

EC102 Blue Crane Route - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
REVENUE ITEMS:											
Property rates											
Total Property Rates	6	11 152	12 098	13 223	18 027	18 027	18 027	18 027	18 928	19 874	23 968
<i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRSA)</i>											
Net Property Rates		11 152	12 098	13 223	18 027	18 027	18 027	18 027	18 928	19 874	20 868
Service charges - electricity revenue											
Total Service charges - electricity revenue	6	92 305	87 176	95 992	121 691	125 254	125 294	125 321	136 775	145 382	156 666
<i>less Revenue Foregone (in excess of 50 kwh per indigent household per month)</i>											
<i>less Cost of Free Basis Services (50 kwh per indigent household per month)</i>		1 850	2 145	2 274	2 299	2 410	2 410	2 437	2 442	2 589	2 744
Net Service charges - electricity revenue		90 455	85 031	93 718	119 392	122 844	122 884	122 884	134 333	143 793	153 922
Service charges - water revenue											
Total Service charges - water revenue	6	16 276	14 672	18 424	20 266	17 796	17 796	17 848	18 454	19 376	20 345
<i>less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)</i>											
<i>less Cost of Free Basis Services (6 kilolitres per indigent household per month)</i>		3 741	4 266	4 622	4 572	4 793	4 793	4 847	4 801	5 041	5 283
Net Service charges - water revenue		12 535	10 406	13 802	15 694	13 003	13 003	13 003	13 653	14 335	15 062
Service charges - sanitation revenue											
Total Service charges - sanitation revenue	6	6 668	7 514	8 307	8 552	8 919	8 919	8 919	9 365	9 870	10 402
<i>less Revenue Foregone (in excess of free sanitation service to indigent households)</i>											
<i>less Cost of Free Basis Services (free sanitation service to indigent households)</i>		2 793	3 085	3 270	3 119	3 466	3 466	3 466	3 640	3 858	4 089
Net Service charges - sanitation revenue		4 075	4 429	5 037	5 433	5 453	5 453	5 453	5 726	6 012	6 313
Service charges - refuse revenue											
Total refuse removal revenue	6	9 214	10 255	12 120	12 679	12 889	12 889	12 889	14 178	15 596	17 155
Total landfill revenue											
<i>less Revenue Foregone (in excess of one removal a week to indigent households)</i>											
<i>less Cost of Free Basis Services (removed once a week to indigent households)</i>		4 205	4 729	5 013	4 782	5 314	5 314	5 314	5 845	6 429	7 072
Net Service charges - refuse revenue		5 009	5 526	7 107	7 897	7 576	7 576	7 576	8 333	9 166	10 083
Other Revenue by source											
<i>Fuel Levy</i>											
<i>Other Revenue</i>		4 858	6 305	5 185	1 277	8 755	8 755	8 755	6 147	7 137	6 646
Total 'Other' Revenue	1	4 858	6 305	5 185	1 277	8 755	8 755	8 755	6 147	7 137	6 646
EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	51 481	53 326	55 162	58 372	55 687	57 677	57 677	63 334	64 914	68 159
Pension and UIF Contributions		8 693	9 005	9 315	9 857	9 821	9 921	9 921	10 743	11 267	11 831
Medical Aid Contributions		1 927	1 995	2 065	2 185	2 408	2 418	2 418	2 601	2 731	2 867
Overtime		-	-	-	-	-	-	-	-	-	-
Performance Bonus		3 860	3 998	4 136	4 377	4 596	4 596	4 596	4 915	5 161	5 419
Motor Vehicle Allowance		1 024	1 063	1 087	1 161	1 209	1 209	1 209	1 395	1 465	1 539
Cellphone Allowance		-	-	-	-	-	-	-	-	-	-
Housing Allowances		792	820	848	898	906	906	906	916	962	1 010
Other benefits and allowances		5 596	5 796	5 996	6 345	5 532	5 532	5 532	6 101	6 406	6 726
Payments in lieu of leave		704	730	755	799	799	799	799	839	881	925
Long service awards		469	486	503	532	(374)	(374)	(374)	(393)	(412)	(433)
Post-retirement benefit obligations		(367)	(380)	(393)	(416)	729	729	729	751	788	828
<i>sub-total</i>	5	74 180	76 838	79 484	84 109	81 413	83 413	83 413	91 202	94 162	98 070
Less: Employees costs capitalised to PPE					959	959	2 859	2 959	1 500	1 500	1 500
Total Employee related costs	1	74 180	76 838	79 484	83 150	80 455	80 455	80 455	89 702	92 662	97 570
Depreciation & asset impairment											
Depreciation of Property, Plant & Equipment		34 803	35 145	35 052	42 179	42 479	42 479	42 479	43 040	43 471	43 905
Lease amortisation											
Capital asset impairment											
Total Depreciation & asset impairment	1	34 803	35 145	35 052	42 179	42 479	42 479	42 479	43 040	43 471	43 905

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Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
Bulk purchases											
Electricity Bulk Purchases		73 695	70 537	78 950	95 757	95 757	95 757	95 757	102 418	110 691	119 626
Water Bulk Purchases		1 162	1 343	1 043	1 537	1 537	1 537	1 537	1 614	1 695	1 779
Total bulk purchases	1	74 857	71 879	79 992	97 294	97 294	97 294	97 294	104 032	112 386	121 406
Transfers and grants											
Cash transfers and grants		769	1 010	839	884	841	841	841	892	945	1 002
Non-cash transfers and grants		-	-	-	-	-	-	-	-	-	-
Total transfers and grants	1	769	1 010	839	884	841	841	841	892	945	1 002
Contracted services											
Outsourced Services					125	725	725	725	761	799	839
Consultants and Professional Services					4 122	3 358	3 298	3 298	3 122	3 279	3 442
Contractors		5 204	6 688	8 014	4 206	4 382	4 422	4 422	4 664	4 898	5 143
Total contracted services		5 204	6 688	8 014	8 453	8 465	8 445	8 445	8 548	8 976	9 424
Other Expenditure By Type											
Collection costs											
Contributions to 'other' provisions											
Audit fees		2 685	2 944	3 675	4 100	3 500	3 500	3 500	3 675	3 859	4 052
Other Expenditure		11 628	6 410	8 675	21 717	25 480	25 500	25 500	26 783	28 061	29 429
Total 'Other' Expenditure	1	14 313	9 354	12 349	25 817	28 980	29 000	29 000	30 458	31 920	33 480
Repairs and Maintenance	8										
Employee related costs		-	-	-	-	-	-	-	-	-	-
Other materials		2 318	2 216	1 440	140	100	100	100	105	110	116
Contracted Services		1 069	323	1 070	1 458	1 674	1 674	1 674	1 779	1 868	1 962
Other Expenditure		138	-	482	500	600	600	600	630	662	695
Total Repairs and Maintenance Expenditure	9	3 525	2 539	2 992	2 098	2 374	2 374	2 374	2 514	2 640	2 772

EC102 Blue Crane Route - Supporting Table SA2 Matrix Financial Performance Budget (revenue source/expenditure type and dept.)

Description	Ref	Vote 1 - MAYORAL EXECUTIVE	Vote 2 - MUNICIPAL COUNCIL	Vote 3 - ACCOUNTING OFFICER	Vote 4 - BUDGET & TREASURY	Vote 5 - TECHNICAL SERVICES	Vote 6 - COMMUNITY SAFETY & SOCIAL	Vote 7 - CORPORATE SERVICES	Vote 8 - [NAME OF VOTE 8]	Vote 9 - [NAME OF VOTE 9]	Vote 10 - [NAME OF VOTE 10]	Vote 11 - [NAME OF VOTE 11]	Vote 12 - [NAME OF VOTE 12]	Vote 13 - [NAME OF VOTE 13]	Vote 14 - [NAME OF VOTE 14]	Vote 15 - [NAME OF VOTE 15]	Total
R thousand	1																
Revenue By Source																	
Property rates					18 928												18 928
Service charges - electricity revenue						134 332											134 332
Service charges - water revenue						13 653											13 653
Service charges - sanitation revenue						5 726											5 726
Service charges - refuse revenue							8 333										8 333
Rental of facilities and equipment							308										308
Interest earned - external investments					1 000												1 000
Interest earned - outstanding debtors					4 358												4 358
Dividends received																	
Fines, penalties and forfeits							212										422
Licences and permits																	500
Agency services																	998
Other revenue					5 311												5 311
Transfers and subsidies			22 026		2 500												24 526
Gains																	
Total Revenue (excluding capital transfers and contributions)			22 026		32 057	185 644	20 743	167									280 677
Expenditure By Type																	
Employee related costs		429		7 561	15 970	32 946	26 943	6 251									88 702
Remuneration of councillors			4 430														4 430
Debt impairment					3 721	9 116	2 902										15 740
Depreciation & asset impairment		11	5	281	3 153	34 883	4 681	15									43 040
Finance charges				2	2 166	660	2 388	13									5 228
Bulk purchases						104 032											104 032
Other materials			24	53	137	3 375	620	34									4 242
Contracted services				350	4 257	2 065	1 037	838									8 548
Transfers and subsidies					882												882
Other expenditure		7	1 377	1 036	7 418	15 768	3 270	1 581									30 458
Losses																	
Total Expenditure		448	5 835	9 282	37 714	202 854	41 442	8 734									306 310
Surplus/(Deficit)		(448)	16 190	(9 282)	(5 617)	(17 211)	(20 699)	(6 567)									(45 633)
Transfers and subsidies - capital (municipal allocations) (National / Provincial and District)						33 540											33 540
Transfers and subsidies - capital (municipal allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)																	
Transfers and subsidies - capital (municipal allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)																	
Surplus/(Deficit) after capital transfers & contributions		(448)	16 190	(9 282)	(5 617)	16 330	(20 699)	(6 567)									(12 083)

EC102 Blue Crane Route - Supporting Table SA3 Supporting detail to 'Budgeted Financial Position'

