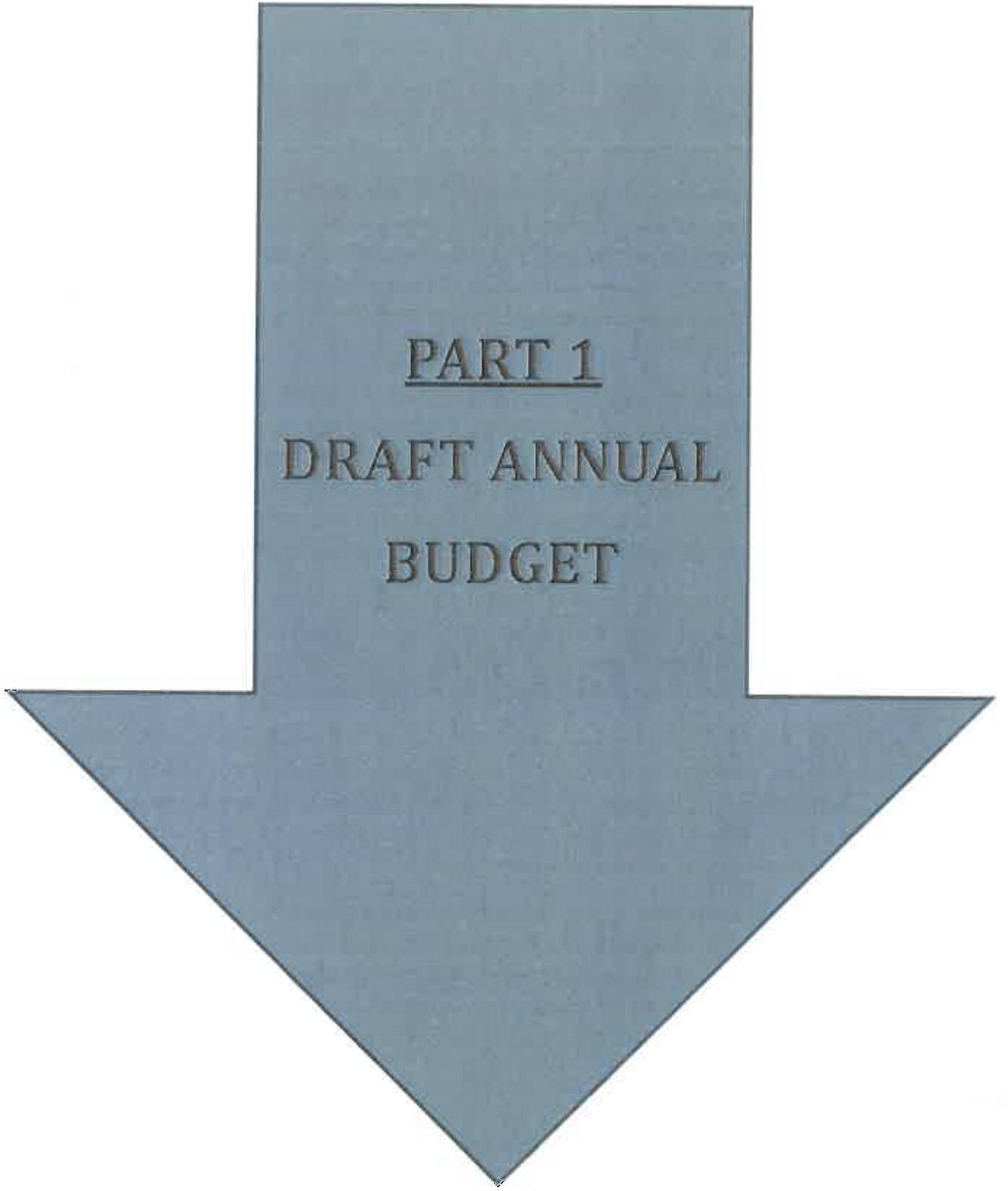
TABLED TO COUNCIL ON
15 MAY 2020

(in terms of Section 16(2) of the Municipal
Finance Management Act (MFMA) 56 of 2003)

A municipal budget is the projected financial operating plan. In general, a budget accounts for expected revenues and allocates resources to particular expenditures. Generally, a municipal budget contains two broad types of categories: expected revenues and estimated expenditures for the upcoming fiscal year.

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1. Mayor's Speech

Honourable Councillors, Acting Municipal Manager, Directors and staff, I have the privilege as the Mayor of the Blue Crane Route municipality to table the 2020/21 Draft Budget and IDP as provided in terms of Section 16(2) of the Municipal Finance Management Act (MFMA) 56 of 2003. The Section provides that *"...the mayor of the municipality must table the annual budget at a council meeting at least 90 days before the start of the budget year."*

I table this budget under strenuous economic circumstances which impact heavily on poorest communities. The current economic slowdown will continue to exert pressure on the municipality revenue generation and collection levels hence our decision to adopt a conservative approach in projecting revenue. Our budget is therefore informed by deep consideration of the economic, financial and social factors which was also effected by the Corona virus that affecting the broader community of the BCRM.

High unemployment remains a critical challenge for the BCRM. Nationally unemployment rate sits at 27%. One in every two South Africans is poor. One in every three lives in extreme poverty which includes going to bed without food. Stats SA 2011 reflects that the poverty levels in the BCRM are high with 46.45% of the population not receiving any income. About 65.7% of the potential labour force is not working. This situation implies high dependency on social grants. Councillors this means many households cannot afford to pay for services.

We are concerned with the trend of shrinking government income against the growing indigent population. The fact that national government is reducing its financial obligations to municipalities while poverty escalates is a serious challenge we must contend with. What this means is that as the country's fiscus continues to deplete, we are compelled to be depend on our own financial resources.

The present economic circumstances make it essential that we reprioritize expenditure and implement stringent cost containment measures. We need to balance between limited revenue resources available, the immense needs of our communities and our constitutional obligation, that of providing basic services to our communities.

Coming back to the budget, in my address I said that many households in the BCRM cannot afford to pay for services. We should therefore heed the call by National Treasury that municipalities should maintain tariff increase at levels that reflect an appropriate balance between the affordability to poorer household and other customers while ensuring the financial sustainability of the municipality. It is for this reason that we propose the following structure percentage increase:

- 5% increase for Rates
- 5% increase for Water, Sanitation and Sundry
- 10% increase for Refuse removal Services to recover losses
- 6.24% increase for electricity, depending on NERSA approval.

We have also made a provisional 6.25% increase for salaries. Currently the draft budget only includes vacancies for positions not filled during the last few months. No new positions will be budgeted for.

I must mention Councillors that our capital budget relies heavily on grants. A total R33,5 million from grant funding has been budgeted. Against this background, we do not have any room for underspending and roll overs. This is something we cannot afford.

As I table this budget, let me take this opportunity to thank ratepayers who religiously pay for services. I make yet another clarion call to them to continue doing so, so that we can sustain the quality of services we provide.

I also encourage all our people who cannot afford to pay for services to register in our indigent programme.

Councillors, I present to you the Draft budget and IDP for 2020/21. In terms of Chapter 4 of the Municipal Systems Act 32 of 2000 read with Section 22 of the MFMA we will present this Draft budget to the broader BCRM community in the coming month.

I thank you



B.A. MANKWENI
MAYOR

DATE: 15/05/2020

2. Executive Summary

The Draft 2020/21 Integrated Development Plan (IDP), as well as the Draft 2020/21 Medium Term Revenue Expenditure Framework (MTREF) Budget and generic projections going forward, and the Draft 2020/21 Service Level Standards (SLS) were presented to Council on 15 May 2020.

The status of the Financial Related Policies, still the same until reviewed before 30 June 2020 the detailed lists thereof reflects later in this document.

The following summarised 2020/21 MTREF Draft Budget Tables and relevant Charts:

- **Table 1:** 2020/21 Draft Budgeted Financial Performance per category
- **Table 2:** 2020/21 Draft Capital Budget

BLUE CRANE ROUTE MUNICIPALITY
DRAFT BUDGET 2020/21

EXPENDITURE by type

	ADJUSTED BUDGET 2019/20	DRAFT BUDGET 2020/21
Employee related costs	80 454 986	89 701 542
Remuneration of Councillors	4 178 490	4 430 212
Debt Impairment	14 990 060	15 739 570
Depreciation & asset Impairment	42 479 290	43 040 440
Finance Charges	5 036 190	5 227 600
Bulk Purchases	97 294 100	104 031 520
Other Materials	4 316 060	4 241 840
Contracted Services	8 464 900	8 548 140
Transfers and subsidies (SALGA)	841 100	891 570
Operational Cost	28 979 990	30 457 771
	287 035 166	306 310 205

REVENUE by source

	ADJUSTED BUDGET 2019/20	ADJUSTED BUDGET 2020/21
Property Rates	18 026 690	18 928 000
Service charges - electricity	122 883 890	134 332 160
Service charges - Water revenue	13 002 530	13 652 660
Service charges - Sanitation revenue	5 453 000	5 725 650
Service charges - Refuse revenue	7 575 500	8 333 050
Rental of facilities and equipment	465 000	307 500
Interest earned - external Investments	1 350 000	1 000 000
Interest earned - Outstanding debtors	5 465 650	5 738 750
Fines, penalties and forfeits	423 000	422 000
Licences and permits	480 300	500 300
Agency Services	950 000	997 500
Transfer and Subsidies	61 566 400	64 593 050
Transfer and Subsidies - Capital	53 224 813	33 540 350
Other Revenue - VAT on Capital Grants	6 942 370	4 374 828
Other Revenue	1 812 370	1 771 792
	299 621 513	294 217 590
TOTAL BUDGET (DEFICIT)/SURPLUS	12 586 347	-12 092 615

Adjustment - for cash funded budget

Redemption of external Loans	-3 831 815	-1 531 000
Depreciation	42 479 290	43 040 440
Capital Transfers	-53 224 813	-33 540 350
Interest on Provisions	4 575 340	4 503 000
Nett surplus (-deficit)	2 584 349	379 475

Grants Included In Budget

Capital Grants

MIG	13 604 000	13 540 350
WSIG	36 459 003	15 000 000
Fire equipment - SBDM	2 079 290	
Tourism/LED	422 520	
Water - SBDM	250 000	
INEP	410 000	5 000 000
	53 224 813	33 540 350

Operational Grants

Equitable Share	53 519 000	56 696 000
FMG	2 235 000	2 500 000
Library Grant	2 300 000	2 300 000
SBDM - Environmental Health	836 400	836 400
SBDM - Fire and Disaster	550 000	0
EPWP	1 410 000	1 548 000
MIG - PMU	716 000	712 650
	61 566 400	64 593 050

