

## 7.5. OPERATING AND CAPITAL BUDGET

### 7.5.1. SALARY BUDGET OF THE MUNICIPALITY

National Treasury guidelines require municipalities to contain their staff expenditure under 35% of their Operational Budget. Blue Crane Route Municipality has achieved this target throughout the years, but it must be noted that there are critical vacancies that have never been budgeted for and it exposes and / or restricts progress of the municipality in certain aspects. Below is a table indicating past trends and future projections of the Salary Bill percentage:

Description	Actual 2017/2018	Actual 2018/2019	Adjusted Budget 2019/2020	Estimated Budget 2020/2021	Estimated Budget 2021/2022	Estimated Budget 2021/2022
Operational Budget	R220m	R248m	R287m	R306m	R321m	R339m
Salary Bill	R79m	R80m	R80m	R89m	R93m	R97m
Percentage	36%	32%	28%	29%	29%	29%

*Source: 2020/2021 MTREF Budget*

A provisional increase in salaries of 6.25% is included in the budget as per Agreement between SALGA and the Unions. At this stage the CPI is at 4.9% but the minimum percentage agreed was 5% plus 1.25%.

### 7.5.2. ABILITY OF THE MUNICIPALITY TO SPEND AND DELIVER ON THE PROGRAMMES

Table SA35 underneath reflects the capital budget per vote.

EC102 Blue Crane Route - Supporting Table SA35 Future financial implications of the capital budget

Vote Description	Ref	2019/20 Medium Term Revenue & Expenditure Framework			Forecasts			
		Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	Forecast 2022/23	Forecast 2023/24	Forecast 2024/25	Present value
<b>Capital expenditure</b>	1							
Vote 1 - MAYORAL EXECUTIVE		-	-	-				
Vote 2 - MUNICIPAL COUNCIL		-	-	-				
Vote 3 - ACCOUNTING OFFICER		40	50	60	10	10	10	10
Vote 4 - BUDGET & TREASURY		50	50	60	10	10	10	10
Vote 5 - TECHNICAL SERVICES		27 504	27 919	31 577	1 000	1 000	1 000	1 000
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		40	50	60	10	10	10	10
Vote 7 - CORPORATE SERVICES		40	50	60	10	10	10	10
<i>List entity summary if applicable</i>								
<b>Total Capital Expenditure</b>		<b>27 674</b>	<b>28 119</b>	<b>31 817</b>	<b>1 040</b>	<b>1 040</b>	<b>1 040</b>	<b>1 040</b>
<b>Future operational costs by vote</b>	2							
Vote 1 - MAYORAL EXECUTIVE								
Vote 2 - MUNICIPAL COUNCIL								
Vote 3 - ACCOUNTING OFFICER								
Vote 4 - BUDGET & TREASURY								
Vote 5 - TECHNICAL SERVICES								
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES								
Vote 7 - CORPORATE SERVICES								
<i>List entity summary if applicable</i>								
<b>Total future operational costs</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Future revenue by source</b>	3							
Property rates								
Service charges - electricity revenue								
Service charges - water revenue								
Service charges - sanitation revenue								
Service charges - refuse revenue								
Rental of facilities and equipment								
<i>List other revenues sources if applicable</i>								
<i>List entity summary if applicable</i>								
<b>Total future revenue</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net Financial Implications</b>		<b>27 674</b>	<b>28 119</b>	<b>31 817</b>	<b>1 040</b>	<b>1 040</b>	<b>1 040</b>	<b>1 040</b>

The Table SA36 reflects the detailed estimated capital expenditure for 2020/2021; 2021/2022 and 2022/2023 financial years.

EC102 Blue Crane Route - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	MTSF Service Outcome	Asset Sub-Class	2019/20 Medium Term Revenue & Expenditure Framework				
					Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Parent municipality:									
<i>List all capital projects grouped by Function</i>									
	Executive and council	Office Equipment/Computers	<i>A skilled and capable workforce to support an inclusive growth path</i>	Unspecified	30	40	50	60	
	Finance and administration	Office Equipment/Computers	<i>A skilled and capable workforce to support an inclusive growth path</i>	Unspecified	30	90	100	120	
	Energy sources	Equipment and Tools	<i>A skilled and capable workforce to support an inclusive growth path</i>	Unspecified	30	40	50	60	
	Energy sources	Transformers	<i>An efficient, competitive and responsive economic infrastructure network</i>	HV Transmission Conductors	353	350	400	450	
	Energy sources	Electricification of houses	<i>An efficient, competitive and responsive economic infrastructure network</i>	LV Networks	6 000	410	3 200	3 000	
	Water management	Pearsdon WTW	<i>An efficient, competitive and responsive economic infrastructure network</i>	Water Treatment Works	22 727	13 000			
	Water management	Equipment and Tools	<i>A skilled and capable workforce to support an inclusive growth path</i>	Unspecified	30	30	40	50	
	Water management	Unidentified projects			42 300		10 000	13 000	
	Road transport	Equipment and Tools	<i>A skilled and capable workforce to support an inclusive growth path</i>	Unspecified	-	40	50	60	
	Waste water management	Equipment and Tools	<i>A skilled and capable workforce to support an inclusive growth path</i>	Unspecified	30	30	40	50	
	Finance and administration	MIG: Parks and Playgrounds	<i>All people in South Africa are and feel safe</i>	Public Open Space	3 100	1 600	500		
	Finance and administration	MIG: Paving of Gravel Roads	<i>An efficient, competitive and responsive economic infrastructure network</i>	Road Structures	2 846	3 650	4 639		
	Finance and administration	MIG: Cookhouse Bulk Water supply	<i>An efficient, competitive and responsive economic infrastructure network</i>	Bulk Mains	7 465	7 000	9 000		
	Public Works	MIG: Stormwater - Westview	<i>Sustainable human settlements and improved quality of household life</i>	Storm water Conveyance		1 354			
	Finance and administration	Other projects			29 658	29 683		14 907	
	Community and social services	Office Equipment/Computers	<i>A skilled and capable workforce to support an inclusive growth path</i>	Unspecified		30	40	50	60
	Parent Capital expenditure				29 658	114 655	27 674	28 119	31 817

### 7.5.3. OPERATING AND CAPITAL BUDGET TABLES

“On an annual basis, the mSCOA chart is reviewed to address implementation challenges and correct chart related errors. Toward this end, Version 6.4 is released with MFMA Circular 98. Version 6.4 of the chart is effected from 2020/2021.”

The following MTREF Budget Tables A1 to A10 reflect the Version 6.4 of Schedule A1 (the Excel Formats) which is aligned to version 6.4 of the mSCOA classification framework that was used to compile the A Schedules of the 2020/2021 draft MTREF budget. The tables reflect the actuals for 2016/2017 to 2018/2019 financial years plus the current year's (2019/2020) budget, and the estimated for 2020/2021 to 2022/2023 financial years.

The draft annual budget of the municipality for the financial year 2020/2021 and the multi-year and single-year capital appropriations tabled as set out in the tables A1 to A5.

The financial position, cash flow budget, cash-backed reserve/accumulated surplus, asset management and basic service delivery targets tabled as set out in the tables A6 to A10.