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand											
ASSETS											
Call investment deposits											
Call deposits		3 460	156	-	-	1 000	1 000	1 000	-	-	1 000
Other current investments		-	-	-	-	-	-	-	-	-	-
		3 460	156	-	-	1 000	1 000	1 000	-	-	1 000
Consumer debtors											
Consumer debtors		22 444	23 917	28 842	27 500	21 468	21 468	21 468	38 000	42 000	45 000
Less: Provision for debt impairment		-	-	-	-	-	-	-	-	-	-
Total Consumer debtors	2	22 444	23 917	28 842	27 500	21 468	21 468	21 468	38 000	42 000	45 000
Debt impairment provision											
Balance at the beginning of the year		-	-	-	-	-	-	-	-	-	-
Contributions to the provision		-	-	-	-	-	-	-	-	-	-
Bad debts written off		-	-	-	-	-	-	-	-	-	-
Balance at end of year		-	-	-	-	-	-	-	-	-	-
Property, plant and equipment (PPE)											
PPE at cost/valuation (excl. finance leases)		582 392	574 646	618 579	625 495	1 250 438	1 250 438	1 250 438	685 000	675 500	654 200
Leases recognised as PPE		-	-	-	-	-	-	-	-	-	-
Less: Accumulated depreciation		-	-	-	-	588 049	588 049	588 049	-	-	-
Total Property, plant and equipment (PPE)	2	582 392	574 646	618 579	625 495	662 389	662 389	662 389	685 000	675 500	654 200
Current liabilities - Borrowing											
Short term loans (other than bank overdraft)		-	-	-	-	-	-	-	-	-	-
Current portion of long-term liabilities		4 088	4 920	4 866	648	1 544	1 544	1 544	2 000	2 300	2 500
Total Current liabilities - Borrowing		4 088	4 920	4 866	648	1 544	1 544	1 544	2 000	2 300	2 500
Trade and other payables											
Trade Payables		31 103	29 541	64 327	17 000	25 000	25 000	25 000	15 000	16 500	18 000
Other creditors		-	-	-	9 000	-	-	-	20 000	22 000	24 200
Unspent conditional transfers		-	-	-	-	-	-	-	-	-	-
VAT		-	-	-	2 500	5 433	5 433	5 433	3 000	3 300	3 500
Total Trade and other payables	2	31 103	29 541	64 327	28 500	30 433	30 433	30 433	38 000	41 800	45 700
Non current liabilities - Borrowing											
Borrowing		9 564	5 910	1 044	-	3 129	3 129	3 129	7 000	4 700	2 500
Finance leases (including PPP asset element)		-	-	-	-	1 237	1 237	1 237	-	-	-
Total Non current liabilities - Borrowing	4	9 564	5 910	1 044	-	4 366	4 366	4 366	7 000	4 700	2 500
Provisions - non-current											
Retirement benefits		-	-	-	26 000	19 602	19 602	19 602	27 000	27 800	29 000
Refuse landfill site rehabilitation		50 346	46 862	48 268	23 000	(2 236)	(2 236)	(2 236)	24 500	26 000	28 000
Other		-	-	-	-	4 352	4 352	4 352	-	-	-
Total Provisions - non-current		50 346	46 862	48 268	49 000	21 718	21 718	21 718	51 500	53 800	57 000
CHANGES IN NET ASSETS											
Accumulated Surplus/(Deficit)											
Accumulated Surplus/(Deficit) - opening balance		567 392	544 961	541 639	606 628	641 328	641 328	641 328	641 328	656 462	646 949
GRAP adjustments		-	-	-	-	-	-	-	-	-	-
Restated balance		567 392	544 961	541 639	606 628	641 328	641 328	641 328	641 328	656 462	646 949
Surplus/(Deficit)		(20 151)	(3 322)	44 226	-	-	12 586	12 586	-	-	-
Transfers to/from Reserves		-	-	-	-	-	-	-	-	-	-
Depreciation offsets		-	-	-	-	-	-	-	-	-	-
Other adjustments		-	-	-	-	-	(12 586)	(12 586)	15 134	(9 513)	(22 760)
Accumulated Surplus/(Deficit)	1	547 241	541 639	585 865	606 628	641 328	641 328	641 328	656 462	646 949	624 189
Reserves											
Housing Development Fund		-	-	-	-	-	-	-	-	-	-
Capital replacement		-	-	-	-	-	-	-	-	-	-
Self-insurance		-	-	-	-	-	-	-	-	-	-
Other reserves		-	-	-	-	-	-	-	-	-	-
Revaluation		-	-	-	-	-	-	-	-	-	-
Total Reserves	2	-	-	-	-	-	-	-	-	-	-
TOTAL COMMUNITY WEALTH/EQUITY	2	547 241	541 639	585 865	606 628	641 328	641 328	641 328	656 462	646 949	624 189

EC102 Blue Crane Route - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining Infrastructure of the city			150 263	155 210	230 021	197 467	222 414	222 414	219 184	232 853	241 165
Community Services	Effective cleansing, waste removal, working with partners such as SAPS to address crime; effective enforcement of health and safety regulations.			16 513	20 905	19 748	19 774	22 237	22 237	20 743	22 191	23 671
Local Economic Development	Marketing of the BCM, promote investment in BCM in agriculture, tourism, SMME development, alternative energy			125	12	-	-	423	423	-	-	-
Financial Management	Implement fully compliant GRAP annual financial statements, mSCOA readiness, updating indigent register, revenue enhancement strategies for financial sustainability, operational efficiency.			19 505	19 688	23 509	24 642	33 577	33 577	32 097	34 361	35 101
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping council records, sound administrative principals, create a culture of service delivery and improve public participation.			21 999	21 066	19 411	20 971	20 971	20 971	22 193	23 578	24 802
Allocations to other priorities			2									
Total Revenue (excluding capital transfers and contributions)			1	208 405	216 861	292 609	262 883	298 622	299 622	294 218	312 983	324 740

EC102 Blue Crane Route - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining			149 719	137 710	158 089	187 313	190 622	190 622	202 854	213 059	225 625	
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to			32 879	31 272	37 365	37 690	38 848	38 848	41 442	43 238	45 077	
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME			1 834	437	490	842	846	846	607	637	668	
Financial Management	Implement fully compliant GRAP annual financial statements, mSCOA			26 123	32 154	28 223	35 348	34 908	34 908	37 714	39 393	41 131	
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping			17 902	18 630	24 296	21 640	21 811	21 811	23 693	24 839	26 029	
Allocations to other priorities													
Total Expenditure				1	228 556	220 203	248 464	282 832	287 035	287 035	306 310	321 167	338 530

EC102 Blue Crane Route - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining	A		15 907	28 729	77 439	27 504	51 363	51 363	36 920	37 231	32 851
		B										
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to	C		352	746	1 030	40	2 086	2 086	460	15	20
		D										
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME	E		-	-	358	-	423	423	-	-	-
		F										
Financial Management	Implement fully compliant GRAP annual financial statements, mSCOA	G		12	27	58	50	50	50	10	15	20
		H										
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping	I		481	152	255	80	120	120	190	230	260
		J										
		K										
		L										
		M										
		N										
		O										
		P										
Allocations to other priorities			3									
Total Capital Expenditure			1	16 752	29 654	79 201	27 674	54 041	54 041	37 580	37 491	33 151

EC102 Blue Crane Route - Supporting Table SA7 Measureable performance objectives

Description	Unit of measurement	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
CORPORATE SERVICES										
Legal services	Report to council	4	4	4	4	4	4	4	4	4
To ensure that the municipality Council oversight										
Strengthening of oversight responsibility	Report and attendance	1	1	1	1	1	1	1	1	1
Human Resource Management	Report to council	4	4	4	4	4	4	4	4	4
To ensure creation and maintenance of a Organisational Health and safety										
To ensure an improved and Archives and record management	Report to Council	3	3	3	3	3	3	3	3	3
To ensure efficient, effective and compliant Human settlement	Report to Council	3	3	3	3	3	3	3	3	3
Facilitate provision of decent, Ward committee support	Report to standing	3	3	3	3	3	3	3	3	3
Ensure effectiveness of ward committees of Administration	Attendance register	1	1	1	1	1	1	1	1	1
To ensure a standardised departmental Manual document	Manual document	1	1	1	1	1	1	1	1	1
TECHNICAL SERVICES										
water and sanitation	Quarterly reports	4	4	4	4	4	4	4	4	4
To ensure efficient, economical and quality Job creation-EPWP and CWP										
To strive for reduction on household Electricity Supply	Quarterly reports	4	4	4	4	4	4	4	4	4
To ensure uninterrupted electricity Social facilities	Quarterly reports	4	4	4	4	4	4	4	4	4
To ensure that communities have access to Water resource management	Quarterly reports	4	4	4	4	4	4	4	4	4
To ensure improved drinking water quality and Roads and storm water	Quarterly reports	4	4	4	4	4	4	4	4	4
To ensure efficient, economical and BUDGET & TREASURY	Quarterly reports	4	4	4	4	4	4	4	4	4
Record Management	Procedure Manual	1	1	1	1	1	1	1	1	1
To ensure efficient, effective and Asset management and control										
To ensure efficient, effective and compliant Revenue enhancement	Asset Register									
To improve the municipality's revenue Supply chain management	Quarterly Reports	4	4	4	4	4	4	4	4	4
To ensure effective, efficient, economical To ensure effective, efficient, Financial control	Calendar of meetings	4	4	4	4	4	4	4	4	4
To ensure effective implementation of Internal Operation Clean Audit	Quarterly Reports	4	4	4	4	4	4	4	4	4
To achieve unqualified Audit opinion. To develop credible Annual Financial compliance with legislation	Audit report									
To ensure standard chart of Accounts Indigent management	Audited Annual Financial financial system	1	1	1	1	1	1	1	1	1
To ensure improved provision of basic services ACCOUNTING OFFICER	No. of meetings	4	4	4	4	4	4	4	4	4
Record management	Procedure manual	1	1	1	1	1	1	1	1	1
To ensure efficient, effective and compliant Internal Controls										
To ensure effective audit function and an Fraud and anti-corruption	Quarterly reports	4	4	4	4	4	4	4	4	4
To ensure effective implementation of the fraud Sub-function 2 - (name)	Anti-corruption Policy	1	1	1	1	1	1	1	1	1
Insert measure's description										
Sub-function 3 (name)										
Insert measure's description										
And so on for the rest of the Votes										