BLUE CRANE ROUTE MUNICIPALITY - EC 102

DRAFT BUDGET: 2020/21

<u>CAPITAL ITEM DESCRIPTION</u>	<u>FUNDING</u>	<u>DRAFT BUDGET 2020/21</u>	<u>DRAFT BUDGET 2021/22</u>	<u>DRAFT BUDGET 2022/23</u>
ACCOUNTING OFFICER				
Office Equipment	Municipal own Funds	10 000	15 000	20 000
		10 000	15 000	20 000
BUDGET PLANNING & IMPLEMENTATION				
Office Equipment	Municipal own Funds	10 000	15 000	20 000
		R 10 000	R 15 000	R 20 000
TECHNICAL SERVICES : ELECTRICITY				
Equipment and Tools	Municipal own Funds	50 000	60 000	70 000
Upgrading of Somerset East main sub-station	INEP	3 200 000	2 000 000	400 000
Upgrading of Power Factor correction	INEP	800 000		
Electrification of low cost housing in BCRM	INEP	1 000 000	97 000	3 000 000
Ringfencing projects from Electricity revenue		1 785 000		
Capital Expenditure: Transformers	Municipal own Funds	500 000	550 000	600 000
Operation Expenditure - Material for maintenance		1 285 000		
		R 5 550 000	R 2 707 000	R 4 070 000
TECHNICAL SERVICES : WATER				
Bestershoek Water Treatment works	WSIG	2 000 000		
Improvement of Orange Fish WTW process efficiency	WSIG	3 000 000	3 000 000	
Upgrade of Orange Fish WTW	WSIG		6 120 000	7 200 000
Construction of 3 X 3ML reservoirs in BCRM	WSIG		8 000 000	6 424 000
Water equipment and tools	Municipal own Funds	40 000	50 000	60 000
		R 5 040 000	R 17 170 000	R 13 684 000
TECHNICAL SERVICES : PUBLIC WORKS				
Generators	External Loans	R 1 200 000		
Replacement of Vehicles/bakkies	External Loans	R 1 500 000		
Equipment and Tools	Municipal own Funds	50 000	60 000	70 000
		R 2 750 000	R 60 000	R 70 000
TECHNICAL SERVICES : SEWERAGE				
Sewer equipment and tools	Municipal own Funds	40 000	50 000	60 000
Upgrade Pearston WWTW	WSIG	10 000 000	2 880 000	
		R 10 040 000	R 2 930 000	R 60 000
TECHNICAL SERVICES : MUNICIPAL INFRASTRUCTURE GRANT (MIG)				
Upgrading of Aeroville Sportfields	MIG Grant	2 000 000	2 000 000	400 000
Upgrading of West View Sportfields	MIG Grant		3 000 000	3 000 000
Paving of Gravel roads: Pearston	MIG Grant	700 000	800 000	1 200 000
Paving of Gravel roads: Cookhouse	MIG Grant	1 200 000	1 400 000	1 800 000
Paving of Gravel roads: Somerset East	MIG Grant	1 138 850	1 800 000	2 500 000
Cookhouse Bulk water supply (Phase 2 B)	MIG Grant	200 000		
Cookhouse Bulk water supply (Phase 2 C)	MIG Grant	5 000 000	2 472 597	1 200 000
Upgrading of Westview stormwater	MIG Grant	2 701 500	1 500 000	
Provision of Pearston Bulk Services (Planning)	MIG Grant	600 000	1 391 403	4 867 250
		R 13 540 350	R 14 364 000	R 14 967 250
COMMUNITY, SAFETY & SOCIAL SERVICES : ADMINISTRATION				
Office Equipment	Municipal own Funds	10 000	15 000	20 000
		10 000	15 000	20 000
COMMUNITY, SAFETY & SOCIAL SERVICES : COMMONAGE				
Construction of pound	External Loans	450 000		
		R 450 000	R -	R -
COMMUNITY, SAFETY & SOCIAL SERVICES : FIRE SERVICES				
Fire Equipment and Vehicle	SBD MUN GRANT			
		R -	R -	R -
CORPORATE SERVICES: ADMINISTRATION				
ICT Equipment/computers	Municipal own Funds/FMG	170 000	200 000	220 000
Office Equipment	Municipal own Funds	10 000	15 000	20 000
		R 180 000	R 215 000	R 240 000
GRAND TOTAL OF CAPITAL BUDGET		R 37 580 350	R 37 491 000	R 33 151 250
SUMMARY OF CAPITAL FUNDING				
Grants				
Municipal own Funding from surplus funds				
External Loan				
		R 33 540 350	R 36 461 000	R 31 991 250
		R 890 000	R 1 030 000	R 1 160 000
		3 150 000	0	0
		R 37 580 350	R 37 491 000	R 33 151 250

The following was taken in consideration when the budget was compiled:

1) **Grants as per Division of Revenue Bill:**

Equitable Share	R 56 696 000
FMG	R 2 500 000
MIG: PMU	R 712,650
Library	R 2 300 000
SBDM: Environmental Health	R 836 400
EPWP	R 1 548 000
WSIG (Capital)	R 15 000 000
MIG (Capital)	R 13 540 350
INEP (Capital)	<u>R 5 000 000</u>
	<u>R 98 133 400</u>

2) A provisional increase in salaries of 6.25% is included in the budget as per Agreement between SALGA and the Unions.

3) Tariff structure percentage increases, that was utilised when the budget was compiled:

- Rates – 5%
- Water, Sewer/Sanitation and Sundry – 5%
- Refuse removal charges – 10%
 - Electricity – 6.24% depending on NERSA's approval plus
 - **Electricity - pre-paid basic charges as approved by Council in 2019/20 to be phased in over three years – Residential – additional 17c/kwh and businesses and additional – 61c/kwh up to the first 150kwh.**

4) The provision for debt impairment was increased with R749 510 (5%) - this is to be more in line with the pay rate and to have a cash back budget.

5) The Eskom bulk purchases increase with 8.76% but this is not yet the final approval.

6) Provision is also made in the cash flow budget to take up a loan of R10.75m to re-finance the Somerset East WWTW and settle the possible claim from SAMWU provident fund. The balance will be used to finance certain capital expenditure.

7) The draft budget surplus of R379 475 will be utilised to fund the capital expenditure from own revenue.

8) The totals as per draft budget is as follows:

Total operational expenditure:	R306 310 205
Total capital expenditure:	R 37 580 350
Total revenue:	R294 217 590

9) The capital expenditure will be funded as follows:

WSIG	R15 000,000
MIG	R13 540 350
INEP	R 5 000 000
External Loan	R 3 150 000
Own Funding	R 890 000
Total	<u>R37 580 350</u>

- The Draft 2020/21 Tariff List / Book is a separate document accompanying the budget

Given the current negative national economic challenges, the municipality needs to work together to work smarter with less resources. Our Equitable Share's year on year growth was not in line with normal inflation rates; our indigent households is now more than half of the total households within the municipal area; and the debtor payment rate in April 2020 is only at 82% while the norm of 95%. These are all national economic challenges that have a direct negative impact on local government's financial wellbeing.

In the current circumstances, we should work smarter; by enhancing our own revenue and cut out all unnecessary expenditure.



N.B. DELO
DIRECTOR: FINANCE / CFO
DATE: 15/05/2020

3. Contact Information

EC102 Blue Crane Route - Contact Information

A. GENERAL INFORMATION	
Municipality	Blue Crane Route Municipality
Grade	Grade 2
Province	Eastern Cape
Web Address	www.bcrm.gov.za
e-mail Address	leonieb@bcrm.gov.za
B. CONTACT INFORMATION	
Postal address:	
P.O. Box	21
City / Town	Somerset East
Postal Code	5850
Street address	
Building	Town Hall
Street No. & Name	67 Nojolstreet
City / Town	Somerset East
Postal Code	5850
General Contacts	
Telephone number	042 243 6406
Fax number	042 243 2250
C. POLITICAL LEADERSHIP	
Speaker:	
ID Number	710618 5649 08 2
Title	Mr
Name	Bonisle Manxoweni
Telephone number	042 243 6404
Cell number	082 657 1339
Fax number	042 243 6033
E-mail address	council@bcrm.gov.za
Secretary/PA to the Speaker:	
ID Number	641005 0163 08 3
Title	Ms
Name	Charmane Simonse
Telephone number	042 243 6467
Cell number	082 893 9744
Fax number	042 243 6033
E-mail address	council@bcrm.gov.za
Mayor/Executive Mayor:	
ID Number	710618 5649 08 2
Title	Mr
Name	Bonisle Manxoweni
Telephone number	042 243 6404
Cell number	082 657 1339
Fax number	042 243 6033
E-mail address	council@bcrm.gov.za
Secretary/PA to the Mayor/Executive Mayor:	
ID Number	641005 0163 08 3
Title	Ms
Name	Charmane Simonse
Telephone number	042 243 6467
Cell number	082 893 9744
Fax number	042 243 6033
E-mail address	council@bcrm.gov.za
D. MANAGEMENT LEADERSHIP	
Municipal Manager:	
ID Number	781225 1226 08 9
Title	Mr
Name	Nigel Delo (Acting Municipal Manager)
Telephone number	042 243 6405
Cell number	083 798 7163
Fax number	086 262 0433
E-mail address	nigeld@bcrm.gov.za
Secretary/PA to the Municipal Manager:	
ID Number	640628 0010 08 6
Title	Ms
Name	Suzette Miggels
Telephone number	042 243 6402
Cell number	082 329 6823
Fax number	042 243 6033
E-mail address	suzettem@bcrm.gov.za
Chief Financial Officer	
ID Number	781225 1226 08 9
Title	Mr
Name	Nigel Delo
Telephone number	042 243 6405
Cell number	083 798 7163
Fax number	086 262 0433
E-mail address	nigeld@bcrm.gov.za
Secretary/PA to the Chief Financial Officer	
ID Number	591009 0026 06 4
Title	Ms
Name	Leopie Botha (IM)
Telephone number	042 243 6406
Cell number	083 654 9557
Fax number	086 550 6055
E-mail address	leonieb@bcrm.gov.za

1 Grade in terms of the Remuneration of Public Office Bearers Act.

4. Annual Tables A1 to A10

“On an annual basis, the mSCOA chart is reviewed to address implementation challenges and correct chart related errors. Toward this end, Version 6.4 is released with MFMA Circular 98. Version 6.4 of the chart is effected from 2020/2021.”

The following MTREF Budget Tables A1 to A10 reflect the *Version 6.4 of Schedule A1 (the Excel Formats)* which is aligned to version 6.4 of the mSCOA classification framework that was used to compile the A Schedules of the 2020/2021 draft MTREF budget. The tables reflect the actuals for 2016/2017 to 2018/2019 financial years plus the current year's (2019/2020) budget, and the estimated for 2021/2022 to 2022/2023 financial years.

The draft annual budget of the municipality for the financial year 2020/2021 and the multi-year and single-year capital appropriations tabled as set out in the tables A1 to A5.

The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets tabled as set out in the tables A6 to A10.