## TABLE A1 – BUDGET SUMMARY

EC102 Blue Crane Route - Table A1 Budget Summary

Description	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>R thousands</b>										
<b>Financial Performance</b>										
Property rates	10 094	11 152	12 098	13 478	13 478	13 478	13 478	18 027	19 515	21 137
Service charges	97 082	111 774	105 392	127 939	132 118	132 118	132 118	148 405	159 812	168 370
Investment revenue	1 446	1 281	1 140	1 000	1 300	1 300	1 300	850	850	850
Transfers recognised - operational	52 419	51 549	52 609	55 539	56 343	56 343	56 343	60 969	63 336	67 014
Other own revenue	8 913	10 821	14 331	8 224	7 356	7 356	7 356	7 618	8 015	8 436
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>169 953</b>	<b>186 578</b>	<b>185 571</b>	<b>206 180</b>	<b>210 594</b>	<b>210 594</b>	<b>210 594</b>	<b>235 869</b>	<b>251 529</b>	<b>265 807</b>
Employee costs	69 832	74 180	76 779	81 899	78 075	78 075	78 075	83 150	88 721	94 843
Remuneration of councillors	3 572	3 467	3 870	4 074	3 994	3 994	3 994	4 254	4 539	4 852
Depreciation & asset impairment	34 777	34 803	34 512	37 533	37 533	37 533	37 533	42 179	43 679	44 679
Finance charges	5 733	4 024	1 334	3 811	5 505	5 505	5 505	5 019	4 699	4 630
Materials and bulk purchases	67 997	78 382	74 413	85 897	88 128	88 128	88 128	101 972	110 054	115 780
Transfers and grants	-	769	1 010	783	1 021	1 021	1 021	884	943	1 008
Other expenditure	36 627	32 931	27 547	42 055	44 296	44 296	44 296	45 375	48 516	51 477
<b>Total Expenditure</b>	<b>218 537</b>	<b>228 556</b>	<b>219 464</b>	<b>256 052</b>	<b>258 551</b>	<b>258 551</b>	<b>258 551</b>	<b>282 832</b>	<b>301 152</b>	<b>317 270</b>
<b>Surplus/(Deficit)</b>	<b>(48 584)</b>	<b>(41 978)</b>	<b>(33 893)</b>	<b>(49 872)</b>	<b>(47 957)</b>	<b>(47 957)</b>	<b>(47 957)</b>	<b>(46 963)</b>	<b>(49 623)</b>	<b>(51 463)</b>
Transfers and subsidies - capital (monetary allocation)	18 170	21 827	31 310	69 411	114 475	114 475	114 475	27 014	27 339	30 907
Contributions recognised - capital & contributed assets	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(30 414)</b>	<b>(20 151)</b>	<b>(2 583)</b>	<b>19 540</b>	<b>66 518</b>	<b>66 518</b>	<b>66 518</b>	<b>(19 949)</b>	<b>(22 284)</b>	<b>(20 556)</b>
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) for the year</b>	<b>(30 414)</b>	<b>(20 151)</b>	<b>(2 583)</b>	<b>19 540</b>	<b>66 518</b>	<b>66 518</b>	<b>66 518</b>	<b>(19 949)</b>	<b>(22 284)</b>	<b>(20 556)</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>12 331</b>	<b>16 752</b>	<b>29 658</b>	<b>69 841</b>	<b>114 655</b>	<b>114 655</b>	<b>114 655</b>	<b>27 674</b>	<b>28 119</b>	<b>31 817</b>
Transfers recognised - capital	5 612	15 435	29 658	69 411	114 225	114 225	114 225	27 014	27 339	30 907
Borrowing	3 300	-	-	-	-	-	-	-	-	-
Internally generated funds	3 419	1 317	-	430	430	430	430	660	780	910
<b>Total sources of capital funds</b>	<b>12 331</b>	<b>16 752</b>	<b>29 658</b>	<b>69 841</b>	<b>114 655</b>	<b>114 655</b>	<b>114 655</b>	<b>27 674</b>	<b>28 119</b>	<b>31 817</b>
<b>Financial position</b>										
Total current assets	40 366	37 770	32 377	42 204	32 204	32 204	32 204	36 200	39 250	39 800
Total non current assets	618 700	608 250	603 109	615 333	665 789	665 789	665 789	651 276	635 715	622 853
Total current liabilities	39 551	38 870	38 057	19 075	29 675	29 675	29 675	31 848	32 750	33 800
Total non current liabilities	60 640	59 910	52 771	58 000	52 000	52 000	52 000	49 000	51 000	53 000
Community wealth/Equity	558 875	547 241	544 658	580 462	616 318	616 318	616 318	606 628	591 215	575 853
<b>Cash flows</b>										
Net cash from (used) operating	16 172	13 796	26 913	69 570	118 140	118 140	118 140	31 529	26 386	29 417
Net cash from (used) investing	(12 325)	(16 054)	(29 521)	(69 641)	(114 455)	(114 455)	(114 455)	(27 670)	(28 119)	(31 817)
Net cash from (used) financing	(853)	(4 928)	(3 099)	(1 260)	(4 405)	(4 405)	(4 405)	(3 950)	(598)	50
<b>Cash/cash equivalents at the year end</b>	<b>14 113</b>	<b>6 929</b>	<b>1 223</b>	<b>444</b>	<b>503</b>	<b>503</b>	<b>503</b>	<b>909</b>	<b>(1 421)</b>	<b>(3 772)</b>
<b>Cash backing/surplus reconciliation</b>										
Cash and investments available	14 113	6 929	1 223	1 000	1 000	1 000	1 000	1 500	2 000	2 500
Application of cash and investments	8 336	5 443	2 426	(27 015)	(7 673)	(7 673)	(7 673)	(5 548)	(6 073)	(5 618)
<b>Balance - surplus (shortfall)</b>	<b>5 777</b>	<b>1 486</b>	<b>(1 204)</b>	<b>28 015</b>	<b>8 673</b>	<b>8 673</b>	<b>8 673</b>	<b>7 048</b>	<b>8 073</b>	<b>8 118</b>
<b>Asset management</b>										
Asset register summary (WDV)	618 690	608 244	603 106	615 325	665 782	665 782	665 782	651 276	635 715	622 853
Depreciation	34 777	34 803	34 512	37 533	37 532	37 532	37 532	42 180	43 680	44 680
Renewal and Upgrading of Existing Assets	-	120	-	6 000	13 611	13 611	13 611	27 024	24 629	28 467
Repairs and Maintenance	3 542	3 626	2 540	4 903	2 098	2 098	2 098	2 098	2 226	2 363
<b>Free services</b>										
Cost of Free Basic Services provided	12 589	14 225	15 079	15 465	15 465	15 465	15 710	15 710	17 049	18 492
Revenue cost of free services provided	-	-	-	-	-	-	-	-	-	-
<b>Households below minimum service level</b>										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewage:	0	0	0	0	0	0	0	0	0	0
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

**TABLE A2 – BUDGET FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY “STANDARD CLASSIFICATION”)**

EC102 Blue Crane Route - Table A2 Budgeted Financial Performance (revenue and expenditure by functional classification)