EC102 Blue Crane Route - Supporting Table SA8 Performance Indicators and benchmarks

Description of financial indicator	Basis of calculation	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Borrowing Management											
Credit Rating		n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a	n/a
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	3.9%	2.7%	3.4%	3.2%	3.1%	3.1%	3.1%	2.2%	2.4%	2.5%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	6.6%	4.4%	5.7%	5.2%	4.8%	4.8%	4.8%	3.4%	3.7%	3.8%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	266.1%	0.0%	0.0%
Safety of Capital											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Liquidity											
Current Ratio	Current assets/current liabilities	1.0	0.8	0.9	1.1	0.7	0.7	0.7	1.1	1.1	1.1
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	1.0	0.8	0.9	1.1	0.7	0.7	0.7	1.1	1.1	1.1
Liquidity Ratio	Monetary Assets/Current Liabilities	0.2	0.0	0.4	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Revenue Management											
Annual Debtors Collection Rate (Payment Lev el %)	Last 12 Mths Receipts/Last 12 Mths Billing	95.0%	90.1%	94.3%	81.1%	94.3%	91.2%	91.2%	91.2%	93.7%	93.7%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		90.1%	94.3%	81.1%	94.3%	91.2%	91.2%	91.2%	93.7%	93.7%	93.7%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	16.0%	16.3%	17.5%	14.2%	11.2%	11.2%	11.2%	17.6%	18.2%	18.2%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old	10.0%	10.0%	10.0%	15.0%	15.0%	15.0%	15.0%	20.0%	30.0%	40.0%
Creditors Management											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA' s 65(e))	98.0%	95.0%	98.0%	95.0%	95.0%	98.0%	98.0%	98.0%	100.0%	100.0%
Creditors to Cash and investments		448.9%	2416.3%	232.8%	1868.8%	3882.8%	3882.8%	3882.8%	350.9%	196.0%	167.0%
Other Indicators											
Electricity Distribution Losses (Z)	Total Volume Losses (kWh)	17866458	14584715	17655264	15000000	15000000	15000000	15000000	14000000	14000000	13250000
	Total Cost of Losses (Rand '000)	11 048	9 129	11 900	10 894	10 894	10 894	10 894	10 308	10 926	10 858
	% Volume (units purchased and generated less units sold)/units purchased and generated	22.0%	19.0%	22.0%	19.0%	19.0%	19.0%	19.0%	16.0%	16.0%	15.0%
Water Distribution Losses (Z)	Total Volume Losses (kℓ)	1301798	1053836	603046	502538	502538	502538	502538	402030	420203	301523
	Total Cost of Losses (Rand '000)	6 535	5 627	3 413	3 015	3 015	3 015	3 015	2 710	2 710	2 154
	% Volume (units purchased and generated less units sold)/units purchased and generated	48.0%	48.0%	30.0%	25.0%	25.0%	25.0%	25.0%	20.0%	20.0%	15.0%
Employee costs	Employee costs/(Total Revenue - capital revenue)	39.8%	41.4%	39.2%	35.3%	32.7%	32.7%	32.7%	34.4%	33.5%	33.3%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	54.0%	57.0%	54.0%	47.0%	43.0%	43.0%	44.0%	45.0%	44.0%	44.0%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	1.9%	1.4%	1.5%	0.9%	1.0%	1.0%	1.0%	1.0%	1.0%	0.9%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	20.8%	19.7%	18.9%	20.0%	19.3%	19.3%	19.3%	18.5%	17.8%	16.7%
IDP regulation financial viability indicators											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	23.7	18.6	17.0	33.6	33.8	33.8	24.0	21.9	20.4	21.6
ii O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	24.3%	25.6%	26.6%	20.1%	16.5%	16.5%	16.5%	25.4%	25.9%	25.9%
iii. Cost coverage	(Available cash + investments)/monthly fixed operational expenditure	0.5	0.1	1.7	0.0	0.0	0.0	0.0	0.2	0.4	0.5

EC102 Blue Crane Route - Supporting Table SA9 Social, economic and demographic statistics and assumptions

Description of economic indicator	Ref.	Basis of calculation	2001 Census	2007 Survey	2011 Census	2016/17		2017/18		2018/19		Current Year 2019/20		2020/21 Medium Term Revenue & Expenditure Framework	
						Outcome	Outcome	Outcome	Outcome	Original Budget	Outcome	Outcome	Outcome		
Demographics															
Population		http://beta2.statssa.gov.za/?page_id=993&id=blue			36		36	36	36	36	36	36	36	36	36
Females aged 5 - 14		http://beta2.statssa.gov.za/?page_id=993&id=blue			3		3	3	3	3	3	3	3	3	3
Males aged 5 - 14		http://beta2.statssa.gov.za/?page_id=993&id=blue			3		3	3	3	3	3	3	3	3	3
Females aged 15 - 34		http://beta2.statssa.gov.za/?page_id=993&id=blue			8		6	6	6	6	6	6	6	6	6
Males aged 15 - 34		http://beta2.statssa.gov.za/?page_id=993&id=blue			6		6	6	6	6	6	6	6	6	6
Unemployment		http://beta2.statssa.gov.za/?page_id=993&id=blue			11		11	11	11	11	11	11	11	11	11
Monthly household income (no. of households)	1, 12														
No income		http://beta2.statssa.gov.za/?page_id=993&id=blue			1 190		1 190	1 190	1 190	1 190	1 190	1 190	1 190	1 190	1 190
R1 - R1 600		http://beta2.statssa.gov.za/?page_id=993&id=blue			3 590		3 590	3 590	3 590	3 590	3 590	3 590	3 590	3 590	3 590
R1 601 - R3 200		http://beta2.statssa.gov.za/?page_id=993&id=blue			2 343		2 343	2 343	2 343	2 343	2 343	2 343	2 343	2 343	2 343
R3 201 - R6 400		http://beta2.statssa.gov.za/?page_id=993&id=blue			1 168		1 168	1 168	1 168	1 168	1 168	1 168	1 168	1 168	1 168
R6 401 - R12 800		http://beta2.statssa.gov.za/?page_id=993&id=blue			696		696	696	696	696	696	696	696	696	696
R12 801 - R25 600		http://beta2.statssa.gov.za/?page_id=993&id=blue			483		483	483	483	483	483	483	483	483	483
R25 601 - R51 200		http://beta2.statssa.gov.za/?page_id=993&id=blue			215		215	215	215	215	215	215	215	215	215
R52 201 - R102 400		http://beta2.statssa.gov.za/?page_id=993&id=blue			46		46	46	46	46	46	46	46	46	46
R102 401 - R204 800		http://beta2.statssa.gov.za/?page_id=993&id=blue			24		24	24	24	24	24	24	24	24	24
R204 801 - R409 600		http://beta2.statssa.gov.za/?page_id=993&id=blue			16		16	16	16	16	16	16	16	16	16
R409 601 - R819 200		http://beta2.statssa.gov.za/?page_id=993&id=blue													
> R819 200															
Poverty profiles (no. of households)	13														
< R2 060 per household per month	2														
Household demographics (000)															
Number of people in municipal area		http://beta2.statssa.gov.za/?page_id=993&id=blue			36 002		36	36	36	36	36	36	36	36	36
Number of poor people in municipal area		http://beta2.statssa.gov.za/?page_id=993&id=blue			9 761		10	10	10	10	10	10	10	10	10
Number of households in municipal area		http://beta2.statssa.gov.za/?page_id=993&id=blue			4 500		5	5	5	5	5	5	5	5	5
Number of poor households in municipal area		http://beta2.statssa.gov.za/?page_id=993&id=blue			2 520		2 520	2 520	2 520	2 520	2 520	2 520	2 520	2 520	2 520
Definition of poor household (R per month)		Municipal policy													
Housing statistics	3														
Formal					9 370		9 370	9 370	9 370	9 370	9 370	9 370	9 370	9 370	9 370
Informal					391		391	391	391	391	391	391	391	391	391
Total number of households					9 761		9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761
Dwellings provided by municipality															
Dwellings provided by province/s					391		391	391	391	391	391	391	391	391	391
Dwellings provided by private sector					9 370		9 370	9 370	9 370	9 370	9 370	9 370	9 370	9 370	9 370
Total new housing dwellings					9 761		9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761
Economic	6														
Inflation/Inflation outlook (CPIX)							5.2%	5.2%	5.2%	5.2%	5.2%	5.3%	4.5%	4.6%	4.6%
Interest rate - borrowing							10.3%	10.3%	10.3%	10.3%	10.3%	10.3%	9.0%	9.0%	9.5%
Interest rate - investment							7.5%	7.5%	7.5%	7.5%	7.5%	7.5%	5.0%	5.0%	6.0%
Remuneration increases							6.8%	6.8%	6.8%	6.8%	6.8%	6.8%	6.3%	6.3%	6.5%
Consumption growth (electricity)							0.0%	0.0%	0.0%	0.0%	0.0%	0.5%	1.0%	1.0%	1.0%
Consumption growth (water)							0.0%	0.0%	0.0%	0.0%	0.0%	0.5%	1.0%	1.0%	1.0%
Collection rates	7														
Property tax/service charges							90.1%	94.3%	81.1%	81.1%	81.1%	92.0%	90.0%	95.0%	95.0%
Rental of facilities & equipment							100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - external investments							100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Interest - debtors							80.0%	80.0%	80.0%	80.0%	80.0%	80.0%	80.0%	80.0%	80.0%
Revenue from agency services							100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