EC102 Blue Crane Route - Table A1 Budget Summary

Description	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Financial Performance										
Property rates	11 152	12 098	13 223	18 027	18 027	18 027	18 027	18 928	19 874	20 868
Service charges	111 774	105 392	119 764	148 405	148 915	148 915	148 915	162 044	173 307	185 369
Investment revenue	1 281	1 140	2 052	850	1 350	1 350	1 350	1 000	1 050	1 103
Transfers recognised - operational	51 549	52 609	55 602	60 919	61 516	61 516	61 566	64 593	66 779	69 958
Other own revenue	10 821	14 331	11 992	7 618	16 539	16 539	16 539	14 113	15 512	15 451
Total Revenue (excluding capital transfers and contributions)	186 578	185 571	202 634	236 819	246 347	246 347	246 397	260 677	276 522	292 749
Employee costs	74 180	76 838	79 484	83 150	80 455	80 455	80 455	89 702	92 662	97 370
Remuneration of councillors	3 467	3 870	3 994	4 254	4 178	4 178	4 178	4 430	4 652	4 884
Depreciation & asset impairment	34 803	35 145	35 052	42 179	42 479	42 479	42 479	43 040	43 471	43 906
Finance charges	4 024	1 334	3 308	5 019	5 036	5 036	5 036	5 228	5 176	5 029
Materials and bulk purchases	78 382	76 960	85 971	101 972	101 610	101 610	101 610	108 273	116 838	126 081
Transfers and grants	769	1 010	839	884	841	841	841	892	945	1 002
Other expenditure	32 931	25 046	39 816	45 375	52 435	52 435	52 435	54 745	57 422	60 268
Total Expenditure	228 556	220 203	246 464	282 832	287 035	287 035	287 035	306 310	321 167	338 530
Surplus/(Deficit)	(41 978)	(34 632)	(45 830)	(47 013)	(40 688)	(40 688)	(40 638)	(45 633)	(44 645)	(45 781)
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	21 827	31 310	90 066	27 064	53 275	53 275	53 225	33 540	36 461	31 991
allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions)	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	(20 151)	(3 322)	44 226	(19 949)	12 586	12 586	12 586	(12 093)	(8 184)	(13 790)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	(20 151)	(3 322)	44 226	(19 949)	12 586	12 586	12 586	(12 093)	(8 184)	(13 790)
Capital expenditure & funds sources										
Capital expenditure	16 752	29 658	79 201	27 674	54 041	54 041	54 041	37 580	37 491	33 151
Transfers recognised - capital	15 435	29 658	78 794	27 064	53 275	53 275	53 275	33 540	36 461	31 991
Borrowing	-	-	-	-	-	-	-	2 700	-	-
Internally generated funds	1 317	-	408	610	767	767	767	1 340	1 030	1 160
Total sources of capital funds	16 752	29 658	79 201	27 674	54 041	54 041	54 041	37 580	37 491	33 151
Financial position										
Total current assets	37 770	32 452	64 474	36 200	39 623	39 623	39 623	48 901	53 150	57 000
Total non current assets	608 250	600 431	644 302	651 276	688 109	688 109	688 109	710 661	701 099	679 739
Total current liabilities	38 670	38 472	73 599	31 848	60 319	60 319	60 319	44 600	48 800	53 050
Total non current liabilities	59 910	52 771	49 312	49 000	26 084	26 084	26 084	58 500	58 500	59 500
Community wealth/Equity	547 241	541 639	585 865	606 628	641 328	641 328	641 328	656 482	646 949	624 189
Cash flows										
Net cash from (used) operating	13 796	26 913	110 320	31 529	30 843	30 843	30 843	31 636	43 586	38 411
Net cash from (used) investing	(16 054)	(29 521)	(78 782)	(27 670)	(54 041)	(54 041)	(54 041)	(37 580)	(37 491)	(33 151)
Net cash from (used) financing	(4 926)	(3 099)	(5 136)	(3 950)	(3 782)	(3 782)	(3 782)	9 719	(1 950)	(2 900)
Cash/cash equivalents at the year end	6 929	1 223	27 624	909	644	644	644	4 275	8 419	10 779
Cash backing/surplus reconciliation										
Cash and investments available	6 929	1 223	27 624	1 500	2 000	2 000	2 000	1 500	1 500	2 000
Application of cash and investments	5 443	2 778	35 570	(48 548)	(387)	(387)	(387)	(6 963)	(7 333)	(6 562)
Balance - surplus (shortfall)	1 486	(1 556)	(7 946)	50 048	2 387	2 387	2 387	8 463	8 833	8 562
Asset management										
Asset register summary (WDV)	608 244	600 431	644 302	651 276	688 105	688 105	688 105	688 106	710 661	701 100
Depreciation	34 803	35 145	35 052	42 179	42 479	42 479	42 479	42 479	43 040	43 471
Renewal and Upgrading of Existing Assets	1 433	-	5 825	27 434	51 466	51 466	51 466	33 480	32 670	24 784
Repairs and Maintenance	3 526	2 539	2 992	2 058	2 374	2 374	2 374	2 514	2 640	2 772
Free services										
Cost of Free Basic Services provided	12 589	14 225	15 079	14 772	15 983	15 983	16 728	16 728	17 917	19 199
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewage:	0	0	0	0	0	0	0	0	0	0
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

EC102 Blue Crane Route - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue - Functional										
<i>Governance and administration</i>		42 014	52 770	141 998	60 522	69 648	69 648	69 184	73 732	76 365
Executive and council		20 330	19 682	51 816	20 812	20 812	20 812	22 026	23 403	24 618
Finance and administration		19 308	20 614	56 434	39 711	48 836	48 836	47 158	50 329	51 747
Internal audit		2 376	12 474	33 747	-	-	-	-	-	-
<i>Community and public safety</i>		5 275	5 340	4 712	3 496	6 173	6 173	3 443	3 509	3 579
Community and social services		2 576	2 496	2 214	2 522	2 522	2 522	2 412	2 418	2 425
Sport and recreation		-	-	-	130	130	130	137	143	151
Public safety		2 700	2 086	1 707	50	2 679	2 679	53	55	58
Housing		-	-	-	-	-	-	-	-	-
Health		-	758	791	794	842	842	842	892	946
<i>Economic and environmental services</i>		21 700	1 042	1 047	2 992	3 523	3 523	3 301	1 850	1 953
Planning and development		125	12	-	-	423	423	-	-	-
Road transport		20 434	1 030	1 047	2 992	3 100	3 100	3 301	1 850	1 953
Environmental protection		1 142	-	-	-	-	-	-	-	-
<i>Trading services</i>		139 415	157 729	144 932	195 873	220 278	220 278	218 290	233 893	242 843
Energy sources		98 444	99 348	101 084	126 997	130 499	130 499	146 930	153 960	165 802
Water management		20 318	36 542	25 149	40 517	59 686	59 686	41 370	47 829	42 857
Waste water management		10 343	7 846	5 324	13 609	15 664	15 664	14 392	15 219	15 989
Waste management		10 309	13 993	13 375	14 751	14 429	14 429	15 598	16 885	18 195
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	208 405	216 881	292 689	262 883	299 622	299 622	294 218	312 983	324 740
Expenditure - Functional										
<i>Governance and administration</i>		53 186	63 284	61 953	72 957	71 166	71 166	77 620	81 189	84 876
Executive and council		9 881	10 541	16 292	10 705	10 738	10 738	11 716	12 257	12 821
Finance and administration		23 576	32 911	28 194	60 540	58 722	58 722	64 178	67 119	70 151
Internal audit		19 729	19 832	17 467	1 712	1 706	1 706	1 727	1 813	1 904
<i>Community and public safety</i>		14 502	13 401	17 052	12 828	12 571	12 571	13 828	14 514	15 230
Community and social services		9 337	7 522	10 634	8 013	7 448	7 448	8 544	8 971	9 419
Sport and recreation		-	-	-	1 276	1 239	1 239	1 306	1 371	1 440
Public safety		5 165	5 321	5 791	2 804	3 103	3 103	3 154	3 307	3 463
Housing		-	-	-	-	-	-	-	-	-
Health		-	559	627	735	781	781	824	865	908
<i>Economic and environmental services</i>		21 792	14 657	18 133	21 731	21 893	21 893	22 694	21 899	22 688
Planning and development		2 968	1 934	1 766	2 193	2 265	2 265	2 123	2 229	2 340
Road transport		17 927	12 723	16 368	19 538	19 628	19 628	20 571	19 669	20 348
Environmental protection		897	-	-	-	-	-	-	-	-
<i>Trading services</i>		139 076	128 860	151 325	175 316	181 405	181 405	192 167	203 564	215 736
Energy sources		93 280	86 641	98 648	120 767	121 198	121 198	128 980	138 176	148 101
Water management		18 683	16 695	22 219	23 561	25 976	25 976	27 066	28 110	29 209
Waste water management		9 825	9 651	10 145	12 155	14 066	14 066	14 937	15 309	15 662
Waste management		17 288	15 874	20 314	18 833	20 165	20 165	21 175	21 969	22 764
<i>Other</i>	4	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	228 556	220 203	248 484	282 832	287 035	287 035	306 310	321 167	338 530
Surplus/(Deficit) for the year		(20 151)	(3 322)	44 226	(19 949)	12 586	12 586	(12 093)	(8 184)	(13 790)

EC102 Blue Crane Route - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue by Vote										
Vote 1 - MAYORAL EXECUTIVE	1	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		20 286	20 883	19 117	20 812	20 812	20 812	22 026	23 403	24 618
Vote 3 - ACCOUNTING OFFICER		169	57	11	-	423	423	-	-	-
Vote 4 - BUDGET & TREASURY		19 505	19 688	23 509	24 642	33 577	33 577	32 097	34 381	35 101
Vote 5 - TECHNICAL SERVICES		150 263	155 210	230 021	197 497	222 414	222 414	219 184	232 853	241 165
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		16 513	20 905	19 748	19 774	22 237	22 237	20 743	22 191	23 671
Vote 7 - CORPORATE SERVICES		1 669	158	283	159	159	159	167	175	184
Total Revenue by Vote	2	208 405	216 881	292 689	262 883	299 622	299 622	294 218	312 983	324 740
Expenditure by Vote to be appropriated										
Vote 1 - MAYORAL EXECUTIVE	1	346	368	5 321	433	421	421	448	470	493
Vote 2 - MUNICIPAL COUNCIL		4 144	4 985	5 161	5 620	5 517	5 517	5 836	6 092	6 360
Vote 3 - ACCOUNTING OFFICER		8 460	7 008	7 551	8 557	8 770	8 770	9 282	9 739	10 213
Vote 4 - BUDGET & TREASURY		26 123	32 154	28 223	35 348	34 908	34 908	37 714	39 393	41 131
Vote 5 - TECHNICAL SERVICES		149 719	137 710	158 089	187 313	190 622	190 622	202 854	213 059	225 625
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		32 879	31 272	37 365	37 690	38 848	38 848	41 442	43 238	45 077
Vote 7 - CORPORATE SERVICES		6 885	6 706	6 754	7 873	7 949	7 949	8 734	9 176	9 632
Total Expenditure by Vote	2	228 556	220 203	248 464	282 832	287 035	287 035	306 310	321 187	338 530
Surplus/(Deficit) for the year	2	(20 151)	(3 322)	44 226	(19 949)	12 586	12 586	(12 093)	(8 184)	(13 790)

EC102 Blue Crane Route - Table A4 Budgeted Financial Performance (revenue and expenditure)