Functional Classification Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Revenue - Functional</b>										
<i>Governance and administration</i>		39 827	42 014	41 483	42 712	53 904	53 904	60 522	64 493	68 550
Executive and council		20 223	20 330	20 908	22 258	19 053	19 053	20 812	22 087	23 489
Finance and administration		19 605	21 684	20 575	20 453	34 851	34 851	39 711	42 406	45 062
Internal audit		-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		4 116	5 275	5 440	3 246	6 019	6 019	3 496	3 598	3 709
Community and social services		3 642	2 576	2 496	2 400	2 510	2 510	2 522	2 534	2 547
Sport and recreation		-	-	-	-	408	408	130	138	146
Public safety		474	2 700	2 186	90	2 307	2 307	50	53	55
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	758	756	794	794	794	874	961
<i>Economic and environmental services</i>		19 339	21 700	13 538	15 413	3 070	3 070	2 992	1 665	1 753
Planning and development		632	125	12	14 117	488	488	-	-	-
Road transport		17 894	20 434	13 526	1 165	2 582	2 582	2 992	1 665	1 753
Environmental protection		813	1 142	-	130	-	-	-	-	-
<i>Trading services</i>		124 840	139 415	156 420	212 949	262 075	262 075	195 873	209 111	222 703
Energy sources		84 947	98 444	93 462	116 981	117 500	117 500	126 997	139 883	146 867
Water management		19 948	20 318	36 647	72 543	117 974	117 974	40 517	39 167	43 940
Waste water management		10 038	10 343	10 846	11 681	12 869	12 869	13 609	14 425	15 308
Waste management		9 907	10 309	15 465	11 743	13 732	13 732	14 751	15 636	16 589
<i>Other</i>	4	-	-	-	1 272	-	-	-	-	-
<b>Total Revenue - Functional</b>	2	188 123	208 405	216 881	275 591	325 069	325 069	262 883	278 868	296 715
<b>Expenditure - Functional</b>										
<i>Governance and administration</i>		53 119	53 186	62 415	70 399	70 728	70 728	72 276	76 704	81 106
Executive and council		11 140	9 881	10 541	10 476	10 068	10 068	10 705	11 411	12 186
Finance and administration		41 980	43 305	51 874	58 404	59 030	59 030	59 859	63 469	66 973
Internal audit		-	-	-	1 519	1 630	1 630	1 712	1 824	1 947
<i>Community and public safety</i>		13 500	14 502	12 980	9 815	12 180	12 180	12 828	13 663	14 580
Community and social services		9 412	9 337	7 659	6 331	7 564	7 564	8 013	8 548	9 136
Sport and recreation		-	-	-	-	1 236	1 236	1 276	1 356	1 442
Public safety		4 088	5 165	5 321	2 432	2 676	2 676	2 804	2 977	3 167
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	1 052	704	704	735	783	835
<i>Economic and environmental services</i>		23 138	21 792	15 216	18 649	21 357	21 357	22 413	23 388	24 459
Planning and development		2 115	2 968	1 934	2 947	2 268	2 268	2 193	2 334	2 489
Road transport		20 090	17 927	12 723	14 720	19 089	19 089	20 220	21 054	21 970
Environmental protection		933	897	559	983	-	-	-	-	-
<i>Trading services</i>		128 779	139 076	128 854	153 734	154 286	154 286	175 316	187 397	197 126
Energy sources		87 923	93 280	86 638	105 578	105 697	105 697	120 767	129 492	136 929
Water management		15 765	18 683	16 692	18 004	19 710	19 710	23 561	25 532	26 588
Waste water management		9 832	9 825	9 651	10 888	10 675	10 675	12 155	12 770	13 131
Waste management		15 259	17 288	15 874	19 264	18 205	18 205	18 833	19 603	20 478
<i>Other</i>	4	-	-	-	3 454	-	-	-	-	-
<b>Total Expenditure - Functional</b>	3	218 537	228 556	219 464	256 052	258 551	258 551	282 832	301 152	317 270
<b>Surplus/(Deficit) for the year</b>		(30 414)	(20 151)	(2 583)	19 540	66 518	66 518	(19 949)	(22 284)	(20 556)

**TABLE 3 – BUDGETED FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE BY MUNICIPAL VOTE)**

**EC102 Blue Crane Route - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)**

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Revenue by Vote</b>										
Vote 1 - MAYORAL EXECUTIVE	1	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		20 223	20 330	20 908	22 227	19 033	19 033	20 812	22 087	23 489
Vote 3 - ACCOUNTING OFFICER		632	125	12	31	508	508	-	-	-
Vote 4 - BUDGET & TREASURY		21 688	19 308	19 842	19 675	19 891	19 891	24 642	26 764	28 600
Vote 5 - TECHNICAL SERVICES		132 828	149 540	154 481	217 037	264 208	264 208	197 497	209 004	222 452
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		14 836	16 726	20 905	16 502	21 279	21 279	19 774	20 844	21 995
Vote 7 - CORPORATE SERVICES		(2 083)	2 376	733	120	150	150	159	169	179
<b>Total Revenue by Vote</b>	2	<b>188 123</b>	<b>208 405</b>	<b>216 881</b>	<b>275 591</b>	<b>325 069</b>	<b>325 069</b>	<b>262 883</b>	<b>278 868</b>	<b>296 715</b>
<b>Expenditure by Vote to be appropriated</b>										
Vote 1 - MAYORAL EXECUTIVE	1	-	-	-	400	407	407	433	461	492
Vote 2 - MUNICIPAL COUNCIL		11 140	9 881	10 541	5 363	5 244	5 244	5 620	5 995	6 408
Vote 3 - ACCOUNTING OFFICER		2 115	2 968	1 934	8 168	8 315	8 315	8 557	9 113	9 722
Vote 4 - BUDGET & TREASURY		24 142	23 576	32 041	33 219	34 822	34 822	35 348	37 606	39 625
Vote 5 - TECHNICAL SERVICES		133 610	139 715	125 704	163 349	166 111	166 111	187 313	199 914	210 183
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		29 693	32 687	29 412	37 340	36 133	36 133	37 690	39 677	41 889
Vote 7 - CORPORATE SERVICES		17 838	19 729	19 832	8 213	7 518	7 518	7 873	8 386	8 951
<b>Total Expenditure by Vote</b>	2	<b>218 537</b>	<b>228 556</b>	<b>219 464</b>	<b>256 052</b>	<b>258 551</b>	<b>258 551</b>	<b>282 832</b>	<b>301 152</b>	<b>317 270</b>
<b>Surplus/(Deficit) for the year</b>	2	<b>(30 414)</b>	<b>(20 151)</b>	<b>(2 583)</b>	<b>19 540</b>	<b>66 518</b>	<b>66 518</b>	<b>(19 949)</b>	<b>(22 284)</b>	<b>(20 556)</b>