Detail on the provision of municipal services for A10

Total municipal services	Ref.	Household service targets (000)	2018/19				Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework				
			Outcome	Outcome	Outcome	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23				
		Water:												
		Piped water inside dwelling	5 017	5 017	5 017	5 017	5 017	5 017	5 017	5 017	5 017	5 017	5 017	5 017
	8	Piped water inside yard (but not in dwelling)	4 744	4 744	4 744	4 744	4 744	4 744	4 744	4 744	4 744	4 744	4 744	4 744
	10	Using public tap (at least min.service level)	-	-	-	-	-	-	-	-	-	-	-	-
		Other water supply (at least min.service level)	-	-	-	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	
	9	Using public tap (< min.service level)	-	-	-	-	-	-	-	-	-	-	-	-
	10	Other water supply (< min.service level)	-	-	-	-	-	-	-	-	-	-	-	-
		No water supply	-	-	-	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-	-	-	-
		Total number of households	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	
		Sanitation/sewerage:												
		Flush toilet (connected to sewerage)	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258	
		Flush toilet (with septic tank)	561	561	561	561	561	561	561	561	561	561	561	
		Chemical toilet	-	-	-	-	-	-	-	-	-	-	-	-
		Pit toilet (ventilated)	-	-	-	-	-	-	-	-	-	-	-	-
		Other toilet provisions (> min.service level)	-	-	-	-	-	-	-	-	-	-	-	-
		<i>Minimum Service Level and Above sub-total</i>	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819	
		Bucket toilet	358	358	358	358	358	358	358	358	358	358	358	
		Other toilet provisions (< min.service level)	-	-	-	-	-	-	-	-	-	-	-	-
		No toilet provisions	-	-	-	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	358	358	358	358	358	358	358	358	358	358	358	
		Total number of households	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	
		Energy:												
		Electricity (at least min.service level)	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	
		Electricity - prepaid (min.service level)	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934	
		<i>Minimum Service Level and Above sub-total</i>	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	
		Electricity (< min.service level)	-	-	-	-	-	-	-	-	-	-	-	-
		Electricity - prepaid (< min. service level)	-	-	-	-	-	-	-	-	-	-	-	-
		Other energy sources	-	-	-	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-	-	-	-
		Total number of households	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	
		Refuse:												
		Removed at least once a week	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	
		<i>Minimum Service Level and Above sub-total</i>	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	
		Removed less frequently than once a week	-	-	-	-	-	-	-	-	-	-	-	-
		Using communal refuse dump	-	-	-	-	-	-	-	-	-	-	-	-
		Using own refuse dump	-	-	-	-	-	-	-	-	-	-	-	-
		Other rubbish disposal	-	-	-	-	-	-	-	-	-	-	-	-
		No rubbish disposal	-	-	-	-	-	-	-	-	-	-	-	-
		<i>Below Minimum Service Level sub-total</i>	-	-	-	-	-	-	-	-	-	-	-	-
		Total number of households	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	

Municipal in-house services	Ref.	Household service targets (000)	2016/17		2017/18		2018/19		Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Outcome		Outcome		Outcome		Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
			5 017	4 744	5 017	4 744	5 017	4 744	9 761	5 017	4 744	5 017	4 744	5 017
	8	Water: Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least min.service level) <i>Minimum Service Level and Above sub-total</i>	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761
	9	Using public tap (< min.service level)												
	10	Other water supply (< min.service level) No water supply <i>Below Minimum Service Level sub-total</i>												
		Total number of households	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761
		Sanitation/sewerage:												
		Flush toilet (connected to sewerage)	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258
		Flush toilet (with septic tank)	561	561	561	561	561	561	561	561	561	561	561	561
		Chemical toilet												
		Pit toilet (ventilated)												
		Other toilet provisions (> min.service level) <i>Minimum Service Level and Above sub-total</i>	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819
		Bucket toilet	358	358	358	358	358	358	358	358	358	358	358	358
		Other toilet provisions (< min.service level) No toilet provisions <i>Below Minimum Service Level sub-total</i>	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177
		Total number of households	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177
		Energy:												
		Electricity (at least min.service level)	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658
		Electricity - prepaid (min.service level) <i>Minimum Service Level and Above sub-total</i>	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934
		Electricity (< min.service level) Electricity - prepaid (< min. service level) Other energy sources <i>Below Minimum Service Level sub-total</i>	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592
		Total number of households	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592
		Refuse:												
		Removed at least once a week <i>Minimum Service Level and Above sub-total</i>	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838
		Removed less frequently than once a week Using communal refuse dump Using own refuse dump Other rubbish disposal No rubbish disposal <i>Below Minimum Service Level sub-total</i>	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838
		Total number of households	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838

Municipal entity services	Ref.	Household service targets (000)	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
						Outcome	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Name of municipal entity		Water: Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least min.service level) <i>Minimum Service Level and Above sub-total</i> Using public tap (< min.service level) Other water supply (< min.service level) No water supply <i>Below Minimum Service Level sub-total</i> Total number of households										
Name of municipal entity		Sanitation/sewerage: Flush toilet (connected to sewerage) Flush toilet (with septic tank) Chemical toilet Pit toilet (ventilated) Other toilet provisions (> min.service level) <i>Minimum Service Level and Above sub-total</i> Bucket toilet Other toilet provisions (< min.service level) No toilet provisions <i>Below Minimum Service Level sub-total</i> Total number of households										
Name of municipal entity		Energy: Electricity (at least min.service level) Electricity - prepaid (min.service level) <i>Minimum Service Level and Above sub-total</i> Electricity (< min.service level) Electricity - prepaid (< min. service level) Other energy sources <i>Below Minimum Service Level sub-total</i> Total number of households										
Name of municipal entity		Refuse: Removed at least once a week <i>Minimum Service Level and Above sub-total</i> Removed less frequently than once a week Using communal refuse dump Using own refuse dump Other rubbish disposal No rubbish disposal <i>Below Minimum Service Level sub-total</i> Total number of households										

Services provided by 'external mechanisms'	Ref.	Household service targets (000)	2016/17			2017/18			2018/19			Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
			Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23							
Names of service providers		Water: Piped water inside dwelling Piped water inside yard (but not in dwelling) Using public tap (at least min.service level) Other water supply (at least min.service level) <i>Minimum Service Level and Above sub-total</i> Using public tap (< min.service level) Other water supply (< min.service level) No water supply <i>Below Minimum Service Level sub-total</i> Total number of households																
Names of service providers	8 10 9 10	Sanitation/sewage: Flush toilet (connected to sewerage) Flush toilet (with septic tank) Chemical toilet Pit toilet (ventilated) Other toilet provisions (> min.service level) <i>Minimum Service Level and Above sub-total</i> Bucket toilet Other toilet provisions (< min.service level) No toilet provisions <i>Below Minimum Service Level sub-total</i> Total number of households																
Names of service providers		Energy: Electricity (at least min.service level) Electricity - prepaid (min.service level) <i>Minimum Service Level and Above sub-total</i> Electricity (< min.service level) Electricity - prepaid (< min.service level) Other energy sources <i>Below Minimum Service Level sub-total</i> Total number of households																
Names of service providers		Refuse: Removed at least once a week <i>Minimum Service Level and Above sub-total</i> Removed less frequently than once a week Using communal refuse dump Using own refuse dump Other rubbish disposal No rubbish disposal <i>Below Minimum Service Level sub-total</i> Total number of households																

Detail of Free Basic Services (FBS) provided		2016/17				2017/18		2018/19		Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23				
Electricity	Ref.														
	List type of FBS service	1 850 000 4 403	2 145 000 4 403	2 273 700 4 403	2 299 003 4 403	2 410 122 4 403	2 410 122 4 403	2 410 122 4 403	2 442 461 4 200	2 568 009 4 300	2 744 350 4 400				
Water	Ref.														
	List type of FBS service	3 741 000 4 403	4 266 000 4 403	4 521 960 4 403	4 572 284 4 403	4 793 278 4 403	4 793 278 4 403	4 793 278 4 403	4 900 898 4 200	5 040 943 4 300	5 292 990 4 400				
Sanitation	Ref.														
	List type of FBS service	2 793 000 4 403	3 085 000 4 403	3 270 100 4 403	3 119 332 4 403	3 466 306 4 403	3 466 306 4 403	3 466 306 4 403	3 639 621 4 200	3 657 969 4 300	4 089 478 4 400				
Refuse Removal	Ref.														
	List type of FBS service	4 205 000 4 403	4 729 000 4 403	5 012 740 4 403	4 781 628 4 403	5 313 504 4 403	5 313 504 4 403	5 313 504 4 403	5 844 855 4 200	6 429 340 4 300	7 072 274 4 400				

EC102 Blue Crane Route Supporting Table SA10 Funding measurement

Description	MFMA section	Ref	2016/17		2017/18		2018/19		Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
			Audited Outcome	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23	
Funding measures														
Cash/cash equivalents at the year end - R'000	18(1)b	1	6 929	1 223	27 624	909	644	644	644	644	644	4 275	8 419	10 779
Cash + investments at the yr end less applications - R'000	18(1)b	2	1 486	(1 556)	(7 946)	50 048	2 387	2 387	2 387	2 387	2 387	8 463	8 833	8 562
Cash year end/monthly employee/supplier payments	18(1)b	3	0.5	0.1	1.7	0.0	0.0	0.0	0.0	0.0	0.0	0.2	0.4	0.5
Surplus/(Deficit) excluding depreciation offsets: R'000	18(1)	4	(20 151)	(3 322)	44 226	(19 949)	12 586	12 586	12 586	12 586	(8 184)	(12 093)	(8 184)	(13 790)
Service charge rev % change - macro CPIX target exclusive	18(1)a,(2)	5	N.A.	(10.4%)	7.2%	19.1%	(5.7%)	(6.0%)	(6.0%)	(6.0%)	(6.0%)	2.4%	0.7%	0.8%
Cash receipts % of Ratepayer & Other revenue	18(1)a,(2)	6	85.9%	88.6%	80.9%	94.2%	91.7%	91.7%	91.7%	91.7%	91.7%	91.2%	91.3%	91.3%
Debt impairment expense as a % of total billable revenue	18(1)a,(2)	7	10.9%	7.7%	14.6%	6.7%	9.0%	9.0%	9.0%	9.0%	9.0%	8.7%	8.6%	8.4%
Capital payments % of capital expenditure	18(1)c;19	8	98.3%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Borrowing receipts % of capital expenditure (ex cl. transfers)	18(1)c	9	0.0%	(36857.8%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	266.1%	0.0%	0.0%
Grants % of Govt. legislated/gazetted allocations	18(1)a	10										0.0%	0.0%	0.0%
Current consumer debtors % change - incr(decr)	18(1)a	11	N.A.	1.0%	17.7%	(5.8%)	(17.4%)	0.0%	0.0%	0.0%	0.0%	66.2%	9.1%	6.4%
Long term receivables % change - incr(decr)	18(1)a	12	N.A.	(100.0%)	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	(100.0%)	0.0%	0.0%
R&M % of Property Plant & Equipment	20(1)(v)t	13	0.6%	0.4%	0.5%	0.3%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%	0.4%
Asset renewal % of capital budget	20(1)(v)t	14	8.6%	0.0%	7.4%	4.5%	4.0%	4.0%	4.0%	4.0%	4.0%	3.2%	3.7%	5.4%