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Revenue By Source											
Property rates	2	11 152	12 098	13 223	18 027	18 027	18 027	18 027	19 928	19 874	20 868
Service charges - electricity revenue	2	90 155	85 031	93 719	119 382	122 884	122 884	122 884	134 332	143 793	153 922
Service charges - water revenue	2	12 535	10 406	13 902	15 694	13 003	13 003	13 003	13 653	14 335	15 052
Service charges - sanitation revenue	2	4 075	4 429	5 037	5 433	5 453	5 453	5 453	5 726	6 012	6 313
Service charges - refuse revenue	2	5 008	5 526	7 107	7 897	7 576	7 576	7 576	8 333	8 166	10 063
Rental of facilities and equipment		261	468	495	380	465	465	465	308	323	339
Interest earned - external investments		1 281	1 140	2 052	850	1 350	1 350	1 350	1 000	1 050	1 103
Interest earned - outstanding debtors		3 848	3 883	4 492	4 198	5 466	5 466	5 466	5 739	6 026	6 327
Dividends received		-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		72	55	126	423	423	423	423	422	454	488
Licences and permits		832	566	540	480	480	480	480	500	525	552
Agency services		885	1 054	1 013	850	950	950	950	998	1 047	1 100
Transfers and subsidies		51 549	52 609	55 602	60 919	61 516	61 516	61 566	64 593	66 779	69 958
Other revenue	2	4 858	8 305	5 185	1 277	8 755	8 755	8 755	6 147	7 137	6 646
Gains		85	-	141							
Total Revenue (excluding capital transfers and contributions)		186 578	185 571	202 634	235 819	246 347	246 347	246 397	260 677	276 522	292 749
Expenditure By Type											
Employee related costs	2	74 180	76 838	79 484	83 150	80 455	80 455	80 455	89 702	92 662	97 370
Remuneration of councillors		3 467	3 870	3 994	4 254	4 178	4 178	4 178	4 430	4 652	4 884
Debt impairment	3	13 413	8 991	16 453	11 104	14 990	14 990	14 990	15 740	16 527	17 353
Depreciation & asset impairment	2	34 603	35 145	35 052	42 179	42 479	42 479	42 479	43 040	43 471	43 906
Finance charges		4 024	1 334	3 308	5 019	5 036	5 036	5 036	5 228	5 176	5 029
Bulk purchases	2	74 857	71 879	79 992	97 294	97 294	97 294	97 294	104 032	112 386	121 406
Other materials	8	3 526	5 091	5 978	4 678	4 316	4 316	4 316	4 242	4 453	4 676
Contracted services		5 204	6 688	8 014	8 453	8 465	8 465	8 465	8 546	8 976	9 424
Transfers and subsidies		769	1 010	839	884	841	841	841	892	945	1 002
Other expenditure	4, 5	14 313	9 354	12 349	25 817	28 980	28 980	28 980	30 458	31 920	33 480
Losses		-	13								
Total Expenditure		228 556	220 203	248 464	282 832	267 035	267 035	267 035	306 310	321 167	338 530
Surplus/(Deficit)											
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		(41 978)	(34 632)	(45 830)	(47 013)	(40 688)	(40 688)	(40 638)	(45 633)	(44 645)	(45 781)
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)	6	21 827	31 310	30 056	27 064	53 275	53 275	53 225	33 540	38 461	31 991
Transfers and subsidies - capital (in-kind - all)											
Surplus/(Deficit) after capital transfers & contributions		(20 151)	(3 322)	44 226	(19 949)	12 586	12 586	12 586	(12 093)	(6 184)	(13 790)
Taxation											
Surplus/(Deficit) after taxation		(20 151)	(3 322)	44 226	(19 949)	12 586	12 586	12 586	(12 093)	(6 184)	(13 790)
Attributable to minorities											
Surplus/(Deficit) attributable to municipality		(20 151)	(3 322)	44 226	(19 949)	12 586	12 586	12 586	(12 093)	(6 184)	(13 790)
Share of surplus/ (deficit) of associate	7										
Surplus/(Deficit) for the year		(20 151)	(3 322)	44 226	(19 949)	12 586	12 586	12 586	(12 093)	(6 184)	(13 790)

Table A5: Budgeted Capital Expenditure by vote functional classification and funding

Vote Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		-	-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	-	29	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	24 436	66 094	20 000	43 459	43 459	43 459	15 800	6 744	6 067
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 7 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-	-
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	-	24 436	66 123	20 000	43 459	43 459	43 459	15 800	6 744	6 067
Single-year expenditure to be appropriated	2										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		475	126	409	40	427	427	427	10	15	20
Vote 4 - BUDGET & TREASURY		12	27	29	50	50	50	50	10	15	20
Vote 5 - TECHNICAL SERVICES		15 907	4 293	11 406	7 504	7 904	7 904	7 904	21 120	30 487	26 784
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		352	746	1 030	40	2 088	2 088	2 088	480	15	20
Vote 7 - CORPORATE SERVICES		8	27	204	40	116	116	116	180	216	240
Vote 8 - [NAME OF VOTE 8]		-	-	-	-	-	-	-	-	-	-
Vote 9 - [NAME OF VOTE 9]		-	-	-	-	-	-	-	-	-	-
Vote 10 - [NAME OF VOTE 10]		-	-	-	-	-	-	-	-	-	-
Vote 11 - [NAME OF VOTE 11]		-	-	-	-	-	-	-	-	-	-
Vote 12 - [NAME OF VOTE 12]		-	-	-	-	-	-	-	-	-	-
Vote 13 - [NAME OF VOTE 13]		-	-	-	-	-	-	-	-	-	-
Vote 14 - [NAME OF VOTE 14]		-	-	-	-	-	-	-	-	-	-
Vote 15 - [NAME OF VOTE 15]		-	-	-	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		16 752	5 218	13 079	7 674	10 582	10 582	10 582	21 780	30 747	27 084
Total Capital Expenditure - Vote		16 752	29 654	79 201	27 674	54 041	54 041	54 041	37 580	37 491	33 151
Capital Expenditure - Functional											
Governance and administration		840	1 414	144	13 734	13 774	13 774	13 774	13 740	14 609	15 247
Executive and council		511	88	51	40	5	5	5	10	15	20
Finance and administration		12	24	29	13 694	13 770	13 770	13 770	13 730	14 594	15 227
Internal Audit		317	1 302	64	-	-	-	-	-	-	-
Community and public safety		4 664	1 364	1 030	40	2 088	2 088	2 088	480	15	20
Community and social services		31	1 364	32	40	7	7	7	460	15	20
Sport and recreation		4 315	-	-	-	-	-	-	-	-	-
Public safety		313	-	998	-	2 079	2 079	2 079	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		5	-	-	-	-	-	-	-	-	-
Economic and environmental services		2	9 884	12 287	40	483	483	483	2 750	60	70
Planning and development		-	232	-	-	423	423	423	-	-	-
Road transport		2	9 652	12 287	40	40	40	40	2 750	60	70
Environmental protection		-	-	-	-	-	-	-	-	-	-
Trading services		11 246	15 996	65 740	13 860	37 719	37 719	37 719	20 630	22 807	17 814
Energy services		2 348	1 851	5 614	800	950	950	950	5 550	2 707	4 070
Water management		245	159	38 814	13 030	34 704	34 704	34 704	5 040	17 170	13 684
Waste water management		6 654	14 986	21 312	30	2 065	2 065	2 065	10 040	2 830	60
Waste management		-	-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional	3	16 752	29 658	79 201	27 674	54 041	54 041	54 041	37 580	37 491	33 151
Funded by:											
National Government		15 149	-	77 628	27 064	50 523	50 523	50 523	33 540	36 461	31 991
Provincial Government		-	-	-	-	-	-	-	-	-	-
District Municipality		286	-	1 666	-	2 752	2 752	2 752	-	-	-
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	29 658	-	-	-	-	-	-	-	-
Transfers recognised - capital	4	15 435	29 658	78 794	27 064	53 275	53 275	53 275	33 540	36 461	31 991
Borrowing	6	-	-	-	-	-	-	-	2 700	-	-
Internally generated funds		1 317	-	408	610	767	757	767	1 340	1 030	1 160
Total Capital Funding	7	16 752	29 658	79 201	27 674	54 041	54 041	54 041	37 580	37 491	33 151

EC102 Blue Crane Route - Table A6 Budgeted Financial Position

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
ASSETS											
Current assets											
Cash		3 468	1 066	27 624	1 500	1 000	1 000	1 000	1 500 000	1 500 000	1 000 000
Call investment deposits	1	3 460	156	-		1 000	1 000	1 000			1 000 000
Consumer debtors	1	22 444	23 917	28 842	27 500	21 468	21 468	21 468	38 000 000	42 000 000	45 000 000
Other debtors		7 436	6 274	6 699	6 000	6 218	6 218	6 218	8 000 000	8 200 000	8 400 000
Current portion of long-term receivables		3	3	3	-	-	-	-		1 000	
Inventory	2	958	1 035	1 305	1 200	9 938	9 938	9 938	1 400 000	1 450 000	1 600 000
Total current assets		37 770	32 432	64 474	36 200	39 623	39 623	39 623	48 901 000	53 150 000	57 000 000
Non current assets											
Long-term receivables		6	-	-		3	3	3			
Investments		-	-	-							
Investment property		25 392	25 323	25 259	25 323	25 259	25 259	25 259	25 199 566	25 140 366	25 081 166
Investment in Associate		-	-	-							
Property, plant and equipment	3	582 392	574 646	618 579	625 495	662 389	662 389	662 389	685 000 000	675 500 000	654 200 000
Biological		-	-	-							
Intangible	2	-	-	7					3 500	1 000	
Other non-current assets		458	461	458	458	458	458	458	458 067	458 067	458 067
Total non current assets		608 250	600 431	644 302	651 276	688 109	688 109	688 109	710 661 133	701 699 433	679 739 233
TOTAL ASSETS		646 021	632 863	708 776	687 476	727 732	727 732	727 732	759 562 133	754 249 433	736 739 233
LIABILITIES											
Current liabilities											
Bank overdraft	1										
Borrowing	4	4 088	4 920	4 866	648	1 544	1 544	1 544	2 000 000	2 300 000	2 500 000
Consumer deposits		2 421	2 579	2 674	2 700	2 709	2 709	2 709	2 750 000	2 800 000	2 850 000
Trade and other payables	4	31 103	29 541	64 327	28 500	30 433	30 433	30 433	38 000 000	41 800 000	45 700 000
Provisions		1 258	1 432	1 733		25 633	25 633	25 633	1 850 000	1 900 000	2 000 000
Total current liabilities		38 870	38 472	73 599	31 848	60 319	60 319	60 319	44 600 000	48 800 000	53 050 000
Non current liabilities											
Borrowing		9 564	5 910	1 044	-	4 366	4 366	4 366	7 000 000	4 700 000	2 500 000
Provisions		50 346	46 862	48 268	49 000	21 718	21 718	21 718	51 500 000	53 800 000	57 000 000
Total non current liabilities		59 910	52 771	49 312	49 000	26 084	26 084	26 084	58 500 000	58 500 000	59 500 000
TOTAL LIABILITIES		98 780	91 244	122 911	80 848	86 403	86 403	86 403	103 100 000	107 300 000	112 550 000
NET ASSETS	5	547 241	541 639	585 865	606 628	641 328	641 328	641 328	656 462 133	646 949 433	624 189 233
COMMUNITY WEALTH/EQUITY											
Accumulated Surplus/(Deficit)		547 241	541 639	585 865	606 628	641 328	641 328	641 328	656 462 133	646 949 433	624 189 233
Reserves	4	-	-	-	-	-	-	-	0	0	0
TOTAL COMMUNITY WEALTH/EQUITY	5	547 241	541 639	585 865	606 628	641 328	641 328	641 328	656 462 133	646 949 433	624 189 233

EC102 Blue Crane Route - Table A7 Budgeted Cash Flows

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CASH FLOW FROM OPERATING ACTIVITIES											
Receipts											
Property rates		8 953	11 753	12 008	16 585	16 224	16 224	16 224	17 035	17 887	18 781
Service charges		101 815	98 992	95 811	140 381	136 015	136 015	136 015	152 556	163 168	174 528
Other revenue		4 010	6 109	9 372	6 944	15 991	15 991	15 991	8 374	9 486	9 125
Transfers and Subsidies - Operational	1	52 798	50 962	53 580	60 969	61 516	61 516	61 516	64 593	66 779	69 958
Transfers and Subsidies - Capital	1	17 983	33 742	115 360	27 014	28 232	28 232	28 232	33 540	36 461	31 991
Interest		1 251	1 127	2 014	4 628	1 350	1 350	1 350	6 165	6 473	6 797
Dividends		-	-	-	-	-	-	-	-	-	-
Payments											
Suppliers and employees		(171 609)	(171 714)	(177 087)	(223 647)	(227 184)	(227 184)	(227 184)	(249 011)	(255 048)	(271 241)
Finance charges		(1 404)	(1 057)	(738)	(461)	(461)	(461)	(461)	(725)	(673)	(526)
Transfers and Grants	1	-	-	-	(884)	(841)	(841)	(841)	(892)	(945)	(1 002)
NET CASH FROM/(USED) OPERATING ACTIVITIES		13 796	26 913	110 320	31 529	30 843	30 843	30 843	31 536	43 586	38 411
CASH FLOWS FROM INVESTING ACTIVITIES											
Receipts											
Proceeds on disposal of PPE		408	134	416	-	-	-	-	-	-	-
Decrease (increase) in non-current receivables		3	3	3	4	-	-	-	-	-	-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-	-	-	-
Payments											
Capital assets		(16 466)	(29 658)	(79 291)	(27 674)	(54 041)	(54 041)	(54 041)	(37 580)	(37 491)	(33 151)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(16 054)	(29 521)	(78 782)	(27 670)	(54 041)	(54 041)	(54 041)	(37 580)	(37 491)	(33 151)
CASH FLOWS FROM FINANCING ACTIVITIES											
Receipts											
Short term loans		-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	1 460	-	-	-	-	10 750	-	-	-
Increase (decrease) in consumer deposits		-	-	-	50	50	50	500	550	600	
Payments											
Repayment of borrowing		(4 926)	(4 559)	(5 136)	(4 000)	(3 832)	(3 832)	(3 832)	(1 531)	(2 500)	(3 500)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(4 926)	(3 099)	(5 136)	(3 950)	(3 782)	(3 782)	(3 782)	9 719	(1 950)	(2 900)
NET INCREASE/ (DECREASE) IN CASH HELD		(7 184)	(5 706)	26 402	(91)	(26 981)	(26 981)	(26 981)	3 775	4 145	2 360
Cash/cash equivalents at the year begin:	2	14 113	6 929	1 223	1 000	27 624	27 624	27 624	500	4 275	8 419
Cash/cash equivalents at the year end:	2	6 929	1 223	27 624	909	644	644	644	4 275	8 419	10 779