**TABLE A4 – BUDGETED FINANCIAL PERFORMANCE (REVENUE AND EXPENDITURE)**

**EC102 Blue Crane Route - Table A4 Budgeted Financial Performance (revenue and expenditure)**

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Revenue By Source</b>											
Property rates	2	10 094	11 152	12 098	13 478	13 478	13 478	13 478	18 027	19 515	21 137
Service charges - electricity revenue	2	79 264	90 155	85 031	104 155	104 735	104 735	104 735	119 382	129 048	135 760
Service charges - water revenue	2	9 398	12 535	10 406	12 988	14 808	14 808	14 808	15 694	16 635	17 633
Service charges - sanitation revenue	2	3 764	4 075	4 429	4 807	5 125	5 125	5 125	5 433	5 758	6 104
Service charges - refuse revenue	2	4 666	5 009	5 526	5 989	7 450	7 450	7 450	7 897	8 371	8 873
Rental of facilities and equipment		63	261	468	533	390	390	390	390	390	390
Interest earned - external investments		1 446	1 281	1 140	1 000	1 300	1 300	1 300	850	850	850
Interest earned - outstanding debtors		3 151	3 848	3 883	3 906	3 961	3 961	3 961	4 198	4 449	4 716
Dividends received											
Fines, penalties and forfeits		60	72	55	81	411	411	411	423	448	474
Licences and permits		745	832	566	600	480	480	480	480	509	540
Agency services		676	885	1 054	600	850	850	850	850	893	937
Transfers and subsidies		52 419	51 549	52 609	55 539	56 343	56 343	56 343	60 969	63 336	67 014
Other revenue	2	4 217	4 858	8 305	2 304	1 264	1 264	1 264	1 277	1 327	1 379
Gains on disposal of PPE		-	65	-	200						
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>169 953</b>	<b>186 578</b>	<b>185 571</b>	<b>206 180</b>	<b>210 594</b>	<b>210 594</b>	<b>210 594</b>	<b>235 869</b>	<b>251 529</b>	<b>265 807</b>
<b>Expenditure By Type</b>											
Employee related costs	2	69 832	74 180	76 779	81 899	78 075	78 075	78 075	83 150	88 721	94 843
Remuneration of councillors		3 572	3 467	3 870	4 074	3 994	3 994	3 994	4 254	4 539	4 852
Debt impairment	3	8 405	13 413	8 991	9 505	10 575	10 575	10 575	11 104	11 669	12 242
Depreciation & asset impairment	2	34 777	34 803	34 512	37 533	37 533	37 533	37 533	42 179	43 679	44 679
Finance charges		5 733	4 024	1 334	3 811	5 505	5 505	5 505	5 019	4 699	4 630
Bulk purchases	2	67 997	74 857	71 873	82 678	84 450	84 450	84 450	97 294	105 143	110 623
Other materials	8	-	3 526	2 540	3 220	3 678	3 678	3 678	4 678	4 912	5 157
Contracted services		-	5 204	6 533	8 373	8 405	8 405	8 405	8 453	9 284	9 664
Transfers and subsidies		-	769	1 010	783	1 021	1 021	1 021	884	943	1 008
Other expenditure	4, 5	27 900	14 313	11 873	24 177	25 316	25 316	25 316	25 817	27 573	29 572
Loss on disposal of PPE		322	-	150							
<b>Total Expenditure</b>		<b>218 537</b>	<b>228 556</b>	<b>219 464</b>	<b>256 052</b>	<b>258 551</b>	<b>258 551</b>	<b>258 551</b>	<b>282 832</b>	<b>301 152</b>	<b>317 270</b>
<b>Surplus/(Deficit)</b>		<b>(48 584)</b>	<b>(41 978)</b>	<b>(33 893)</b>	<b>(49 872)</b>	<b>(47 957)</b>	<b>(47 957)</b>	<b>(47 957)</b>	<b>(46 963)</b>	<b>(49 623)</b>	<b>(51 463)</b>
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		18 170	21 827	31 310	69 411	114 475	114 475	114 475	27 014	27 339	30 907
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit institutions, Private Enterprises, Public Corporations, Higher Transfers and subsidies - capital (in-kind - all)	6	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>(30 414)</b>	<b>(20 151)</b>	<b>(2 583)</b>	<b>19 540</b>	<b>66 518</b>	<b>66 518</b>	<b>66 518</b>	<b>(19 949)</b>	<b>(22 284)</b>	<b>(20 556)</b>
Taxation											
<b>Surplus/(Deficit) after taxation</b>		<b>(30 414)</b>	<b>(20 151)</b>	<b>(2 583)</b>	<b>19 540</b>	<b>66 518</b>	<b>66 518</b>	<b>66 518</b>	<b>(19 949)</b>	<b>(22 284)</b>	<b>(20 556)</b>
Attributable to minorities											
<b>Surplus/(Deficit) attributable to municipality</b>		<b>(30 414)</b>	<b>(20 151)</b>	<b>(2 583)</b>	<b>19 540</b>	<b>66 518</b>	<b>66 518</b>	<b>66 518</b>	<b>(19 949)</b>	<b>(22 284)</b>	<b>(20 556)</b>
Share of surplus/ (deficit) of associate	7										
<b>Surplus/(Deficit) for the year</b>		<b>(30 414)</b>	<b>(20 151)</b>	<b>(2 583)</b>	<b>19 540</b>	<b>66 518</b>	<b>66 518</b>	<b>66 518</b>	<b>(19 949)</b>	<b>(22 284)</b>	<b>(20 556)</b>

**TABLE A5 – BUDGETED CAPITAL EXPENDITURE BY VOTE, STANDARD CLASSIFICATION AND FUNDING**

Vote Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>R thousand</b>											
<b>Capital expenditure - Vote</b>											
<b>Multi-year expenditure to be appropriated</b>	2										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		484	511	320	30	30	30	30	-	-	-
Vote 4 - BUDGET & TREASURY		292	12	24	30	30	30	30	-	-	-
Vote 5 - TECHNICAL SERVICES		7 429	11 248	26 648	19 671	19 824	19 824	19 824	21 604	9 000	-
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		3 093	4 664	1 364	30	30	30	30	-	-	-
Vote 7 - CORPORATE SERVICES		1 033	317	1 302	30	30	30	30	-	-	-
<b>Capital multi-year expenditure sub-total</b>	7	12 331	16 752	29 658	19 791	19 944	19 944	19 944	21 604	9 000	-
<b>Single-year expenditure to be appropriated</b>	2										
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		-	-	-	-	-	-	-	40	50	60
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	50	50	60
Vote 5 - TECHNICAL SERVICES		-	-	-	50 060	92 350	92 350	92 350	5 900	18 919	31 577
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		-	-	-	-	2 360	2 360	2 360	40	50	60
Vote 7 - CORPORATE SERVICES		-	-	-	-	-	-	-	40	50	60
<b>Capital single-year expenditure sub-total</b>		-	-	-	50 060	94 710	94 710	94 710	6 076	19 119	31 817
<b>Total Capital Expenditure - Vote</b>		12 331	16 752	29 658	69 841	114 655	114 655	114 655	27 674	28 119	31 817
<b>Capital Expenditure - Functional</b>											
<b>Governance and administration</b>		1 809	840	1 414	170	13 551	13 551	13 551	13 734	14 289	15 087
Executive and council		484	511	88	30	30	30	30	40	50	60
Finance and administration		1 325	329	1 326	140	13 521	13 521	13 521	13 694	14 239	15 027
Internal audit		-	-	-	-	-	-	-	-	-	-
<b>Community and public safety</b>		2 543	4 664	1 364	7 500	2 390	2 390	2 390	40	50	60
Community and social services		98	31	1 364	5 500	133	133	133	40	50	60
Sport and recreation		1 649	4 315	-	2 000	-	-	-	-	-	-
Public safety		796	313	-	-	2 257	2 257	2 257	-	-	-
Housing		-	-	-	-	-	-	-	-	-	-
Health		-	5	-	-	-	-	-	-	-	-
<b>Economic and environmental services</b>		745	2	9 884	-	-	-	-	40	50	60
Planning and development		-	-	232	-	-	-	-	-	-	-
Road transport		745	2	9 652	-	-	-	-	40	50	60
Environmental protection		-	-	-	-	-	-	-	-	-	-
<b>Trading services</b>		7 234	11 246	16 996	62 171	98 713	98 713	98 713	13 860	13 730	16 610
Energy sources		1 792	2 348	1 851	6 230	6 383	6 383	6 383	800	3 650	3 510
Water management		3 107	245	159	28 668	65 057	65 057	65 057	13 030	10 040	13 060
Waste water management		1 785	8 654	14 986	27 273	27 273	27 273	27 273	30	40	50
Waste management		550	-	-	-	-	-	-	-	-	-
<b>Other</b>		-	-	-	-	-	-	-	-	-	-
<b>Total Capital Expenditure - Functional</b>	3	12 331	16 752	29 658	69 841	114 655	114 655	114 655	27 674	28 119	31 817
<b>Funded by:</b>											
National Government		3 199	15 149	-	69 411	111 711	111 711	111 711	27 014	27 339	30 907
Provincial Government		2 413	-	-	-	-	-	-	-	-	-
District Municipality		-	286	-	-	2 513	2 513	2 513	-	-	-
Other transfers and grants		-	-	29 658	-	-	-	-	-	-	-
<b>Transfers recognised - capital</b>	4	5 612	15 435	29 658	69 411	114 225	114 225	114 225	27 014	27 339	30 907
<b>Borrowing</b>	6	3 300	-	-	-	-	-	-	-	-	-
<b>Internally generated funds</b>		3 419	1 317	-	430	430	430	430	660	780	910
<b>Total Capital Funding</b>	7	12 331	16 752	29 658	69 841	114 655	114 655	114 655	27 674	28 119	31 817