EC102 Blue Crane Route - Supporting Table SA11 Property rates summary

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Valuation:										
Date of valuation:	1	2012/07/01	2012/07/01	2012/07/01	2019/07/01					
Financial year valuation used		2012/13	2012/13	2012/13	2019/20			2019/20		
Municipal by-laws s6 in place? (Y/N)	2	Yes	Yes	Yes	Yes			Yes		
Municipal/assistant valuer appointed? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Municipal partnership s38 used? (Y/N)		No	No	No	No	No	No	No	No	No
No. of assistant valuers (FTE)	3	1	1	1	1	1	1	1	1	1
No. of data collectors (FTE)	3	1	1	1	1	1	1	1	1	1
No. of internal valuers (FTE)	3	-	-	-	-	-	-	-	-	-
No. of external valuers (FTE)	3	1	1	1	1	1	1	1	1	1
No. of additional valuers (FTE)	4	-	-	-	-	-	-	-	-	-
Valuation appeal board established? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Implementation time of new valuation roll (mths)		N/A	N/A	N/A	3			N/A		
No. of properties	5	11 800	11 800	11 800						
No. of sectional title values	5									
No. of unreasonably difficult properties s7(2)		N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
No. of supplementary valuations		1	1	1	1	1	1	1	1	1
No. of valuation roll amendments		-	-	-	20	20	20	5	5	5
No. of objections by rate payers		-	-	-						
No. of appeals by rate payers										
No. of successful objections	8									
No. of successful objections > 10%	8									
Supplementary valuation										
Public service infrastructure value (Rm)	5	1	1	1						
Municipality owned property value (Rm)										
Valuation reductions:										
Valuation reductions-public Infrastructure (Rm)		4 019	4 019	4 019	4 019	4 019	4 019	4 019	4 019	4 019
Valuation reductions-nature reserves/park (Rm)										
Valuation reductions-mineral rights (Rm)										
Valuation reductions-R15,000 threshold (Rm)		108								
Valuation reductions-public works (Rm)										
Valuation reductions-other (Rm)										
Total valuation reductions:		4 128	4 019	4 019	4 019	4 019	4 019	4 019	4 019	4 019
Total value used for rating (Rm)	5									
Total land value (Rm)	5									
Total value of improvements (Rm)	5									
Total market value (Rm)	5									
Rating:										
Residential rate used to determine rate for other categories? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Differential rates used? (Y/N)	5	No	No	No	No			No		
Limit on annual rate increase (s20)? (Y/N)		Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
Special rating area used? (Y/N)		No	No	No	No			No		
Phasing-in properties s21 (number)		0	0	0	0	0	0	0	0	0
Rates policy accompanying budget? (Y/N)		Yes	Yes	Yes	Yes			Yes		
Fixed amount minimum value (R'000)		-	-	-	-			-		
Non-residential prescribed ratio s19? (%)		-	-	-	-			-		
Rate revenue:										
Rate revenue budget (R'000)	6	11 152	12 098	13 223	18 027	18 027	18 027	18 928	19 874	20 868
Rate revenue expected to collect (R'000)	6	10 049	11 404	10 720	17 001	16 439	16 439	17 738	18 627	19 560
Expected cash collection rate (%)		90.1%	94.3%	81.1%	94.3%	91.2%	91.2%	93.7%	93.7%	93.7%
Special rating areas (R'000)	7									
Rebates, exemptions - indigent (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - pensioners (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - bona fide farm. (R'000)		-	-	-	-	-	-	-	-	-
Rebates, exemptions - other (R'000)		-	-	-	-	-	-	-	-	-
Phase-in reductions/discourts (R'000)		-	-	-	-	-	-	-	-	-
Total rebates, exemptions, reductions, discounts (R'000)		-	-	-	-	-	-	-	-	-

EC102 Blue Crane Route - Supporting Table SA12a Property rates by category (current year)

Ref	Description	Resil.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public services infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Propt.
	Current Year 2019/20																
	Valuations:																
	No. of properties	7 204	5	428	2 894	207	1 140	156									
	No. of sectional title properties s7(2)																
	No. of unreasonably difficult properties s7(2)																
	No. of supplementary valuations	1	1	1	1	1	1	1									
	Supplementary valuation (R/m)	n/a	n/a	n/a	n/a	n/a	n/a	n/a									
	No. of valuation roll amendments	n/a	n/a	n/a	n/a	n/a	n/a	n/a									
	No. of objections by rate-payers	5															
	No. of appeals by rate-payers																
	No. of successful objections																
5	No. of successful objections > 10%																
5	Estimated no. of properties not valued	<1	<1	<1	<1	<1	<1	<1									
	Years since last valuation (select)	6-10	6-10	6-10	6-10	6-10	6-10	6-10									
	Frequency of valuation (select)	Market	Market	Market	Market	Market	Market	Market									
	Method of valuation used (select)	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.									
	Base of valuation (select)	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.	Land & Impr.									
	Phasing-in properties s21 (number)	No	No	No	No	No	No	No									
	Combination of rating types used? (Y/N)	No	No	No	No	No	No	No									
	Flat rate used? (Y/N)	Variable	Variable	Variable	Variable	Variable	Variable	Variable									
	Is balance rated by uniform rate/variable rate?																
	Valuation reductions:																
	Valuation reductions-public infrastructure (R/m)																
	Valuation reductions-nature reserves/park (R/m)																
	Valuation reductions-mineral rights (R/m)																
	Valuation reductions-R15,000 threshold (R/m)	108															
	Valuation reductions-public worship (R/m)																
	Valuation reductions-other (R/m)																
2	Total valuation reductions:	108															
	Total value used for rating (R/m)	635	10	1 178	7 121	610	22	1									
6	Total land value (R/m)	n/a	n/a	n/a	n/a	n/a	n/a	n/a									
6	Total value of improvements (R/m)	n/a	n/a	n/a	n/a	n/a	n/a	n/a									
6	Total market value (R/m)	665	10	1 178	7 121	610	22	1									
	Rating:																
3	Average rate	0,007146	0,008361	0,008863	0,005500	0,008361	0,019800										
	Rate revenue budget (R'000)	4 321	82	10 441	3 861	5 096											
	Rate revenue expected to collect (R'000)	3 239	82	8 040	2 742	3 924											
4	Expected cash collection rate (%)	75,0%	100,0%	77,0%	71,0%	77,0%											
	Special rating areas (R'000)																
	Rebates, exemptions - indigent (R'000)																
	Rebates, exemptions - pensioners (R'000)																
	Rebates, exemptions - bona fide farm. (R'000)																
	Rebates, exemptions - other (R'000)																
	Phase-in reductions/discourts (R'000)																

EC-102 Blue Crane Route - Supporting Table SA12b Property rates by category (budget year)

Ref	Description	Resi.	Indust.	Bus. & Comm.	Farm props.	State-owned	Muni props.	Public service infra.	Private owned towns	Formal & Informal Settle.	Comm. Land	State trust land	Section 8(2)(n) (note 1)	Protect. Areas	National Monuments	Public benefit organs.	Mining Propps.
	Budget Year 2020/21																
	Valuation:																
	No. of properties	7 488	5	847	1 851	254	1 140	173									
	No. of sectional title property values																
	No. of unreasonably difficult properties s7(2)																
	No. of supplementary valuations	1	1	1	1	1	1	n/a									
	Supplementary valuation (Rm)	n/a	n/a	n/a	n/a	n/a	n/a										
	No. of valuation roll amendments																
	No. of objections by rate-payers	3			98												
	No. of appeals by rate-payers finalised																
5	No. of successful objections																
5	No. of successful objections > 10%																
	Estimated no. of properties not valued																
	Years since last valuation (select)	<1	<1	<1	<1	<1	<1	<1									
	Frequency of valuation (select)	6-10	6-10	6-10	6-10	6-10	6-10	6-10									
	Method of valuation used (select)	Market	Market	Market	Market	Market	Market	Market									
	Base of valuation (select)	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.	Land & impr.									
	Phasing-in properties s21 (number)	No	No	No	No	No	No	No									
	Combination of rating types used? (Y/N)	No	No	No	No	No	No	No									
	Flat rate used? (Y/N)	Variable	Variable	Variable	Variable	Variable	Variable	Variable									
	Is balance rated by uniform rate/variable rate?																
	Valuation reductions:																
	Valuation reductions-public infrastructure (Rm)																
	Valuation reductions-mature reserves/park (Rm)																
	Valuation reductions-mineral rights (Rm)																
	Valuation reductions-R15,000 threshold (Rm)	108															
	Valuation reductions-public worship (Rm)																
	Valuation reductions-other (Rm)																
2	Total valuation reductions:	108															
6	Total value used for rating (Rm)	620		291	7 959	620		0									
6	Total land value (Rm)																
6	Total value of improvements (Rm)																
6	Total market value (Rm)	620		291	7 959	620		0									
	Rating:																
3	Average rate	0.000750	0.008779	0.008779	0.000525	0.008779	0.008779	-									
	Rate revenue budget (R '000)	2 811		2 197	8 725	5 194											
	Rate revenue expected to collect (R'000)	2 530		1 978	7 333	5 194											
4	Expected cash collection rate (%)	90.0%	100.0%	90.0%	84.0%	100.0%	100.0%										
	Special rating areas (R'000)																
	Rebates, ex empilons - indigent (R'000)																
	Rebates, ex empilons - pensioners (R'000)																
	Rebates, ex empilons - bona fide farm. (R'000)																
	Rebates, ex empilons - other (R'000)																
	Phase-in reductions/discounts (R'000)																
	Total rebates, exemptions, reductions, discounts (R'000)																