EC102 Blue Crane Route - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash and investments available											
Cash/cash equivalents at the year end	1	6 929	1 223	27 624	909	644	644	644	4 275	8 419	10 779
Other current investments > 90 days		-	-	-	591	1 356	1 356	1 356	(2 775)	(6 919)	(8 779)
Non current assets - investments	1	-	-	-	-	-	-	-	-	-	-
Cash and Investments available:		6 929	1 223	27 624	1 500	2 000	2 000	2 000	1 500	1 500	2 000
Application of cash and investments											
Unspent conditional transfers		-	-	-	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	5 443	2 778	35 570	(48 548)	(387)	(387)	(387)	(6 963)	(7 333)	(6 562)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
Total Application of cash and Investments:		5 443	2 778	35 570	(48 548)	(387)	(387)	(387)	(6 963)	(7 333)	(6 562)
Surplus(shortfall)		1 486	(1 556)	(7 946)	50 048	2 387	2 387	2 387	8 463	8 833	8 562

EC102 Blue Crane Route - Table A9 Asset Management

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CAPITAL EXPENDITURE										
Total New Assets	1	20 947	32 213	80 545	240	2 576	2 576	4 100	4 621	8 367
<i>Roads Infrastructure</i>		-	9 652	3 553	-	-	-	-	-	-
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		2 348	1 851	5 585	-	-	-	1 050	-	-
<i>Water Supply Infrastructure</i>		242	159	44 871	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		8 534	14 986	21 312	-	-	-	-	1 391	4 867
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		11 124	26 648	75 322	-	-	-	1 050	1 391	4 867
<i>Community Facilities</i>		4 315	748	2 652	-	-	-	-	-	-
<i>Sport and Recreation Facilities</i>		4 315	317	-	-	-	-	-	3 000	3 000
Community Assets		8 630	1 065	2 652	-	-	-	-	3 000	3 000
Heritage Assets		-	-	-	-	-	-	-	-	-
<i>Revenue Generating</i>		-	-	-	-	-	-	-	-	-
<i>Non-revenue Generating</i>		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
<i>Operational Buildings</i>		343	2 257	1 227	-	-	-	-	-	-
<i>Housing</i>		-	-	-	-	-	-	-	-	-
Other Assets		343	2 257	1 227	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<i>Services</i>		-	-	-	-	-	-	-	-	-
<i>Licences and Rights</i>		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
<i>Computer Equipment</i>		560	1 424	109	-	-	-	-	-	-
<i>Furniture and Office Equipment</i>		-	-	-	170	177	177	210	280	300
<i>Machinery and Equipment</i>		4	393	1 235	70	2 399	2 399	2 640	170	200
Transport Assets		286	424	-	-	-	-	-	-	-
<i>Land</i>		-	-	-	-	-	-	-	-	-
<i>Zoo's, Marine and Non-biological Animals</i>		-	-	-	-	-	-	-	-	-
Total Renewal of Existing Assets	2	1 433	-	5 825	1 250	2 150	2 150	1 200	1 400	1 800
<i>Roads Infrastructure</i>		-	-	-	1 250	2 150	2 150	1 200	1 400	1 800
<i>Storm water Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Electrical Infrastructure</i>		120	-	5 467	-	-	-	-	-	-
<i>Water Supply Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		120	-	5 467	1 250	2 150	2 150	1 200	1 400	1 800
<i>Community Facilities</i>		-	-	-	-	-	-	-	-	-
<i>Sport and Recreation Facilities</i>		-	-	358	-	-	-	-	-	-
Community Assets		-	-	358	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
<i>Revenue Generating</i>		-	-	-	-	-	-	-	-	-
<i>Non-revenue Generating</i>		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
<i>Operational Buildings</i>		1 183	-	-	-	-	-	-	-	-
<i>Housing</i>		-	-	-	-	-	-	-	-	-
Other Assets		1 183	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<i>Services</i>		-	-	-	-	-	-	-	-	-
<i>Licences and Rights</i>		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
<i>Computer Equipment</i>		-	-	-	-	-	-	-	-	-
<i>Furniture and Office Equipment</i>		-	-	-	-	-	-	-	-	-
<i>Machinery and Equipment</i>		-	-	-	-	-	-	-	-	-
Transport Assets		120	-	-	-	-	-	-	-	-
<i>Land</i>		-	-	-	-	-	-	-	-	-
<i>Zoo's, Marine and Non-biological Animals</i>		-	-	-	-	-	-	-	-	-
Total Upgrading of Existing Assets	0	-	-	-	26 184	49 316	49 316	32 280	31 270	22 984
<i>Roads Infrastructure</i>		-	-	-	2 400	3 600	3 600	1 839	2 600	3 700
<i>Storm water Infrastructure</i>		-	-	-	1 424	440	440	2 742	1 550	80
<i>Electrical Infrastructure</i>		-	-	-	760	910	910	5 500	2 647	4 000
<i>Water Supply Infrastructure</i>		-	-	-	20 000	43 459	43 459	20 200	22 473	14 624
<i>Sanitation Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-

EC102 Blue Crane Route - Table A9 Asset Management

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Infrastructure		-	-	-	24 584	48 409	48 409	30 280	29 270	22 584
Community Facilities		-	-	-	-	423	423	-	-	-
Sport and Recreation Facilities		-	-	-	1 600	484	484	2 000	2 000	400
Community Assets		-	-	-	1 600	907	907	2 000	2 000	400
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Total Capital Expenditure	4	22 380	32 213	86 371	27 674	54 041	54 041	37 580	37 491	33 151
Roads Infrastructure		-	9 652	3 553	3 650	5 750	5 750	3 039	4 000	5 500
Storm water Infrastructure		-	-	-	1 424	440	440	2 742	1 550	60
Electrical Infrastructure		2 467	1 851	11 052	760	910	910	6 550	2 647	4 000
Water Supply Infrastructure		242	159	44 871	20 000	43 459	43 459	20 200	23 864	19 691
Sanitation Infrastructure		8 534	14 986	21 312	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Infrastructure		11 244	26 648	80 789	25 834	50 559	50 559	32 530	32 061	29 251
Community Facilities		4 315	748	2 652	-	423	423	-	-	-
Sport and Recreation Facilities		4 315	317	358	1 600	484	484	2 000	5 000	3 400
Community Assets		8 630	1 065	3 010	1 600	907	907	2 000	5 000	3 400
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		1 536	2 257	1 227	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		1 536	2 257	1 227	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		560	1 424	109	-	-	-	-	-	-
Furniture and Office Equipment		-	-	-	170	177	177	210	260	300
Machinery and Equipment		4	393	1 235	70	2 399	2 399	2 840	170	200
Transport Assets		406	424	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL CAPITAL EXPENDITURE - Asset class		22 380	32 213	86 371	27 674	54 041	54 041	37 580	37 491	33 151
ASSET REGISTER SUMMARY - PPE (WDV)	5	608 244	600 431	644 302	651 276	688 105	688 105	688 106	710 661	701 100
Roads Infrastructure		96 695	113 629	102 280	5 790	5 790	5 790	102 280	102 280	102 280
Storm water Infrastructure		209 066	108 127	108 071	-	-	-	108 071	108 071	108 071
Electrical Infrastructure		77 776	93 673	130 951	10 307	10 307	10 307	130 951	130 951	130 951
Water Supply Infrastructure		54 258	140 135	165 540	7 250	7 250	7 250	165 540	165 540	165 540
Sanitation Infrastructure		37 443	7 115	4 511	43 399	43 399	43 399	4 511	4 511	4 511
Solid Waste Infrastructure		-	-	-	6 456	6 456	6 456	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	431 520	468 349	468 349	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-

EC102 Blue Crane Route - Table A9 Asset Management

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Infrastructure		475 239	462 679	511 353	504 723	541 552	541 552	511 353	511 353	511 353
Community Assets		4 315	7 693	9 707	937	607	937	9 707	9 707	9 707
Heritage Assets		458	458	458	458	458	458	458	458	458
Investment properties		25 392	25 323	25 259	25 259	25 259	25 259	25 259	25 259	25 259
Other Assets		102 639	104 276	97 525	84 361	84 361	84 361	141 329	163 684	154 323
Biological or Cultivated Assets										
Intangible Assets		2		(1)	3 122	3 122	3 122			
Computer Equipment					10 092	10 092	10 092			
Furniture and Office Equipment					11 430	11 430	11 430			
Machinery and Equipment					10 925	10 925	10 925			
Transport Assets										
Land										
Zoo's, Marine and Non-biological Animals										
TOTAL ASSET REGISTER SUMMARY - PPE (WDV)	5	608 244	600 431	644 302	651 276	688 105	688 105	688 106	710 661	701 100
EXPENDITURE OTHER ITEMS		38 329	37 684	38 044	44 278	44 854	44 854	44 993	45 680	46 243
Depreciation	7	34 803	35 145	35 052	42 179	42 479	42 479	42 479	43 040	43 471
Repairs and Maintenance by Asset Class	3	3 526	2 539	2 992	2 098	2 374	2 374	2 514	2 640	2 772
<i>Roads Infrastructure</i>		628	518	521	40	50	50	53	55	58
<i>Storm water Infrastructure</i>		-	-	-	376	356	356	395	415	435
<i>Electrical Infrastructure</i>		1 502	1 074	1 203	100	50	50	53	55	58
<i>Water Supply Infrastructure</i>		410	535	702	-	-	-	-	-	-
<i>Sanitation Infrastructure</i>		109	110	151	-	-	-	-	-	-
<i>Solid Waste Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Rail Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Coastal Infrastructure</i>		-	-	-	-	-	-	-	-	-
<i>Information and Communication Infrastructure</i>		-	-	-	-	-	-	-	-	-
Infrastructure		2 640	2 238	2 577	516	456	456	500	525	551
Community Facilities		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Heritage Assets		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Operational Buildings		876	301	415	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Other Assets		876	301	415	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	500	600	600	630	662	695
Furniture and Office Equipment		-	-	-	-	-	-	-	-	-
Machinery and Equipment		-	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	1 082	1 318	1 318	1 384	1 454	1 526
Land		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
TOTAL EXPENDITURE OTHER ITEMS		38 329	37 684	38 044	44 278	44 854	44 854	44 993	45 680	46 243
<i>Renewal and upgrading of Existing Assets as % of total capex</i>		6.4%	0.0%	6.7%	99.1%	95.2%	95.2%	89.1%	87.1%	74.8%
<i>Renewal and upgrading of Existing Assets as % of deprecn</i>		4.1%	0.0%	16.6%	65.0%	121.2%	121.2%	78.8%	75.9%	57.0%
<i>R&M as a % of PPE</i>		0.6%	0.4%	0.5%	0.3%	0.4%	0.4%	0.4%	0.4%	0.4%
<i>Renewal and upgrading and R&M as a % of PPE</i>		1.0%	0.0%	1.0%	5.0%	8.0%	8.0%	5.0%	5.0%	4.0%