## TABLE A6 – BUDGETED FINANCIAL POSITION

EC102 Blue Crane Route - Table A6 Budgeted Financial Position

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>ASSETS</b>											
<b>Current assets</b>											
Cash		1 452	3 468	1 066	1 000	1 000	1 000	1 000	1 500	2 000	2 500
Call investment deposits	1	12 661	3 460	156	-	-	-	-	-	-	-
Consumer debtors	1	18 694	22 444	23 917	35 000	25 000	25 000	25 000	27 500	30 000	30 000
Other debtors		6 685	7 436	6 199	5 000	5 000	5 000	5 000	6 000	6 000	6 000
Current portion of long-term receivables		3	3	3	4	4	4	4	-	-	-
Inventory	2	871	958	1 035	1 200	1 200	1 200	1 200	1 200	1 250	1 300
<b>Total current assets</b>		<b>40 366</b>	<b>37 770</b>	<b>32 377</b>	<b>42 204</b>	<b>32 204</b>	<b>32 204</b>	<b>32 204</b>	<b>36 200</b>	<b>39 250</b>	<b>39 800</b>
<b>Non current assets</b>											
Long-term receivables		10	6	3	8	8	8	8	-	-	-
Investments											
Investment property		25 507	25 392	25 323	25 392	25 323	25 323	25 323	25 323	25 323	25 323
Investment in Associate											
Property, plant and equipment	3	592 718	582 392	577 325	589 475	640 000	640 000	640 000	625 495	608 935	597 073
Biological											
Intangible		7	2								
Other non-current assets		458	458	458	458	458	458	458	458	458	458
<b>Total non current assets</b>		<b>618 700</b>	<b>608 250</b>	<b>603 109</b>	<b>615 333</b>	<b>665 789</b>	<b>665 789</b>	<b>665 789</b>	<b>651 276</b>	<b>635 715</b>	<b>622 853</b>
<b>TOTAL ASSETS</b>		<b>659 066</b>	<b>646 021</b>	<b>635 486</b>	<b>657 537</b>	<b>697 993</b>	<b>697 993</b>	<b>697 993</b>	<b>687 476</b>	<b>674 965</b>	<b>662 653</b>
<b>LIABILITIES</b>											
<b>Current liabilities</b>											
Bank overdraft	1										
Borrowing	4	4 611	4 088	4 920	4 000	4 000	4 000	4 000	648	-	-
Consumer deposits		2 463	2 421	2 579	2 650	2 650	2 650	2 650	2 700	2 750	2 800
Trade and other payables	4	31 529	31 103	29 126	12 425	23 025	23 025	23 025	28 500	30 000	31 000
Provisions		949	1 258	1 432							
<b>Total current liabilities</b>		<b>39 551</b>	<b>38 870</b>	<b>38 057</b>	<b>19 075</b>	<b>29 675</b>	<b>29 675</b>	<b>29 675</b>	<b>31 848</b>	<b>32 750</b>	<b>33 800</b>
<b>Non current liabilities</b>											
Borrowing		13 671	9 564	5 910	3 000	3 000	3 000	3 000	-	-	-
Provisions		46 969	50 346	46 862	55 000	49 000	49 000	49 000	49 000	51 000	53 000
<b>Total non current liabilities</b>		<b>60 640</b>	<b>59 910</b>	<b>52 771</b>	<b>58 000</b>	<b>52 000</b>	<b>52 000</b>	<b>52 000</b>	<b>49 000</b>	<b>51 000</b>	<b>53 000</b>
<b>TOTAL LIABILITIES</b>		<b>100 191</b>	<b>98 780</b>	<b>90 829</b>	<b>77 075</b>	<b>81 675</b>	<b>81 675</b>	<b>81 675</b>	<b>80 848</b>	<b>83 750</b>	<b>86 800</b>
<b>NET ASSETS</b>	5	<b>558 875</b>	<b>547 241</b>	<b>544 658</b>	<b>580 462</b>	<b>616 318</b>	<b>616 318</b>	<b>616 318</b>	<b>606 628</b>	<b>591 215</b>	<b>575 853</b>
<b>COMMUNITY WEALTH/EQUITY</b>											
Accumulated Surplus/(Deficit)		558 875	547 241	544 658	580 462	616 318	616 318	616 318	606 628	591 215	575 853
Reserves	4	-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMMUNITY WEALTH/EQUITY</b>	5	<b>558 875</b>	<b>547 241</b>	<b>544 658</b>	<b>580 462</b>	<b>616 318</b>	<b>616 318</b>	<b>616 318</b>	<b>606 628</b>	<b>591 215</b>	<b>575 853</b>