EC102 Blue Crane Route - Supporting Table SA13a Service Tariffs by category

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Property rates (rate in the Rand)	1								
Residential properties		First R15000 exemption	0.00795	0.00875	0.00963	0.007146	0.007503	0.007878	0.008351
Residential properties - vacant land			0.00795	0.00875	0.00963	0.007146	0.007503	0.007878	0.008351
Formal/informal settlements									
Small holdings									
Farm properties - used			0.00058	0.00064	0.00071	0.000500	0.000525	0.000551	0.000579
Farm properties - not used			0.00058	0.00064	0.00071	0.000500	0.000525	0.000551	0.000579
Industrial properties									
Business and commercial properties			0.00931	0.01024	0.01126	0.008361	0.008779	0.009218	0.009679
Communal land - residential									
Communal land - small holdings									
Communal land - farm property									
Communal land - business and commercial									
Communal land - other									
State-owned properties			0.01563	0.01642	0.01724	0.008361	0.008779	0.009218	0.009679
Municipal properties									
Public service infrastructure		30% rebate	0.00119	0.00088	0.00048	0.00000	0.000000	0.000000	0.000000
Privately owned towns serviced by the State trust land									
Restitution and redistribution properties									
Protected areas									
National monuments properties									
Exemptions, reductions and rebates (Rands)									
Residential properties									
R15 000 threshold rebate			15 000	15 000	15 000	15 000	15 000	15 000	15 000
General residential rebate									
Indigent rebate or exemption									
Pensioners/social grants rebate or exemption									
Temporary relief rebate or exemption									
Bona fide farmers rebate or exemption									
Other rebates or exemptions	2								
Water tariffs									
Domestic									
Basic charge/ fixed fee (Rands/month)			69.65	74.11	R 78.56	R 83.27	R 87.43	R 91.81	R 96.40
Service point - vacant land (Rands/month)									
Water usage - flat rate tariff (c/k)									
Water usage - life line tariff									
Water usage - Block 1 (c/k)		1 - 15kl	R 5.02	R 5.34	R 5.66	R 6.00	R 6.30	R 6.62	R 6.95
Water usage - Block 2 (c/k)		16 - 50kl	R 7.13	R 7.59	R 8.05	R 8.52	R 8.95	R 9.39	R 9.86
Water usage - Block 3 (c/k)		> 50kl	R 10.54	R 11.21	R 11.88	R 12.60	R 13.23	R 13.89	R 14.58
Water usage - Block 4 (c/k)									
Other	2								
Waste water tariffs									
Domestic									
Basic charge/ fixed fee (Rands/month)			R 45.13	R 48.02	R 50.90	R 53.95	R 56.65	R 59.48	R 62.46
Service point - vacant land (Rands/month)			R 45.13	R 48.02	R 50.90	R 53.95	R 56.65	R 59.48	R 62.46
Waste water - flat rate tariff (c/k)									
Volumetric charge - Block 1 (c/k)		per month	R 24.34	R 25.90	R 27.45	R 29.10	R 30.55	R 32.08	R 33.69
Volumetric charge - Block 2 (c/k)		per month	R 15.07	R 16.03	R 17.00	R 18.02	R 18.92	R 19.86	R 20.86
Volumetric charge - Block 3 (c/k)		per month	R 24.34	R 25.90	R 27.45	R 29.10	R 30.55	R 32.08	R 33.69
Volumetric charge - Block 4 (c/k)		(fill in structure)							
Other	2								
Electricity tariffs									
Domestic									
Basic charge/ fixed fee (Rands/month)		per month	R 140.46	R 143.10	R 152.89	R 172.87	R 183.66	R 196.35	R 214.22
Service point - vacant land (Rands/month)									
FBE		First 50 kw h	-	-	-	-	-	-	-
Life-line tariff - meter		< 50kw h	0.8400/kw h	0.8558	0.9143	1.0338	1.0983	1.1668	1.2397
Life-line tariff - prepaid		51 - 350kw h	1.0760/kw h	1.1003	1.1764	1.3292	1.4121	1.5003	1.5939
Flat rate tariff - meter (c/kwh)		351 - 600kw h	1.5177/kw h	1.5486	1.6545	1.8708	1.9875	2.1116	2.2433
Flat rate tariff - prepaid (c/kwh)		> 600kw h	1.7900/kw h	1.8237	1.9484	2.2030	2.3405	2.4865	2.6417
Meter - IBT Block 1 (c/kwh)		Total consumption per kw h							
Meter - IBT Block 2 (c/kwh)		0 - 50kw h	0.8400/kw h	0.8558	0.9143	1.0338	1.0983	1.1668	1.2397
Meter - IBT Block 3 (c/kwh)		51 - 350kw h	1.0760/kw h	1.1030	1.1764	1.3292	1.4121	1.5003	1.5939
Meter - IBT Block 4 (c/kwh)		351 - 600kw h	1.5177/kw h	1.5486	1.6545	1.8708	1.9875	2.1116	2.2433
Meter - IBT Block 5 (c/kwh)		> 600kw h	1.7900/kw h	1.8237	1.9484	2.2030	2.3405	2.4865	2.6417
Prepaid - IBT Block 1 (c/kwh)		Total consumption per kw h							
Prepaid - IBT Block 2 (c/kwh)		0 - 50kw h	0.8400/kw h	0.8558	0.9143	1.2238	1.3002	1.3813	1.4675
Prepaid - IBT Block 3 (c/kwh)		51 - 150kw h	1.0760/kw h	1.1030	1.1764	1.5192	1.6140	1.7147	1.8217
Prepaid - IBT Block 4 (c/kwh)		151 - 350kw h	1.0760/kw h	1.1030	1.1764	1.3292	1.4121	1.5003	1.5939
Prepaid - IBT Block 5 (c/kwh)		351 - 600kw h	1.5177/kw h	1.5486	1.6545	1.8708	1.9875	2.1116	2.2433
Other	2	> 600kw h	1.7900/kw h	1.8237	1.9484	2.2030	2.3405	2.4865	2.6417
Waste management tariffs									
Domestic									
Street cleaning charge									
Basic charge/ fixed fee		per month	R 98.39	R 104.69	R 110.97	R 117.63	R 129.39	R 142.33	R 156.57
80l bin - once a week									
250l bin - once a week									

EC102 Blue Crane Route - Supporting Table SA13b Service Tariffs by category - explanatory

Description	Ref	Provide description of tariff structure where appropriate	2016/17	2017/18	2018/19	Current Year 2019/20	2020/21 Medium Term Revenue & Expenditure Framework		
							Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Exemptions, reductions and rebates (Rands) <i>[insert lines as applicable]</i>									
Water tariffs <i>[insert blocks as applicable]</i>		(i) in thresholds; (ii) in thresholds; (iii) in thresholds; (iv) in thresholds; (v) in thresholds; (vi) in thresholds; (vii) in thresholds; (viii) in thresholds; (ix) in thresholds;							
Waste water tariffs <i>[insert blocks as applicable]</i>		(i) in structure; (ii) in structure; (iii) in structure; (iv) in structure; (v) in structure; (vi) in structure; (vii) in structure; (viii) in structure; (ix) in structure;							
Electricity tariffs <i>[insert blocks as applicable]</i>		(i) in thresholds; (ii) in thresholds; (iii) in thresholds; (iv) in thresholds; (v) in thresholds; (vi) in thresholds; (vii) in thresholds; (viii) in thresholds; (ix) in thresholds; (x) in thresholds; (xi) in thresholds; (xii) in thresholds;							

EC102 Blue Crane Route - Supporting Table SA14 Household bills

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework			
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21 % Incr.	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Rand/cent											
Monthly Account for Household - 'Middle Income Range'											
Rates and services charges:											
Property rates		454.01	499.41	549.35	582.31	582.31	582.31	5.0%	611.42	642.00	674.10
Electricity: Basic levy		140.46	143.10	152.89	172.87	172.87	172.87	6.2%	183.66	195.12	207.29
Electricity: Consumption		1 462.00	1 489.49	1 591.37	1 799.36	1 799.36	1 799.36	6.2%	1 911.64	2 030.92	2 157.65
Water: Basic levy		69.65	74.11	78.55	83.27	83.27	83.27	5.0%	87.43	91.80	96.39
Water: Consumption		182.27	193.93	205.57	217.90	217.90	217.90	5.0%	228.80	240.24	252.25
Sanitation		45.13	48.02	50.90	53.95	53.95	53.95	5.0%	56.65	59.48	62.46
Refuse removal		98.39	104.69	104.69	110.97	110.97	110.97	10.0%	122.07	134.27	147.70
Other											
sub-total		2 451.91	2 552.74	2 733.31	3 020.63	3 020.63	3 020.63	6.0%	3 201.67	3 393.83	3 597.84
VAT on Services		279.71	279.71	327.59	365.75	365.75	365.75	100.0%	368.54	412.78	438.56
Total large household bill:		2 731.61	2 832.45	3 060.91	3 386.38	3 386.38	3 386.38	6.0%	3 590.20	3 806.61	4 036.41
% increase/-decrease			3.7%	8.1%	10.6%	-	-	6.0%	6.0%	6.0%	6.0%
Monthly Account for Household - 'Affordable Range'											
Rates and services charges:											
Property rates		454.01	454.01	499.41	529.37	529.37	529.37	5.0%	555.84	583.63	612.81
Electricity: Basic levy		140.46	132.94	142.04	160.60	160.60	160.60	6.2%	170.62	181.27	192.58
Electricity: Consumption		644.00	607.20	648.74	709.78	709.78	709.78	6.2%	754.07	801.13	851.12
Water: Basic levy		69.65	67.99	72.07	76.39	76.39	76.39	5.0%	80.21	84.22	88.43
Water: Consumption		182.27	177.92	188.60	199.91	199.91	199.91	5.0%	209.91	220.40	231.42
Sanitation		45.11	44.04	46.68	49.48	49.48	49.48	5.0%	51.95	54.55	57.28
Refuse removal		98.39	96.04	96.04	101.81	101.81	101.81	10.0%	111.99	123.19	135.50
Other											
sub-total		1 633.89	1 580.14	1 693.57	1 827.35	1 827.35	1 827.35	5.9%	1 934.60	2 048.39	2 169.15
VAT on Services		165.18	168.92	179.12	194.70	194.70	194.70	100.0%	206.81	219.71	233.45
Total small household bill:		1 799.07	1 749.07	1 872.69	2 022.04	2 022.04	2 022.04	5.9%	2 141.41	2 268.11	2 402.60
% increase/-decrease			(2.8%)	7.1%	8.0%	-	-	5.9%	5.9%	5.9%	5.9%
Monthly Account for Household - 'Indigent' Household receiving free basic services											
Rates and services charges:											
Property rates		188.90	188.90	207.79	220.25	220.25	220.25	5.0%	231.27	242.83	254.97
Electricity: Basic levy											
Electricity: Consumption					398.75	398.75	398.75	6.2%	423.63	450.06	478.15
Water: Basic levy											
Water: Consumption					84.00	84.00	84.00	5.0%	88.20	92.61	97.24
Sanitation											
Refuse removal											
Other											
sub-total		188.90	188.90	207.79	703.00	703.00	703.00	5.7%	743.10	785.50	830.36
VAT on Services											
Total small household bill:		188.90	188.90	207.79	703.00	703.00	703.00	5.7%	743.10	785.50	830.36
% increase/-decrease			-	10.0%	238.3%	-	-	5.7%	5.7%	5.7%	5.7%