EC102 Blue Crane Route - Table A10 Basic service delivery measurement

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Household service targets										
Water:										
Piped water inside dwelling	1	5 017	5 017	5 017	5 017	5 017	5 017	5 017	5 017	5 017
Piped water inside yard (but not in dwelling)	2	4 744	4 744	4 744	4 744	4 744	4 744	4 744	4 744	4 744
Using public tap (at least min.service level)	4	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply	4	-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	6	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761
Sanitation/sewerage:										
Flush toilet (connected to sewerage)		7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258
Flush toilet (with septic tank)		561	561	561	561	561	561	561	561	561
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min.service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819
Bucket toilet		358	358	358	358	358	358	358	358	358
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		358	358	358	358	358	358	358	358	358
Total number of households	5	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177
Energy:										
Electricity (at least min.service level)		1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658
Electricity - prepaid (min.service level)		6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934
<i>Minimum Service Level and Above sub-total</i>		8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592
Refuse:										
Removed at least once a week		7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838
<i>Minimum Service Level and Above sub-total</i>		7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
Total number of households	5	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838
Households receiving Free Basic Service										
Water (6 kilolitres per household per month)	7	4 403	4 403	4 403	4 200	4 403	4 403	4 200	4 300	4 400
Sanitation (free minimum level service)		4 403	4 403	4 403	4 200	4 403	4 403	4 200	4 300	4 400
Electricity/other energy (50kwh per household per month)		4 403	4 403	4 403	4 200	4 403	4 403	4 200	4 300	4 400
Refuse (removed at least once a week)		4 403	4 403	4 403	4 200	4 403	4 403	4 200	4 300	4 400
Cost of Free Basic Services provided - Formal Settlements (R'000)										
Water (6 kilolitres per indigent household per month)	8	3 741	4 266	4 522	4 572	4 793	4 793	4 801	5 041	5 293
Sanitation (free sanitation service to indigent households)		2 793	3 085	3 270	3 119	3 468	3 466	3 640	3 858	4 089
Electricity/other energy (50kwh per indigent household per month)		1 850	2 145	2 274	2 299	2 410	2 410	2 442	2 589	2 744
Refuse (removed once a week for indigent households)		4 205	4 729	5 013	4 782	5 314	5 314	5 845	6 429	7 072
Cost of Free Basic Services provided - Informal Formal Settlements (R'000)		-	-	-	-	-	-	-	-	-
Total cost of FBS provided		12 589	14 225	15 078	14 772	15 983	15 983	16 728	17 917	19 199
Highest level of free service provided per household										
Property rates (R value threshold)		15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		45	48	51	54	54	54	57	59	62
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		100	100	100	100	100	100	100	100	100
Revenue cost of subsidised services provided (R'000)										
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)	9	-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		-	-	-	-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates	6	-	-	-	-	-	-	-	-	-
Housing - bp structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total revenue cost of subsidised services provided		-	-	-	-	-	-	-	-	-

5. Budget Regulation Charts

The following budget regulation charts will reflect in the final 2020/2021 MTREF Budget:

- Financial Performance
- Capital Expenditure
- IDP
- Miscellaneous



PART 2
SUPPORTING
DOCUMENTATION

6. Overview of Budget Process, Budget Assumptions and the Alignment of Annual Budget with the IDP

Section 21 and 24 of the MFMA requires that the Budget and IDP Process Plan be adopted by Council by the end of August, the draft Budget and IDP to be tabled before Council during March and the final Budget and IDP to be adopted by Council in May each year. The 2020/2021 Budget/IDP/PMS Process Plan were adopted by Council on 29 August 2019. The 2020/2021 draft MTREF Budget, 2020/2021 draft IDP was tabled to Council on 15 May 2020.

Blue Crane Route Municipality's focus areas on the 2020/21 IDP, Budget, SDBIP and PMS was the:

- Alignment with national and provincial policies and district municipality;
- National and provincial government planning and budgeting;
- Financial Sustainability and revenue enhancement; and
- Refinement of objectives, strategies and projects addressing cross dimensional and sector specific issues.

Blue Crane Route Municipality took the undermentioned twelve (12) outcomes into consideration on the developing of the 2020/2021 Draft IDP, and 2020/2021 Draft MTREF Budget:

1) Improve the quality of basic education	2) Improve health and life expectancy
3) All people in South Africa protected and feel safe	4) Decent employment through inclusive economic growth
5) A skilled and capable workforce to support inclusive growth	6) An efficient, competitive and responsive economic infrastructure network
7) Vibrant, equitable and sustainable rural communities and food security	8) Sustainable human settlements and improved quality of household life
9) A response and, accountable, effective and efficient local government system	10) Protection and enhancement of environmental assets and natural resources
11) A better South Africa and safer Africa and world	12) A development-orientated public service and inclusive citizenship

Table SA4 reflects the reconciliation of IDP strategic objectives and budget (revenue), Table SA5 reflects the reconciliation of IDP strategic objectives and budget (operating expenditure) and Table SA6 reflects the reconciliation of IDP strategic objectives and budget (capital expenditure).

EC102 Blue Crane Route - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining infrastructure of the city			150 263	155 210	230 021	197 497	222 414	222 414	219 184	232 853	241 165	
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to address crime; effective enforcement of health and safety regulations.			16 513	20 905	19 748	19 774	22 237	22 237	20 743	22 191	23 671	
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME development, alternative energy.			125	12	-	-	423	423	-	-	-	
Financial Management	Implement fully compliant GRAP annual financial statements, mSCOA readiness, updating indigent register, revenue enhancement strategies for financial sustainability, operational efficiency.			19 505	19 688	23 509	24 642	33 577	33 577	32 097	34 361	35 101	
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping council records, sound administrative principals, create a culture of service delivery and improve public participation.			21 999	21 066	19 411	20 971	20 971	20 971	22 193	23 578	24 802	
Allocations to other priorities				2									
Total Revenue (excluding capital transfers and contributions)				1	208 405	216 881	292 689	262 883	299 622	299 622	294 218	312 983	324 740

EC102 Blue Crane Route - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining			149 716	137 710	158 089	187 313	190 622	190 622	202 854	213 059	225 625	
Community Services	Effective cleaning, waste removal; working with partners such as SAPS to			32 679	31 272	37 385	37 630	38 843	38 848	41 442	43 238	45 077	
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME			1 934	437	490	342	843	843	607	637	658	
Financial Management	Implement fully compliant GRAP annual financial statements, mSCOA			26 123	32 154	28 223	35 348	34 938	34 908	37 714	38 383	41 131	
Governance & Institutions Transformation	Oversee implementation of council policies, performance management, safekeeping			17 902	18 630	24 296	21 640	21 811	21 811	23 693	24 839	26 029	
Allocations to other priorities													
Total Expenditure				1	228 566	220 203	248 464	282 832	287 035	287 035	306 310	321 187	338 530

EC102 Blue Crane Route - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining	A		15 907	28 729	77 499	27 504	51 363	51 363	36 920	37 231	32 851
		B										
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to	C		352	746	1 030	40	2 086	2 086	460	15	20
		D										
Local Economic Development	Marketing of the BCMR, promote investment in BCMR in agriculture, tourism, SMME	E		-	-	358	-	423	423	-	-	-
		F										
Financial Management	Implement fully compliant GRAP annual financial statements, mSCOA	G		12	27	58	50	50	50	10	15	20
		H										
Governance & Institutional Transformation	Oversee Implementation of council policies, performance management, safekeeping	I		481	152	255	80	120	120	190	230	260
		J										
		K										
		L										
		M										
		N										
		O										
		P										
Allocations to other priorities			3									
Total Capital Expenditure			1	16 752	29 654	79 201	27 674	54 041	54 041	37 580	37 491	33 151

7. Measurable Performance Objectives and Indicators

The municipality has kept the contents of MFMA Circulars under revising rates, tariffs and other charges in mind when the 2020/2021 tariffs was determined as well as the affordability thereof within the community, and NERSA's guideline received.

General Inflation Outlook and its Impact on the Municipal Activities

General inflation (CPI) is estimated 4.6% for the 2020/2021 financial year. This of course lends to expectations that municipal tariffs should increase by more or less the same percentage, which is set at 5%, except for refuse removal services as this service was operating at a loss during the past few years and the tariffs should be cost recovered.

Description	MTREF Budget 2020/2021	MTREF Budget 2021/2022	MTREF Budget 2022/2023
General Inflation	4.5%	4.6%	4.6%

Source: MFMA Circular 98

Interest Rates for Borrowing and Investments of Funds

The following assumptions are built into the MTREF:

Description	MTREF Budget 2020/2021	MTREF Budget 2021/2022	MTREF Budget 2022/2023
Average Interest Rate – New Borrowing	9 %	8%	7%
Average Interest Rate - Investments	6.5%	5%	4%

Rates, Tariffs Charges and Timing for Revenue Collection

The Blue Crane Route Municipality bill the consumers on a monthly basis for services rendered as per norms and standards of revenue management.

The following table shows the assumed average percentage increases built into the MTREF for rates, tariffs and charges:

Description	MTREF Budget 2020/2021	MTREF Budget 2021/2022	MTREF Budget 2022/2023
Rates	5%	5%	5%
Water	5%	5%	5%
Sewerage	5%	5%	5%
Sanitation	5%	5%	5%
Refuse	10%	10%	5%
Electricity – monthly consumption tariff	6.24%	5%	5%

Source: 2020/2021 MTREF Budget & MFMA Circulars

In general terms, the timing rates, tariffs and charges are based on the following:

Description	Comments
Rates and annual charges	Annual and monthly billing July. Interim billing throughout the year as required. Revenue foregone recognized in July
Cons Consumption	Monthly billing. Ongoing prepayment meters. Seasonal fluctuations
Service Charges	Generally steady state throughout the financial year with seasonal fluctuations

The Tariff increases for the 2020/2021 budget were structured as follows:

- Rates – 5%
- Water; Sewer/Sanitation and Sundry – 5%; and
- Electricity – 6.24% depending on NERSA's approval. The electricity pre-paid basic charges as approved by NERSA in June 2019 to be phased in over three years. This will now be the second year.

Refuse removal – 10%

The municipality considered the costs associated with service delivery and kept in mind affordability and inflation with the setting of revenue raising measures. The municipality also realised that approving tariffs that are far below levels representing cost of providing the services would negatively impact on the financial sustainability. The following was also considered with the compiling of the 2020/2021 MTREF Budget:

- improving the effectiveness of revenue management processes and procedures; and
- pay special attention to cost containment measures.

Collection Rates for each Revenue Source and Customer Type

Furthermore, its policy on indigent support and social rebates means that many households who would normally struggle to pay their accounts receive free or subsidised basic services thereby keeping them free of the burden of municipal debt.