**TABLE A7 – BUDGETED CASH FLOW**

**EC102 Blue Crane Route - Table A7 Budgeted Cash Flows**

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>											
<b>Receipts</b>											
Property rates		8 836	8 953	11 753	12 130	12 130	12 130	12 130	16 585	17 954	19 446
Service charges		88 048	101 815	98 992	120 353	122 890	122 890	122 890	140 381	147 027	154 900
Other revenue		9 165	4 010	6 109	14 837	21 445	21 445	21 445	6 944	7 132	7 751
Government - operating	1	52 419	52 798	50 962	55 539	56 343	56 343	56 343	60 969	63 336	67 014
Government - capital	1	23 298	17 983	30 742	69 411	114 475	114 475	114 475	27 014	27 339	30 907
Interest		1 409	1 251	1 127	4 320	1 300	1 300	1 300	4 628	4 854	5 189
Dividends											
<b>Payments</b>											
Suppliers and employees		(165 691)	(171 609)	(171 714)	(204 921)	(203 918)	(203 918)	(203 918)	(223 647)	(240 172)	(254 711)
Finance charges		(1 311)	(1 404)	(1 057)	(1 317)	(5 504)	(5 504)	(5 504)	(461)	(142)	(73)
Transfers and Grants	1				(783)	(1 021)	(1 021)	(1 021)	(884)	(943)	(1 008)
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>		<b>16 172</b>	<b>13 796</b>	<b>26 913</b>	<b>69 570</b>	<b>118 140</b>	<b>118 140</b>	<b>118 140</b>	<b>31 529</b>	<b>26 386</b>	<b>29 417</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>											
<b>Receipts</b>											
Proceeds on disposal of PPE		4	408	134	200	200	200	200	-	-	-
Decrease (increase) in non-current debtors		3	3	3					4	-	-
Decrease (increase) other non-current receivables									-	-	-
Decrease (increase) in non-current investments									-	-	-
<b>Payments</b>											
Capital assets		(12 331)	(16 466)	(29 658)	(69 841)	(114 655)	(114 655)	(114 655)	(27 674)	(28 119)	(31 817)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>		<b>(12 325)</b>	<b>(16 054)</b>	<b>(29 521)</b>	<b>(69 641)</b>	<b>(114 455)</b>	<b>(114 455)</b>	<b>(114 455)</b>	<b>(27 670)</b>	<b>(28 119)</b>	<b>(31 817)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>											
<b>Receipts</b>											
Short term loans									-	-	-
Borrowing long term/re-financing		3 300		1 460					-	-	-
Increase (decrease) in consumer deposits					240	171	171	171	50	50	50
<b>Payments</b>											
Repayment of borrowing		(4 153)	(4 926)	(4 559)	(1 500)	(4 576)	(4 576)	(4 576)	(4 000)	(648)	-
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>		<b>(853)</b>	<b>(4 926)</b>	<b>(3 099)</b>	<b>(1 260)</b>	<b>(4 405)</b>	<b>(4 405)</b>	<b>(4 405)</b>	<b>(3 950)</b>	<b>(596)</b>	<b>50</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>		<b>2 994</b>	<b>(7 184)</b>	<b>(5 706)</b>	<b>(1 331)</b>	<b>(719)</b>	<b>(719)</b>	<b>(719)</b>	<b>(91)</b>	<b>(2 330)</b>	<b>(2 351)</b>
Cash/cash equivalents at the year begin:	2	11 119	14 113	6 929	1 775	1 223	1 223	1 223	1 000	909	(1 421)
Cash/cash equivalents at the year end:	2	14 113	6 929	1 223	444	503	503	503	909	(1 421)	(3 772)

**TABLE A8 – CASH BACK RESERVES / ACCUMMULATED SURPLUS RECONCILIATION**

EC102 Blue Crane Route - Table A8 Cash backed reserves/accumulated surplus reconciliation

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19				2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Cash and investments available</b>											
Cash/cash equivalents at the year end	1	14 113	6 929	1 223	444	503	503	503	909	(1 421)	(3 772)
Other current investments > 90 days		-	-	-	556	497	497	497	591	3 421	6 272
Non current assets - Investments	1	-	-	-	-	-	-	-	-	-	-
<b>Cash and investments available:</b>		<b>14 113</b>	<b>6 929</b>	<b>1 223</b>	<b>1 000</b>	<b>1 000</b>	<b>1 000</b>	<b>1 000</b>	<b>1 500</b>	<b>2 000</b>	<b>2 500</b>
<b>Application of cash and investments</b>											
Unspent conditional transfers		-	-	-	-	-	-	-	-	-	-
Unspent borrowing		-	-	-	-	-	-	-	-	-	-
Statutory requirements	2										
Other working capital requirements	3	8 336	5 443	2 426	(27 015)	(7 673)	(7 673)	(7 673)	(5 548)	(6 073)	(5 618)
Other provisions											
Long term investments committed	4	-	-	-	-	-	-	-	-	-	-
Reserves to be backed by cash/investments	5										
<b>Total Application of cash and investments:</b>		<b>8 336</b>	<b>5 443</b>	<b>2 426</b>	<b>(27 015)</b>	<b>(7 673)</b>	<b>(7 673)</b>	<b>(7 673)</b>	<b>(5 548)</b>	<b>(6 073)</b>	<b>(5 618)</b>
<b>Surplus(shortfall)</b>		<b>5 777</b>	<b>1 486</b>	<b>(1 204)</b>	<b>28 015</b>	<b>8 673</b>	<b>8 673</b>	<b>8 673</b>	<b>7 048</b>	<b>8 073</b>	<b>8 118</b>

**TABLE A9 – ASSET MANAGEMENT**

**EC102 Blue Crane Route - Table A9 Asset Management**

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>5</b>	<b>618 690</b>	<b>608 244</b>	<b>603 106</b>	<b>615 325</b>	<b>665 782</b>	<b>665 782</b>	<b>651 276</b>	<b>635 715</b>	<b>622 853</b>
Roads Infrastructure		105 257	96 696	113 629	90 649	91 202	91 202	84 105	77 156	65 579
Storm water Infrastructure					-	-	-	-	-	-
Electrical Infrastructure		203 796	209 066	108 127	207 685	207 824	207 824	200 084	195 184	189 134
Water Supply Infrastructure		85 208	77 776	93 673	125 208	173 255	173 255	188 417	173 475	172 533
Sanitation Infrastructure		49 722	54 258	140 135	157 533	157 833	157 833	162 263	152 703	143 153
Solid Waste Infrastructure		39 329	37 443	7 115	8 400	8 400	8 400	8 400	8 400	8 400
Rail Infrastructure					-	-	-	-	-	-
Coastal Infrastructure					-	-	-	-	-	-
Information and Communication Infrastructure					-	-	-	-	-	-
Infrastructure		483 312	475 239	462 679	589 475	638 514	638 514	623 269	606 918	578 799
Community Assets			4 315	7 693				500	1 000	15 907
Heritage Assets			458	458		458	458	458	458	458
Investment properties		458	25 382	25 323	458	25 323	25 323	25 323	25 323	25 323
Other Assets		26 146	102 838	106 953	25 392	1 486	1 486	1 486	1 486	1 486
Biological or Cultivated Assets										
Intangible Assets		108 775	2							
Computer Equipment										
Furniture and Office Equipment								170	370	610
Machinery and Equipment								70	160	270
Transport Assets										
Land										
Zoo's, Marine and Non-biological Animals										
<b>TOTAL ASSET REGISTER SUMMARY - PPE (WDV)</b>	<b>5</b>	<b>618 690</b>	<b>608 244</b>	<b>603 106</b>	<b>615 325</b>	<b>665 782</b>	<b>665 782</b>	<b>651 276</b>	<b>635 715</b>	<b>622 853</b>
<b>EXPENDITURE OTHER ITEMS</b>		<b>38 319</b>	<b>38 329</b>	<b>37 051</b>	<b>42 436</b>	<b>39 631</b>	<b>39 631</b>	<b>44 278</b>	<b>45 906</b>	<b>47 043</b>
Depreciation	7	34 777	34 803	34 512	37 533	37 532	37 532	42 180	43 680	44 680
Repairs and Maintenance by Asset Class	3	3 542	3 526	2 540	4 903	2 098	2 098	2 098	2 226	2 363
Roads Infrastructure			628		439			40	42	44
Storm water Infrastructure								376	399	422
Electrical Infrastructure			1 502	2 540	884			100	105	110
Water Supply Infrastructure			410		1 058					
Sanitation Infrastructure			109		135					
Solid Waste Infrastructure					345	2 098	2 098			
Rail Infrastructure										
Coastal Infrastructure										
Information and Communication Infrastructure										
Infrastructure			2 649	2 540	2 861	2 098	2 098	516	546	577
Community Facilities										
Sport and Recreation Facilities										
Community Assets										
Heritage Assets										
Revenue Generating										
Non-revenue Generating										
Investment properties										
Operational Buildings		3 542	321		390					
Housing										
Other Assets		3 542	321		390					
Biological or Cultivated Assets										
Servitudes										
Licences and Rights										
Intangible Assets										
Computer Equipment			334		429			500	534	570
Furniture and Office Equipment										
Machinery and Equipment			221							
Transport Assets					1 223			1 082	1 147	1 216
Land										
Zoo's, Marine and Non-biological Animals										
<b>TOTAL EXPENDITURE OTHER ITEMS</b>		<b>38 319</b>	<b>38 329</b>	<b>37 051</b>	<b>42 436</b>	<b>39 631</b>	<b>39 631</b>	<b>44 278</b>	<b>45 906</b>	<b>47 043</b>
Renewal and upgrading of Existing Assets as % of total capex		0.0%	0.7%	0.0%	8.6%	11.9%	11.9%	97.7%	87.6%	89.5%
Renewal and upgrading of Existing Assets as % of deprecn		0.0%	0.3%	0.0%	16.0%	36.3%	36.3%	64.1%	56.4%	63.7%
R&M as a % of PPE		0.6%	0.6%	0.4%	0.8%	0.3%	0.3%	0.3%	0.4%	0.4%
Renewal and upgrading and R&M as a % of PPE		1.0%	1.0%	0.0%	2.0%	2.0%	2.0%	4.0%	4.0%	5.0%