EC102 Blue Crane Route - Supporting Table SA15 Investment particulars by type

Investment type	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Parent municipality										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank		3 460	156	-	-	1 000	1 000	-	-	1 000
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Municipal Bonds										
Municipality sub-total	1	3 460	156	-	-	1 000	1 000	-	-	1 000
Entities										
Securities - National Government										
Listed Corporate Bonds										
Deposits - Bank										
Deposits - Public Investment Commissioners										
Deposits - Corporation for Public Deposits										
Bankers Acceptance Certificates										
Negotiable Certificates of Deposit - Banks										
Guaranteed Endowment Policies (sinking)										
Repurchase Agreements - Banks										
Entities sub-total		-	-	-	-	-	-	-	-	-
Consolidated total:		3 460	156	-	-	1 000	1 000	-	-	1 000

EC102 Blue Crane Route - Supporting Table SA16 Investment particulars by maturity

Investments by Maturity	Ref	Period of Investment		Type of Investment	Capital Guarantee (Yes/No)	Variable or Fixed Interest rate	Interest Rate	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Years	Months												
Name of institution & investment ID	1														
Parent municipality															
FNB - Call account - 6259597005		Call		Call	Yes	Variable	5 - 6%	0	0	On Call	23 974	615	(23 369)		1 000
ABSA Bank - Fixed deposit - 2053825035		10 Years		Fixed	Yes	Variable	5 - 6%	0	0	On Request	8		(8)		-
Nedbank - Money market - 1263036023		10 Years		Fixed	Yes	Variable	1 - 3%	0	0	On Request	3		(3)		-
Nedbank - Fixed deposit - 18312491		10 Years		Fixed	Yes	Variable	1 - 3%	0	0	On Request	5		(5)		-
Nedbank - Money market - 1263034756		10 Years		Fixed	Yes	Variable	1 - 3%	0	0	On Request	82		(82)		-
											24 072	615	(23 667)		1 000
Entities															
Entities sub-total															
TOTAL INVESTMENTS AND INTEREST	1										24 072		(23 667)		1 000

EC102 Blue Crane Route - Supporting Table SA17 Borrowing

Borrowing - Categorised by type	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Parent municipality										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)		9 564	5 910	1 044		3 129	3 129	7 000	4 700	2 500
Local registered stock										
Instalment Credit										
Financial Leases						1 237	1 237			
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	9 564	5 910	1 044	-	4 366	4 366	7 000	4 700	2 500
Entities										
Annuity and Bullet Loans										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Borrowing	1	9 564	5 910	1 044	-	4 366	4 366	7 000	4 700	2 500
Unspent Borrowing - Categorised by type										
Parent municipality										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Municipality sub-total	1	-	-	-	-	-	-	-	-	-
Entities										
Long-Term Loans (annuity/reducing balance)										
Long-Term Loans (non-annuity)										
Local registered stock										
Instalment Credit										
Financial Leases										
PPP liabilities										
Finance Granted By Cap Equipment Supplier										
Marketable Bonds										
Non-Marketable Bonds										
Bankers Acceptances										
Financial derivatives										
Other Securities										
Entities sub-total	1	-	-	-	-	-	-	-	-	-
Total Unspent Borrowing	1	-	-	-	-	-	-	-	-	-

EC102 Blue Crane Route - Supporting Table SA18 Transfers and grant receipts

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
RECEIPTS:	1, 2									
Operating Transfers and Grants										
National Government:		48 029	49 125	52 488	57 830	57 830	57 830	61 457	63 592	66 718
Local Government Equitable Share		44 713	45 700	49 012	53 519	53 519	53 519	56 696	60 236	63 330
EPWP Incentive		1 008	1 000	1 000	1 410	1 410	1 410	1 548		
Finance Management		1 625	1 700	1 770	2 185	2 185	2 185	2 500	2 600	2 600
MIG		683	725	706	716	716	716	713	756	788
Provincial Government:		2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300
Sport and Recreation		2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300
District Municipality:		700	180	789	789	1 386	1 386	836	887	940
All Grants		700	180	789	789	1 386	1 386	836	887	940
Other grant providers: <i>[insert description]</i>		-	-	25	-	-	-	-	-	-
				25						
Total Operating Transfers and Grants	5	51 029	51 605	55 602	60 919	61 516	61 516	64 593	66 779	69 958
Capital Transfers and Grants										
National Government:		13 666	34 496	111 711	27 014	27 014	27 014	33 540	36 461	31 991
Municipal Infrastructure Grant (MIG)		13 666	12 496	13 411	13 604	13 604	13 604	13 540	14 364	14 967
NEP			5 000	6 000	410	410	410	5 000	2 097	3 400
WSIG			17 000	92 300	13 000	13 000	13 000	15 000	20 000	13 624
Provincial Government:		-	-	-	-	-	-	-	-	-
Other capital transfers/grants <i>[insert description]</i>										
District Municipality:		-	-	1 626	-	1 168	1 168	-	-	-
All Grants				1 626		1 168	1 168			
Other grant providers: <i>FMG</i>		-	-	-	50	50	50	-	-	-
					50	50	50			
Total Capital Transfers and Grants	5	13 666	34 496	113 337	27 064	28 232	28 232	33 540	36 461	31 991
TOTAL RECEIPTS OF TRANSFERS & GRANTS		64 695	86 101	168 939	87 983	89 748	89 748	98 133	103 240	101 949

EC102 Blue Crane Route - Supporting Table SA19 Expenditure on transfers and grant programme

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
EXPENDITURE:										
Operating expenditure of Transfers and Grants										
National Government:		48 029	49 125	52 488	57 880	57 880	57 880	61 457	63 592	66 718
Local Government Equitable Share		44 713	45 725	49 012	53 519	53 519	53 519	56 696	60 238	63 330
EPWP Incentive		1 308	1 000	1 000	1 410	1 410	1 410	1 548		
Finance Management		1 625	1 700	1 770	2 235	2 235	2 235	2 500	2 600	2 630
MG		683	725	706	716	716	716	713	756	788
Provincial Government:		2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300
Sport and Recreation		2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300
District Municipality:		1 220	1 184	789	789	1 386	1 386	836	887	940
All Grants		1 220	1 184	789	789	1 386	1 386	836	887	940
Other grant providers: <i>[insert description]</i>		-	-	25	-	-	-	-	-	-
				25						
Total operating expenditure of Transfers and Grants		51 549	52 609	55 602	60 989	61 566	61 566	64 593	66 779	69 958
Capital expenditure of Transfers and Grants										
National Government:		14 527	27 688	88 252	27 014	50 473	50 473	33 540	36 481	31 991
Municipal Infrastructure Grant (MIG)		12 078	9 531	13 411	13 604	13 604	13 604	13 540	14 364	14 967
NEP		2 449	1 158	6 000	410	410	410	5 000	2 097	3 400
WSIG			17 000	68 841	13 000	36 459	36 459	15 000	20 000	13 624
Provincial Government:		-	-	266	-	-	-	-	-	-
Other capital transfers/grants <i>[insert description]</i>				266						
District Municipality:		908	1 971	1 538	-	2 752	2 752	-	-	-
All Grants		908	1 971	1 538	-	2 752	2 752	-	-	-
Other grant providers: <i>FMG</i>		-	-	-	-	-	-	-	-	-
Total capital expenditure of Transfers and Grants		15 435	29 659	90 056	27 014	53 225	53 225	33 540	36 481	31 991
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		66 984	82 268	145 658	87 983	114 791	114 791	98 133	103 240	101 949

EC102 Blue Crane Route - Supporting Table SA20 Reconciliation of transfers, grant receipts and unspent funds

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Operating transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year										
Current year receipts		48 029	49 125	52 488	57 830	57 830	57 830	61 457	63 592	66 718
Conditions met - transferred to revenue		48 029	49 125	52 488	57 830	57 830	57 830	61 457	63 592	66 718
Conditions still to be met - transferred to liabilities										
Provincial Government:										
Balance unspent at beginning of the year										
Current year receipts		2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300
Conditions met - transferred to revenue		2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300	2 300
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year		520	1 004	-	-	-	-	-	-	-
Current year receipts		700	180	789	789	1 386	1 386	836	887	940
Conditions met - transferred to revenue		1 220	1 184	789	789	1 386	1 386	836	887	940
Conditions still to be met - transferred to liabilities										
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts				25						
Conditions met - transferred to revenue		-	-	25	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
Total operating transfers and grants revenue		51 549	52 609	55 602	60 919	61 516	61 516	64 593	66 779	69 958
Total operating transfers and grants - CTBM	2	-	-	-	-	-	-	-	-	-
Capital transfers and grants:	1,3									
National Government:										
Balance unspent at beginning of the year		861			-	23 458	23 459	-	-	-
Current year receipts		13 666	34 496	111 711	27 014	27 014	27 014	33 540	36 461	31 991
Conditions met - transferred to revenue		14 527	27 686	88 252	27 014	50 473	50 473	33 540	36 461	31 991
Conditions still to be met - transferred to liabilities			5 808	23 459						
Provincial Government:										
Balance unspent at beginning of the year				266						
Current year receipts										
Conditions met - transferred to revenue		-	-	266	-	-	-	-	-	-
Conditions still to be met - transferred to liabilities										
District Municipality:										
Balance unspent at beginning of the year		908	1 971			1 584	1 584			
Current year receipts		-	-	1 626	-	1 168	1 168			
Conditions met - transferred to revenue		908	1 971	1 558	-	2 752	2 752			
Conditions still to be met - transferred to liabilities				86						
Other grant providers:										
Balance unspent at beginning of the year										
Current year receipts					50	50	50			
Conditions met - transferred to revenue		-	-	-	50	50	50	-	-	-
Conditions still to be met - transferred to liabilities										
Total capital transfers and grants revenue		15 435	29 659	90 056	27 064	53 275	53 275	33 540	36 461	31 991
Total capital transfers and grants - CTBM	2	-	6 808	23 547	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS REVENUE		66 984	82 268	145 658	87 983	114 791	114 791	98 133	103 240	101 949
TOTAL TRANSFERS AND GRANTS - CTBM		-	6 808	23 547	-	-	-	-	-	-