Nevertheless, there will always be an element of the total amount billed that will remain uncollected. The municipality is the same as any other business in this regard. Adequate provision has to be made in the budget for any bad debts based on assumptions on collection rates. The bad debt contribution also increases sustainability against prior budgets due to the re-incorporation of the water and sanitation functions.

The ability of the municipality to deliver quality services is dependent on its staff and the ability to provide services to the Blue Crane Route population at a viable level. Failure by the municipality to invest in its staff to ensure that the capacity and skills exist to meet the challenges being faces by Blue Crane Route will ultimately mean a failure to deliver services.

The average collection rate for all municipal debtor's accounts are currently 83%.

Trends in Population and Households (Growth, Decline, Stable)

When the 2011 census were held by South African Statistics it was counted that the total population within the Blue Crane Route Municipal (BCRM) area (11, 068.56km²) are 36, 002. Within the Sarah Baartman District Municipal (SBDM) area the BCRM accounts for 8% of the SBDM and 0.5% of the Eastern Province population. Geographically BCRM makes up 19% of the SBDM landmass with a population density of 3.25 people per km².

There is a total of 8,558 households within the BCRM area.

Changing Demand Characteristics (Demand for Services)

Blue Crane Route has to respond to changing demand for services that can occur through a number of reasons such as population migration, changing demographic profile, technologic changes, and major infrastructure development.

The introduction of wireless technology in Blue Crane Route has made the internet available to many more people making on-line interaction with the municipality possible, including the payment of municipal accounts. The selling of prepaid electricity by all outside vendors assisted consumers to purchase prepaid electricity after hours and over weekends by means of the Service Provider, Ontec's Third Party Vendor System.

The growth of formal housing in prior years has impacted on the demand for services and challenges the municipality in how service is delivered.

Trends in Demand for Free (Subsidized) Basic Services

Blue Crane Route's criteria for supporting free or subsidised basic services are set out in the Indigent Support Policy. The Government allocates revenue via the Division of Revenue Act (DoRA) in the form of the Equitable Share Grant with the primary aim of assisting municipalities with the costs of providing free or subsidised basic services.

Indigent Steering Committee

The Indigent Steering Committee (ISC) was established in 2012, and the ISC has convened its meetings on a quarterly basis and an updated Indigent Register on a monthly basis.

The Indigent Committee must monitor, in conjunction with ward councillors, ward committees and other persons or organisations it may appoint the implementation of the indigent support programme, subject to the policy directions of the municipality and in consultation with the municipal manager.

Indigent Register and Free Basic Services Expenditure / Budget

There are currently 3,960 indigent households out of 8,558 households. This is a 46.45% of households benefitting from the Indigent Policy assistance.

Free Basic Services Unit

The municipality has a Free Basic Services Unit that focuses on Indigent support; credit control and debt management; as well as Debtors Control. This shared function is largely attributable to the small size of the municipality and the amount of work required maintaining the Free Basic Services function. We however have staff in place that exercise the various functions of free basic services as part of their daily tasks and this is executed by various levels of staff to ensure segregation of duties. We have Credit Control & Free Basic Services Co-ordinators that assist in filling and collecting the Indigent application forms together with the Debtors Clerks and the Ward Councillors perform the checking and verification; and the Accountant: Revenue that assesses the applications for approval or non-approval.

Blue Crane Route's criteria for supporting free or subsidised basic services are set out in the Indigent Support Policy.

To assist our communities to alleviate poverty, inequality and unemployment the following social packages are included in the budget for indigent households:

A TOTAL MONTHLY INCOME PER HOUSEHOLD OF:

- **R0 – R3,560 pm** -50kWh Free Electricity, 6kl Free Water, and 100% Free Basic Charges Fee for Electricity, Water, Sewer/Sanitation and Refuse

Overview of Budget Funding including Funding Compliance

The MFMA (sections 18 and 19) stipulate, an annual budget may only be funded from:

- realistically anticipated revenues to be collected;
- cash-backed accumulated funds from previous years' surpluses not committed for other purposes; and
- borrowed funds, but only for the capital budget referred to in section 17(2).

Revenue projections must be realistic taking into account:

- projected revenue for the current year based on collection levels to date; and
- actual revenue collected in previous financial years.

A municipality may spend money on a capital project only if the sources of funding have been considered, are available and have not been committed for other purposes.

Achievement of this requirement in totality effectively means that a Council has "balanced" its budget by ensuring that budgeted outflows will be offset by a combination of planned inflows.

The municipality's financial position is at risk as the debtors pay rate decreased during the current financial year. Covid-19 lockdown regulations also came into effect from 27 March 2020 and this influence the cash flow of the Municipality. The Municipality however budgeted for a funded budget in 2020/21 financial year.

EC102 Blue Crane Route Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Funding measures												
Cash/cash equivalents at the year end - R'000	18(1)b	1	6 929	1 223	27 624	909	644	644	644	4 275	8 419	10 779
Cash + investments at the yr end less applications - R'000	18(1)b	2	1 486	(1 556)	(7 946)	50 048	2 387	2 387	2 387	8 463	8 833	8 562
Cash year end/monthly employee/supplier payments	18(1)b	3	0.5	0.1	1.7	0.0	0.0	0.0	0.0	0.2	0.4	0.5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(20 751)	(3 322)	44 226	(19 949)	12 586	12 586	12 586	(12 093)	(8 184)	(13 790)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(10.4%)	7.2%	19.1%	(5.7%)	(6.0%)	(6.0%)	2.4%	0.7%	0.8%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	85.9%	88.6%	80.9%	94.2%	91.7%	91.7%	91.7%	91.2%	91.3%	91.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	10.9%	7.7%	14.6%	6.7%	9.0%	9.0%	9.0%	8.7%	8.6%	8.4%
Capital payments % of capital expenditure	18(1)c,(19)	8	98.3%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (excl. transfers)	18(1)c	9	0.0%	(36857.8%)	0.0%	0.0%	0.0%	0.0%	0.0%	266.1%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10								0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	1.0%	17.7%	(5.8%)	(17.4%)	0.0%	0.0%	66.2%	9.1%	6.4%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(vi)	13	0.6%	0.4%	0.5%	0.3%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%
Asset renewal % of capital budget	20(1)(vi)	14	8.6%	0.0%	7.4%	4.5%	4.0%	4.0%	0.0%	3.2%	3.7%	5.4%

The municipality is still in the process of reviewing its land and asset holdings as part of its long term financial strategy.

The supporting Tables SA25 to SA30 reflects the targets for Revenue, Expenditure and the Cash Flow.

8. Financial Principles and Policies

IMPACT OF NATIONAL, PROVINCIAL AND LOCAL POLICIES

Blue Crane Route sees itself as working in partnership with national, provincial and district municipality spheres of Government in meeting the priority services needs of the people.

The Blue Crane Route Municipality have implemented the prescribed statutory financial related policies and they will be reviewed before end May 2020. The Financial Policies, By-Laws and Procedure Manuals of the Blue Crane Route Municipality are to provide sound, secure and fraud free management of financial services.

The detailed adopted budget related Policies, By-Laws and Procedure Manuals are not included in this budget documentation. However, they are available at the Council offices for viewing, as well as on the website.

The following policy instruments direct strategic objectives and business operations with the view to achieve sustainable economic, social and environmental performance.

All relevant policies are promulgated into By-laws and Gazetted accordingly. The Property Rates tariffs and Council Resolution authorising the levying of rates have also been Gazetted for the 2019/20 financial year.

REVENUE ENHANCEMENT

The municipality is in the process of developing of the Cash-flow Turn-around Plan. Targets have been set to improve the municipality's own revenue base on liquidity ratio of the budget and the plan is included in the IDP, Budget and SDBIP.

Tables – Lists of adopted and developed Financial Related Policies and Procedure Manuals underneath:

The following twenty-one (21) finance related policies are adopted and implemented and there are no changes to be made.

	Budget Related Policy
1	Asset Management Policy
2	Budget Policy
3	Cash Management and Payment of Creditors Policy
4	Cash Receipt and Banking Policy
5	Cost Estimation Policy
6	Financial Framework Policy
7	Investment Policy
8	Tariff ex Revenue By-Law
9	Rewards, Gifts and Favours Policy
10	Supply Chain Management Policy
11	Capital Infrastructure Investment Policy
12	Fruitless Wasteful Expenditure Policy
14	Borrowing Policy
15	Funding and Reserve Policy
16	Long-Term Financial Planning Policy
17	SCM Policy for Infrastructure and Delivery Management
18	Contract Management Policy
19	Petty Cash Policy
20	Appointment of Consultants Policy
21	Virement Policy

Source: Adopted Policies - Council Resolutions

The following four (4) finance related policies has been reviewed and approved by Council:

- Rates Policy and By-Law
- Indigent Policy
- Credit Control and Debtor Collection Policy
- Cost Containment Policy

The following two (2) new finance related policies are developed but still need to be workshopped:

- Fleet Management Policy
- Write-Off Policy

	Procedure Manuals	Policy Status	Council Resolution Date
1	Fixed Assets Procedures	Developed	30-Jun-16
2	Purchasing Procedures	Developed	30-Jun-16
3	Petty Cash Procedures	Developed	30-Jun-16
4	Debtors Procedures	Developed	30-Jun-16
5	Bank Reconciliation Procedures	Developed	30-Jun-16
6	Creditors Payment Procedures	Developed	30-Jun-16
7	Budgeting Procedures	Developed	25-Jan-17
8	Cash Office Working Procedures	Developed	25-Jan-17
9	Loss Management Procedures	Developed	25-Jan-17
10	Payroll Working Procedures	Developed	25-Jan-17
11	Revenue Control Procedures	Developed	25-Jan-17
12	Valuation Levying of Assessment Rates Procedures	Developed	25-Jan-17
13	Meter Reading Procedures	Developed	new
14	Stores Procedures	Developed	10-Dec-15
15	S&T Procedures	Developed	10-Dec-15
16	Indigent Procedures	Developed	10-Dec-15
17	Accounting Procedures	Developed	10-Dec-15
18	AFS Procedures	Developed	10-Dec-15
19	Loans Procedures	Developed	10-Dec-15
20	Supply Chain Management Procedures	Developed	new
21	Contract Management Procedures	Developed	new
22	Housing/Human Settlements Procedures	Developed	new
23	Town Planning Procedures	Developed	Splum By-Laws
24	Property Valuation Procedures	Developed	new
25	Credit Control Procedures (Dis/Reconnection)	Developed	new
26	Opening Customer Accounts Procedures	Developed	new
27	Clearance Certificate Process - closing of accounts Procedures	Developed	new
28	Billing Procedure Manual	Developed	25-Jan-17

Source: Adopted Procedure Manuals - Council Resolutions

Table - List of Financial Sector Plans and other:

The status report on the Financial Sector Plans and other is as follows:

	Section	Statutory Plans	Status
1	Fraud Prevention Plan	The objective of this plan is to facilitate the development of controls which will aid in the detection and prevention of fraud against BCRM. It is the intent of BCRM to promote consistent organizational behavior by providing guidelines and assigning responsibility for the development of controls and conduct of investigations.	Approved
2	Strategic Risk Management Register	The objective of this register is to facilitate the implementation of mitigating actions to improve service delivery and minimize the impacts of the potential risks within BCRM	Approved
3	Budget	1) Financial Plan / Budget 2) Service Level Standards	2019/2020 Financial Plan approved but have to adopt the 2020/2021 Financial Plan by 31 May 2020. 2019/2020 Service Level Standards approved but have to adopt 2020/2021 Service Level Standards by 31 May 2020
4	Financial Recovery Plan	The Blue Crane Route Municipality does not have a financial recovery plan in place.	Not applicable
5	Business Continuity Plan	To prepare the Municipality in the event of extended service outages caused by factors beyond our control (e.g., natural disasters, man-made events), and to restore services to the widest extent possible in a minimum time frame.	Approved but need to be reviewed before 31 May 2020
6	Revenue Enhancement	This Cash Flow Turn-Around Plan is to present to management, methods on how to improve the revenue of the Blue Crane Route Municipality (EC102).	Need to be approved before 31 May 2020

	Section	Statutory Plans	Status
7	MFMA Systems Delegations	The principles document clarifies the roles and responsibilities between role players in the delegation process in order to ensure a hierarchy of delegations from executive authorities to officials in the administration. The executive (municipal councils) is responsible for providing political leadership by deciding on policies and outcomes whereas the municipal manager and other senior managers are responsible for implementation and outputs in respect of the expected deliverables.	Approved but need to be reviewed before 31 May 2020

Source: Adopted Financial Sector Plans and other - Council Resolutions

9. Grant Budget is aligned to DoRA as per Grant Allocations

The schedule underneath reflects the Local Government MTEF allocations made to BCRM as per the DoRA.