**TABLE A10 – BASIC SERVICE DELIVERY MEASUREMENT**

**EC102 Blue Crane Route - Table A10 Basic service delivery measurement**

Description	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
		Outcome	Outcome	Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Household service targets</b>	1									
<b>Water:</b>										
Piped water inside dwelling		5 017	5 017	5 017	5 017	5 017	5 017	5 017	5 017	5 017
Piped water inside yard (but not in dwelling)		4 744	4 744	4 744	4 744	4 744	4 744	4 744	4 744	4 744
Using public tap (at least min.service level)	2	-	-	-	-	-	-	-	-	-
Other water supply (at least min.service level)	4	-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761
Using public tap (< min.service level)	3	-	-	-	-	-	-	-	-	-
Other water supply (< min.service level)	4	-	-	-	-	-	-	-	-	-
No water supply		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761	9 761
<b>Sanitation/sewerage:</b>										
Flush toilet (connected to sewerage)		7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258	7 258
Flush toilet (with septic tank)		561	561	561	561	561	561	561	561	561
Chemical toilet		-	-	-	-	-	-	-	-	-
Pit toilet (ventilated)		-	-	-	-	-	-	-	-	-
Other toilet provisions (> min service level)		-	-	-	-	-	-	-	-	-
<i>Minimum Service Level and Above sub-total</i>		7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819	7 819
Bucket toilet		358	358	358	358	358	358	358	358	358
Other toilet provisions (< min.service level)		-	-	-	-	-	-	-	-	-
No toilet provisions		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		358	358	358	358	358	358	358	358	358
<b>Total number of households</b>	5	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177	8 177
<b>Energy:</b>										
Electricity (at least min.service level)		1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658	1 658
Electricity - prepaid (min.service level)		6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934	6 934
<i>Minimum Service Level and Above sub-total</i>		8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592
Electricity (< min.service level)		-	-	-	-	-	-	-	-	-
Electricity - prepaid (< min. service level)		-	-	-	-	-	-	-	-	-
Other energy sources		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592	8 592
<b>Refuse:</b>										
Removed at least once a week		7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838
<i>Minimum Service Level and Above sub-total</i>		7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838
Removed less frequently than once a week		-	-	-	-	-	-	-	-	-
Using communal refuse dump		-	-	-	-	-	-	-	-	-
Using own refuse dump		-	-	-	-	-	-	-	-	-
Other rubbish disposal		-	-	-	-	-	-	-	-	-
No rubbish disposal		-	-	-	-	-	-	-	-	-
<i>Below Minimum Service Level sub-total</i>		-	-	-	-	-	-	-	-	-
<b>Total number of households</b>	5	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838	7 838
<b>Households receiving Free Basic Service</b>	7									
Water (6 kilolitres per household per month)		4 403	4 403	4 403	4 403	4 403	4 403	4 300	4 300	4 400
Sanitation (free minimum level service)		4 403	4 403	4 403	4 403	4 403	4 403	4 200	4 300	4 400
Electricity/other energy (50kwh per household per month)		4 403	4 403	4 403	4 403	4 403	4 403	4 200	4 300	4 400
Refuse (removed at least once a week)		4 403	4 403	4 403	4 403	4 403	4 403	4 200	4 300	4 400
<b>Cost of Free Basic Services provided - Formal Settlements (R'000)</b>	8									
Water (6 kilolitres per indigent household per month)		3 741	4 266	4 522	4 452	4 452	4 452	4 502	4 885	5 299
Sanitation (free sanitation service to indigent households)		2 793	3 085	3 270	3 466	3 466	3 466	3 506	3 804	4 126
Electricity/other energy (50kwh per indigent household per month)		1 850	2 145	2 274	2 233	2 233	2 233	2 330	2 529	2 743
Refuse (removed once a week for indigent households)		4 205	4 729	5 013	5 314	5 314	5 314	5 373	5 831	6 324
<b>Cost of Free Basic Services provided - Informal Formal Settlements (R'000)</b>		-	-	-	-	-	-	-	-	-
<b>Total cost of FBS provided</b>		12 589	14 225	15 079	15 465	15 465	15 465	15 710	17 049	18 492
<b>Highest level of free service provided per household</b>										
Property rates (R value threshold)		15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000	15 000
Water (kilolitres per household per month)		6	6	6	6	6	6	6	6	6
Sanitation (kilolitres per household per month)		-	-	-	-	-	-	-	-	-
Sanitation (Rand per household per month)		96	96	96	96	96	96	100	106	112
Electricity (kwh per household per month)		50	50	50	50	50	50	50	50	50
Refuse (average litres per week)		100	100	100	100	100	100	100	100	100
<b>Revenue cost of subsidised services provided (R'000)</b>	9									
Property rates (tariff adjustment) (impermissible values per section 17 of MPRA)		-	-	-	-	-	-	-	-	-
Property rates exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA		-	-	-	-	-	-	-	-	-
Water (in excess of 6 kilolitres per indigent household per month)		-	-	-	-	-	-	-	-	-
Sanitation (in excess of free sanitation service to indigent households)		-	-	-	-	-	-	-	-	-
Electricity/other energy (in excess of 50 kwh per indigent household per month)		-	-	-	-	-	-	-	-	-
Refuse (in excess of one removal a week for indigent households)		-	-	-	-	-	-	-	-	-
Municipal Housing - rental rebates		-	-	-	-	-	-	-	-	-
Housing - top structure subsidies		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
<b>Total revenue cost of subsidised services provided</b>	6	-	-	-	-	-	-	-	-	-

Table SA4 reflects the reconciliation of IDP strategic objectives and budget (revenue), Table SA5 reflects the reconciliation of IDP strategic objectives and budget (operating expenditure) and Table SA6 reflects the reconciliation of IDP strategic objectives and budget (capital expenditure).