EC102 Blue Crane Route - Supporting Table SA21 Transfers and grants made by the municipality

Description	Ref	2016/17	2017/18	2018/19	Current Year 2019/20				2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
Cash Transfers to other municipalities											
Operational	1										
Capital											
Total Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Entities/Other External Mechanisms											
Operational	2	769	1 010	839	884	841	841	841	892	945	1 002
Capital		-	-	-	-	-	-	-	-	-	-
Total Cash Transfers To Entities/Em's		769	1 010	839	884	841	841	841	892	945	1 002
Cash Transfers to other Organs of State											
Operational	3										
Capital											
Total Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Organisations											
Operational											
Capital											
Total Cash Transfers To Organisations		-	-	-	-	-	-	-	-	-	-
Cash Transfers to Groups of Individuals											
Operational											
Capital											
Total Cash Transfers to Groups of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL CASH TRANSFERS AND GRANTS	6	769	1 010	839	884	841	841	841	892	945	1 002
Non-Cash Transfers to other municipalities											
Operational	1										
Capital											
Total Non-Cash Transfers To Municipalities:		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Entities/Other External Mechanisms											
Operational	2										
Capital											
Total Non-Cash Transfers To Entities/Em's		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to other Organs of State											
Operational	3										
Capital											
Total Non-Cash Transfers To Other Organs Of State:		-	-	-	-	-	-	-	-	-	-
Non-Cash Grants to Organisations											
Operational	4										
Capital											
Total Non-Cash Grants To Organisations		-	-	-	-	-	-	-	-	-	-
Non-Cash Transfers to Groups of Individuals											
Operational	5										
Capital											
Total Non-Cash Grants To Groups Of Individuals:		-	-	-	-	-	-	-	-	-	-
TOTAL NON-CASH TRANSFERS AND GRANTS		-	-	-	-	-	-	-	-	-	-
TOTAL TRANSFERS AND GRANTS	6	769	1 010	839	884	841	841	841	892	945	1 002

EC102 Blue Crane Route - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand		A	B	C	D	E	F	G	H	I
Councillors (Political Office Bearers plus Other)	1									
Basic Salaries and Wages					-	-	-	-	-	-
Pension and UIF Contributions		111	181	187	228	251	251	280	294	308
Medical Aid Contributions		21	37	38	41	42	42	44	46	48
Motor Vehicle Allowance		720	748	772	836	818	818	875	919	965
Cellphone Allowance		248	447	461	520	507	507	545	572	601
Housing Allowances					-	-	-	-	-	-
Other benefits and allowances		2 366	2 458	2 536	2 628	2 561	2 561	2 686	2 821	2 962
Sub Total - Councillors		3 467	3 870	3 994	4 254	4 178	4 178	4 430	4 652	4 884
% increase	4		11.7%	3.2%	6.5%	(1.8%)	-	6.0%	5.0%	5.0%
Senior Managers of the Municipality	2									
Basic Salaries and Wages		4 093	3 547	3 610	4 538	4 152	4 152	5 057	5 309	5 575
Pension and UIF Contributions		9	98	162	166	209	209	155	162	170
Medical Aid Contributions					63	54	54	57	59	62
Overtime					-	-	-	-	-	-
Performance Bonus					279	63	63	-	-	-
Motor Vehicle Allowance	3	582	411	408	434	518	518	638	670	703
Cellphone Allowance	3				-	-	-	-	-	-
Housing Allowances	3				-	-	-	-	-	-
Other benefits and allowances	3			240	548	242	242	239	251	263
Payments in lieu of leave		167	486	-	-	-	-	-	-	-
Long service awards					-	-	-	-	-	-
Post-retirement benefit obligations	6				-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		4 851	4 542	4 419	6 029	5 239	5 239	6 144	6 451	6 774
% increase	4		(6.4%)	(2.7%)	36.4%	(13.1%)	-	17.3%	5.0%	5.0%
Other Municipal Staff										
Basic Salaries and Wages		45 260	46 409	47 511	52 875	50 567	50 567	56 777	58 104	61 085
Pension and UIF Contributions		8 141	8 381	9 153	9 691	9 711	9 711	10 588	11 105	11 660
Medical Aid Contributions		2 670	2 779	2 065	2 123	2 364	2 364	2 544	2 671	2 805
Overtime		3 227	3 813	4 041	4 047	3 517	3 517	3 485	3 659	3 842
Performance Bonus		3 774	3 979	4 136	4 098	4 533	4 533	4 915	5 161	5 419
Motor Vehicle Allowance	3				726	692	692	758	796	835
Cellphone Allowance	3				-	-	-	-	-	-
Housing Allowances	3			848	898	906	906	916	962	1 010
Other benefits and allowances	3	2 858	3 474	2 451	1 749	1 773	1 773	2 377	2 496	2 621
Payments in lieu of leave		815	729	755	799	799	799	839	881	925
Long service awards		374	361	503	532	-	-	-	-	-
Post-retirement benefit obligations	6	2 208	2 373	(393)	(416)	355	355	358	376	395
Sub Total - Other Municipal Staff		69 328	72 296	71 071	77 121	75 216	75 216	83 557	86 211	90 596
% increase	4		4.3%	(1.7%)	8.5%	(2.5%)	-	11.1%	3.2%	5.1%
Total Parent Municipality		77 646	80 708	79 484	87 404	84 633	84 633	94 132	97 314	102 255
			3.9%	(1.5%)	10.0%	(3.2%)	-	11.2%	3.4%	5.1%
Board Members of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Board Fees										
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Board Members of Entities		-	-	-	-	-	-	-	-	-
% increase	4		-	-	-	-	-	-	-	-

EC102 Blue Crane Route - Supporting Table SA22 Summary councillor and staff benefits

Summary of Employee and Councillor remuneration	Ref	2016/17	2017/18	2018/19	Current Year 2019/20			2020/21 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2020/21	Budget Year +1 2021/22	Budget Year +2 2022/23
R thousand										
Senior Managers of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Senior Managers of Entities		-	-	-	-	-	-	-	-	-
% Increase	4	-	-	-	-	-	-	-	-	-
Other Staff of Entities										
Basic Salaries and Wages										
Pension and UIF Contributions										
Medical Aid Contributions										
Overtime										
Performance Bonus										
Motor Vehicle Allowance	3									
Cellphone Allowance	3									
Housing Allowances	3									
Other benefits and allowances	3									
Payments in lieu of leave										
Long service awards										
Post-retirement benefit obligations	6									
Sub Total - Other Staff of Entities		-	-	-	-	-	-	-	-	-
% Increase	4	-	-	-	-	-	-	-	-	-
Total Municipal Entities		-	-	-	-	-	-	-	-	-
TOTAL SALARY, ALLOWANCES & BENEFITS		77 646	80 708	79 484	87 404	84 633	84 633	94 132	97 314	102 255
% Increase	4		3.9%	(1.5%)	10.0%	(3.2%)	-	11.2%	3.4%	5.1%
TOTAL MANAGERS AND STAFF	5,7	74 180	76 838	75 490	83 150	80 455	80 455	89 702	92 662	97 370

EC102 Blue Crane Route - Supporting Table SA24 Summary of personnel numbers

Summary of Personnel Numbers Number	Ref	2018/19			Current Year 2019/20			Budget Year 2020/21		
		Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees	Positions	Permanent employees	Contract employees
Municipal Council and Boards of Municipal Entities										
Councillors (Political Office Bearers plus Other Councillors)		11		11	11		11	11		11
Board Members of municipal entities	4									
Municipal employees	5									
Municipal Manager and Senior Managers	3	4		4	5		5	5		5
Other Managers	7	5	4	1	5	4	1	5	4	1
Professionals		14	12	2	14	12	2	14	12	2
Finance		4	3	1	4	3	1	4	3	1
Spatial/town planning		2	2		2	2		2	2	
Information Technology		1	1		1	1		1	1	
Roads		2	2		2	2		2	2	
Electricity		1	1		1	1		1	1	
Water		1	1		1	1		1	1	
Sanitation										
Refuse										
Other		3	2	1	3	2	1	3	2	1
Technicians		192	190	2	192	190	2	192	190	2
Finance		30	30		30	30		30	30	
Spatial/town planning		4	4		4	4		4	4	
Information Technology		3	2	1	3	2	1	3	3	
Roads		24	23	1	24	23	1	24	23	1
Electricity		25	25		25	25		25	25	
Water		28	28		28	28		28	28	
Sanitation		13	13		13	13		13	13	
Refuse		57	57		57	57		57	57	
Other		8	8		8	8		8	8	
Clerks (Clerical and administrative)		48	44	4	48	44	4	48	44	4
Service and sales workers										
Skilled agricultural and fishery workers										
Craft and related trades										
Plant and Machine Operators		23	23		23	23		23	23	
Elementary Occupations		16	16		16	16		16	16	
TOTAL PERSONNEL NUMBERS	9	313	289	24	314	289	25	314	290	24
% Increase					0.3%	-	4.2%	-	0.3%	(4.0%)
Total municipal employees headcount	6, 10									
Finance personnel headcount	8, 10									
Human Resources personnel headcount	8, 10									