EC102 Blue Crane Route - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		48 029	49 125	52 488	57 830	57 830	57 830	61 457	63 592	66 718
Local Government Equitable Share		44 713	45 700	49 012	53 519	53 519	53 519	56 696	60 236	63 330
EPWP Incentive		1 008	1 000	1 000	1 410	1 410	1 410	1 548		
Finance Management		1 625	1 700	1 770	2 185	2 185	2 185	2 500	2 600	2 600
MIG		683	725	706	716	716	716	713	756	788
Provincial Government:		2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300
Sport and Recreation		2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300
District Municipality:		700	180	789	789	1 386	1 386	836	887	940
All Grants		700	180	789	789	1 386	1 386	836	887	940
Other grant providers:		-	-	25	-	-	-	-	-	-
[insert description]				25						
Total Operating Transfers and Grants	5	51 029	51 605	55 602	60 919	61 516	61 516	64 593	66 779	69 958
Capital Transfers and Grants										
National Government:		13 666	34 496	111 711	27 014	27 014	27 014	33 540	36 461	31 991
Municipal Infrastructure Grant (MIG)		13 666	12 496	13 411	13 604	13 604	13 604	13 540	14 364	14 967
INEP			5 000	6 000	410	410	410	5 000	2 097	3 400
WSIG			17 000	92 300	13 000	13 000	13 000	15 000	20 000	13 624
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants [insert description]										
District Municipality:		-	-	1 626	-	1 168	1 168	-	-	-
All Grants				1 626		1 168	1 168			
Other grant providers:		-	-	-	50	50	50	-	-	-
FMG					50	50	50			
Total Capital Transfers and Grants	5	13 666	34 496	113 337	27 064	28 232	28 232	33 540	36 461	31 991
TOTAL RECEIPTS OF TRANSFERS & GRANTS		64 695	86 101	168 939	87 983	89 748	89 748	98 133	103 240	101 949

EC102 Blue Crane Route - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
EXPENDITURE:										
Operating expenditure of Transfers and Grants										
National Government:		48 029	49 125	52 488	57 880	57 880	57 880	61 457	63 592	66 718
Local Government Equitable Share		44 719	45 700	49 012	53 519	53 519	53 519	56 698	58 236	63 330
EPWP Incentive		1 038	1 000	1 000	1 410	1 410	1 410	1 548		
Finance Management		1 625	1 700	1 770	2 235	2 235	2 235	2 500	2 600	2 600
MIG		683	725	706	716	716	716	713	756	788
Provincial Government:		2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300
Sport and Recreation		2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300
District Municipality:		1 220	1 184	789	789	1 386	1 386	836	887	940
All Grants		1 220	1 184	789	789	1 386	1 386	836	887	940
Other grant providers:		-	-	25	-	-	-	-	-	-
[insert description]				25						
Total operating expenditure of Transfers and Grants		51 549	52 609	55 602	60 969	61 566	61 566	64 593	66 779	69 958
Capital expenditure of Transfers and Grants										
National Government:		14 527	27 688	88 252	27 014	50 473	50 473	33 540	36 461	31 991
Municipal Infrastructure Grant (MIG)		12 079	9 531	13 411	13 604	13 604	13 604	13 540	14 354	14 967
INEP		2 449	1 158	6 000	410	410	410	5 000	2 097	3 400
WSIG			17 000	68 841	13 000	36 459	36 459	15 000	20 000	13 624
Provincial Government:		-	-	266	-	-	-	-	-	-
Other capital transfers/grants [insert description]				266						
District Municipality:		908	1 971	1 538	-	2 752	2 752	-	-	-
All Grants		908	1 971	1 538		2 752	2 752			
Other grant providers:		-	-	-	-	-	-	-	-	-
FMG										
Total capital expenditure of Transfers and Grants		15 435	29 659	90 056	27 014	53 225	53 225	33 540	36 461	31 991
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		66 984	82 268	145 658	87 983	114 791	114 791	98 133	103 240	101 949

Conditional Grant Transfers

The municipality kept the annual budget in line with the allocations made in the DoRA as required by the MBRR and reflects in the supporting tables SA18 and SA19.

Municipalities must comply with the reporting requirements of National Treasury to avoid withholding or stopping of an allocation

Implications for Municipal Infrastructure Grant (MIG) Allocations

The MIG allocations is allocated through a formula based on infrastructure backlogs.

Implications for other Conditional Grant Allocations

Allocations of other conditional grants are made to municipalities by the responsible national departments, often on a project basis. Allocations for conditional grants are only made for one year and the amounts published for the outer years in the schedules of the Division of Revenue Act are published for indicative purposes only and are not guaranteed.

10. Operating and Capital Budget

Salary Budget of the Municipality

National Treasury guidelines require municipalities to contain their staff expenditure under 35% of their Operational Budget. Blue Crane Route Municipality has achieved this target throughout the years, but it must be noted that there are critical vacancies that have never been budgeted for and it exposes and / or restricts progress of the municipality in certain aspects. Below is a table indicating past trends and future projections of the Salary Bill percentage:

Description	Actual 2016/2017	Actual 2017/2018	Actual 2018/2019	Estimated Budget 2019/2020	Estimated Budget 2020/2021	Estimated Budget 2021/2022
Operational Budget	228,5m	220,2m	248,4m	287m	306,3m	321,1
Salary Bill	74,2m	76,9m	79,5m	80,4m	89,7m	92,6m
Percentage	32,5%	34,9%	32%	28%	29%	28,8%

Source: 2020/21 MTREF Budget

A provisional increase in salaries of 6,25% is included in the budget as per Agreement between SALGA and the Unions.

Ability of the Municipality to Spend and Deliver on the Capital Programmes

Table SA35 underneath reflects the capital budget per vote.

EC102 Blue Crane Route - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2020/21 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	Forecast 2023/24	Forecast 2024/25	Forecast 2025/26	Present value
R thousand								
Capital expenditure	1							
Vote 1 - MAYORAL EXECUTIVE		-	-	-				
Vote 2 - MUNICIPAL COUNCIL		-	-	-				
Vote 3 - ACCOUNTING OFFICER		10	15	20				
Vote 4 - BUDGET & TREASURY		10	15	20				
Vote 5 - TECHNICAL SERVICES		36 920	37 231	32 851				
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICE		460	15	20				
Vote 7 - CORPORATE SERVICES		180	215	240				
Vote 8 - [NAME OF VOTE 8]		-	-	-				
Vote 9 - [NAME OF VOTE 9]		-	-	-				
Vote 10 - [NAME OF VOTE 10]		-	-	-				
Vote 11 - [NAME OF VOTE 11]		-	-	-				
Vote 12 - [NAME OF VOTE 12]		-	-	-				
Vote 13 - [NAME OF VOTE 13]		-	-	-				
Vote 14 - [NAME OF VOTE 14]		-	-	-				
Vote 15 - [NAME OF VOTE 15]		-	-	-				
<i>List entity summary if applicable</i>								
Total Capital Expenditure		37 580	37 491	33 151	-	-	-	-
Future operational costs by vote	2							
Vote 1 - MAYORAL EXECUTIVE								
Vote 2 - MUNICIPAL COUNCIL								
Vote 3 - ACCOUNTING OFFICER					1	1	1	1
Vote 4 - BUDGET & TREASURY					1	1	1	1
Vote 5 - TECHNICAL SERVICES					500	530	562	596
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES					1	1	1	1
Vote 7 - CORPORATE SERVICES					5	5	6	6
Vote 8 - [NAME OF VOTE 8]								
Vote 9 - [NAME OF VOTE 9]								
Vote 10 - [NAME OF VOTE 10]								
Vote 11 - [NAME OF VOTE 11]								
Vote 12 - [NAME OF VOTE 12]								
Vote 13 - [NAME OF VOTE 13]								
Vote 14 - [NAME OF VOTE 14]								
Vote 15 - [NAME OF VOTE 15]								
<i>List entity summary if applicable</i>								
Total future operational costs		-	-	-	508	538	570	604
Future revenue by source	3							
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
Total future revenue		-	-	-	-	-	-	-
Net Financial Implications		37 580	37 491	33 151	508	538	570	604

11. Service Delivery and Budget Implementation Plans (SDBIP)

The SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and are fully aligned with the draft IDP and draft budget as required by the MFMA.

The draft 2020/21 SDBIP, as well as the draft 2020/21 IDP is separate documents that accompany the draft 2020/21 MTREF Budget document.

12. Legislation Compliance Status

Each year, National Treasury issues MFMA circulars to municipalities advising them of the budget parameters within which municipalities should work when preparing their budgets, together with other MFMA circulars and the Budget and Reporting Regulations.

The Blue Crane Route Municipality's (BCRM) Medium Term Revenue and Expenditure Framework (MTREF) materially comply with the latest budget regulations as well as the requirements of the National Treasury (MFMA Circulars). This plan has been prepared taking in consideration the priorities and direction established by municipality during the 2020/21 budget deliberations.

The BCRM are therefore fully compliant with the legislation applicable to municipalities, as the MFMA and the contents of all the relevant MFMA Circulars, etc. where noted and considered when the budget was compiled.

13. Municipal Standard Chart of Accounts (mSCOA)

The implementation of mSCOA is considered a business reform and it required a significant change in municipal business processes as from 1 July 2017.

The municipality has taken note of the contents of all the mSCOA Circulars and the staff is undergoing the necessary training and the mSCOA was implemented as from 1 July 2017 per the due date as prescribed by National Treasury. The municipality aligned its business process to the Municipal Standard Chart of Accounts (mSCOA) format which is legislatively regulated. The following documents adopted by the municipality that forms part of the mSCOA process are available on the municipal website:

- BCRM mSCOA Implementation Team Terms of Reference
- BCRM mSCOA Project Code of Ethics
- BCRM mSCOA IT Functions Questionnaire / Assessment

14. Service Standards Schedule

Services standards indicate to what standard a particular service is delivered. Thus, service standards can measure or evaluate the performance of local governments in terms of service delivery. Service standards are developed and measured against:

- Quantity; Quality; Time/Timeliness; Value for money; Access; Equity and Flexibility

A good starting point for communicating with citizens is to identify what they want and need to know, and then decide how to respond.

The Blue Crane Route Municipality always try to ensure that it executes and refines its strategies of enhancing engagement and improving dialogue with its customers. We hold the firm belief that the municipality will incessantly strengthen its partnership and relations with its customers in its quest to fast-track service delivery.

The Draft 2020/21 Service Level Standards of the municipality is a separate document that accompanies the 2020/21 draft MTREF budget document.

15. Supporting Documentation Tables SA1 – SA38

Some of the SA Tables have already been incorporated under the above sections, and therefore will not reflect underneath.