EC102 Blue Crane Route - Supporting Table SA4 Reconciliation of IDP strategic objectives and budget (revenue)

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining infrastructure of the city			132 828	149 540	154 481	217 037	264 208	264 208	197 497	209 004	222 452
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to address crime; effective enforcement of health and safety regulations.			14 836	16 726	20 905	16 502	21 279	21 279	19 774	20 844	21 995
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME development, alternative energy.			632	125	12	-	488	488	-	-	-
Financial Management	Implement fully compliant GRAP annual financial statements, mSCOA readiness, updating indigent register, revenue enhancement strategies for financial sustainability, operational efficiency.			21 688	19 308	19 842	19 675	19 891	19 891	24 642	26 764	28 600
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping council records, sound administrative principals, create a culture of service delivery and improve public participation.			18 139	22 706	21 641	22 378	19 203	19 203	20 971	22 256	23 667
Allocations to other priorities			2									
<b>Total Revenue (excluding capital transfers and contributions)</b>			1	<b>188 123</b>	<b>208 405</b>	<b>216 881</b>	<b>275 591</b>	<b>325 069</b>	<b>325 069</b>	<b>262 883</b>	<b>278 868</b>	<b>296 715</b>

EC102 Blue Crane Route - Supporting Table SA5 Reconciliation of IDP strategic objectives and budget (operating expenditure)

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework			
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining			133 610	139 715	126 704	163 349	166 111	166 111	187 313	199 914	210 183	
Community Services	Effective cleansing, waste removal; working with partners such as SAPS to			29 693	32 687	29 412	37 340	36 133	36 133	37 690	39 677	41 869	
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME			-	-	-	681	995	995	842	893	948	
Financial Management	Implement fully compliant GRAP annual financial statements, mSCOA			24 142	23 576	32 041	33 219	34 822	34 822	35 348	37 606	39 625	
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping			31 092	32 579	32 307	21 463	20 490	20 490	21 640	23 062	24 625	
Allocations to other priorities													
<b>Total Expenditure</b>				1	218 537	228 556	219 464	256 052	258 551	258 551	282 832	301 152	317 270

EC102 Blue Crane Route - Supporting Table SA6 Reconciliation of IDP strategic objectives and budget (capital expenditure)

Strategic Objective	Goal	Goal Code	Ref	2015/16	2016/17	2017/18	Current Year 2018/19			2019/20 Medium Term Revenue & Expenditure Framework		
				Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Infrastructure	Provision of Electricity, Water, sanitation, Roads & Stormwater, and maintaining infrastructure of the city.	A		7 234	11 246	16 995	62 171	98 713	98 713	13 860	13 730	16 610
		B										
Community Services	Effective cleansing, waste removal, working with partners such as SAPS to address safety concerns.	C		2 543	4 664	1 364	7 500	2 350	2 390	40	50	60
		D										
Local Economic Development	Marketing of the BCRM, promote investment in BCRM in agriculture, tourism, SMME development, etc.	E		745	2	9 884	-	-	-	40	50	60
		F										
Financial Management	Implement fully compliant GRAP annual financial statements, mSCOA	G		1 325	329	1 326	140	13 521	13 521	13 694	14 239	15 027
		H										
Governance & Institutional Transformation	Oversee implementation of council policies, performance management, safekeeping	I		484	511	88	30	30	30	40	50	60
Allocations to other priorities			3									
<b>Total Capital Expenditure</b>			1	<b>12 331</b>	<b>16 752</b>	<b>29 658</b>	<b>69 841</b>	<b>114 655</b>	<b>114 655</b>	<b>27 674</b>	<b>28 119</b>	<b>31 817</b>

EC102 Blue Crane Route - Supporting Table SA36 Detailed capital budget

Function	Project Description	MITSF Service Outcome	Asset Class	Asset Sub-Class	Audited Outcome 2017/18	Current Year 2018/19 Full Year Forecast	2019/20 Medium Term Revenue & Expenditure Framework		
							Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
<b>Parent Municipality:</b> <i>List all capital projects grouped by Function</i>									
Executive and council	Office Equipment/Computers	A skilled and capable workforce to support an inclusive growth path	Computer Equipment	Unspecified		30	40	50	60
Finance and administration	Office Equipment/Computers	A skilled and capable workforce to support an inclusive growth path	Computer Equipment	Unspecified		30	90	100	120
Energy sources	Equipment and Tools	A skilled and capable workforce to support an inclusive growth path	Machinery and Equipment	Unspecified		30	40	50	60
Energy sources	Transformers	An efficient, competitive and responsive economic infrastructure network	Electrical Infrastructure	Unspecified		353	350	400	450
Energy sources	Electrification of houses	An efficient, competitive and responsive economic infrastructure network	Electrical Infrastructure	Unspecified		6 000	410	3 200	3 000
Water management	Pearston WTW	An efficient, competitive and responsive economic infrastructure network	Water Supply Infrastructure	Water Treatment Works		22 727	13 000		
Water management	Equipment and Tools	A skilled and capable workforce to support an inclusive growth path	Machinery and Equipment	Unspecified		30	30	40	50
Water management	Unidentified projects					42 300		10 000	13 000
Road transport	Equipment and Tools	A skilled and capable workforce to support an inclusive growth path	Machinery and Equipment	Unspecified		-	40	50	60
Waste water management	Equipment and Tools	A skilled and capable workforce to support an inclusive growth path	Machinery and Equipment	Unspecified		30	30	40	50
Finance and administration	M/G: Parks and Playgrounds	All people in South Africa are and feel safe	Sport and Recreation Facilities	Public Open Space		3 100	1 800	500	
Finance and administration	M/G: Paving of Gravel Roads		Roads Infrastructure	Road Structures		2 846	3 650	4 639	
Finance and administration	M/G: Cookhouse Bulk Water supply	An efficient, competitive and responsive economic infrastructure network	Water Supply Infrastructure	Bulk Mains		7 465	7 000	9 000	
Public Works	M/G: Stormwater - Westview	Sustainable human settlements and improved quality of household life	Storm water Infrastructure	Storm water Conveyance			1 354		
Finance and administration	Other projects					29 658			14 907
Community and social services	Office Equipment/Computers	A skilled and capable workforce to support an inclusive growth path	Computer Equipment	Unspecified		30	40	50	60
<b>Parent Capital expenditure</b>									
					29 658	114 655	27 674	28 119	31 817
<b>Entities:</b> <i>List all capital projects grouped by Entity</i>									
<b>Entity A</b>									
Water project A									
Entity B									
Electricity project B									
<b>Entity Capital expenditure</b>									
<b>Total Capital expenditure</b>									
					29 658	114 655	27 674	28 119	31 817

