

BLUE CRANE ROUTE **MUNICIPALITY (EC102)**



2019/2020 Report **Quarter Three (3)** **(Sec 52(d))**

This report is compiled as per guidelines of Chapter 7, Section 52(d) of the MFMA No.56 of 2003, and Section 31(1) of the Government Gazette No 32141 of 17 April 2009, and the Municipal Systems Act No.32 of 2000

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1. PURPOSE AND BACKGROUND OF THE QUARTERLY BUDGET & PERFORMANCE ASSESSMENT - 2019/2020 FINANCIAL YEAR

The purpose of this quarterly budget & performance assessment report is to assess the Municipality's financial performance against the budget and service delivery targets set up for the period 1 January 2020 to 31 March 2020 of the 2019/20 financial year.

The following guidelines and regulations necessitates that specific financial information be reported on in the format prescribed, hence this report to meet legislative compliance.

- 1.1 **The Municipal Finance Management Act 56 of 2003, sec 52(d) requires the Mayor of a municipality to submit a report to council on the implementation of the budget and the financial state of the municipality as follows:**

"52. (d) must, within 30 days of the end of each quarter, submit a report to the Council on the implementation of the budget and the financial state of affairs of the municipality."

- 1.2 **The Local Government: Finance Management Act 56 of 2003: Municipal budget and reporting regulations, section 31(1) of the Government Gazette No 32141 of 17 April 2009 prescribes the following:**

"31. (1) The mayor's quarterly report on the implementation of the budget and financial state of affairs of the municipality as required by section 52(d) of the Act must be –

- (a) in the format specified in Schedule C and include all the required tables, charts and explanatory information, taking into account any guidelines issued by the Minister in terms of section 168(1) of the Act; and*
- (b) consistent with the monthly budget statement for September, December, March and June as applicable; and*
- (c) submitted to the National Treasury and the relevant Provincial Treasury within five days of tabling of the report in the council."*

- 1.3 **The Municipal Systems Act 32 of 2000 requires the municipality to report on in the quarterly and annual performance of the municipality.**

This report will entail the draft financial results and the challenges ahead.

PART 1 – IN-YEAR REPORT

2. MAYOR'S REPORT

2.1. Overview of the Budget vs Actuals for the Third Quarter

Operational Budget

The total Revenue for the quarter that ended on 31 March 2020, was R226,668,760 at 77% which is 2% more than the budget, but this is because the Municipality received their Equitable share up to June 2020. The total capital grants utilised for the third quarter is only at 50% against the budget.

Property Rates is already at 114% but that is because most of the rates is already raised as income as it is payable in advance. The possibility also exist that adjustments may be needed for the Game Farms rates levied, if mistakes were made by the Valuer with their valuations. This is also still at the lawyers for possible corrections to be made.

All other revenue items are now in line with the adjusted budget.

The total operating expenditure is R204,951,633 and at 71% against the budget at the end of March 2020. Although the Eskom Bulk purchases is 2% less than the budget, there is still 3 months left in the financial year which can increase the bulk purchases during the winter season. The Finance charges will be only accountant for at 30 June 2020 after re-valuation of the landfill site and the post retirement medical aid liability.

The Electricity department is currently busy to monitor the Eskom readings as required by the AG each year.

The Capital Budget

The total capital expenditure at the end of quarter 3 showed an amount of R23,836,562 against the total budget of R54million which is 51%.

2.2. Financial problems or risks facing the municipality

Although this Municipality showed a total of R26,5 million cash and investments at the end of quarter 3, it must be kept in mind that the unspent capital and other grants were in total an amount of R27m and therefore no surplus cash was available at 31 March 2020.

Furthermore, the Municipality also faces a possibility of a SAMWU Provident fund contribution claim of up to R17m that is currently in the hands of the Court.

The reason for the nett cash shortfall if all grants are taken into account is as follows:

VAT on grants not yet utilised because of underspending:	R3 million
Under collection of billing (Payrate is at 82%, budgeted for 92%)	<u>R12million</u>
	<u>R15million</u>

The projected cash flow as per attached "Cash flow statement" shows a projected negative cash flow balance at 30 June 2020 of R3,8million if all grants are fully spent at year end which can be more as the possible SAMWU provident fund claim of R17 million is not included. **Therefore, the following recommended measures must be put in place to ensure a positive cash flow at year end:**

- 1) That all Grants are spent before 30 June 2020 to utilise the full VAT portion for own revenue as per budget (This is R3m)
- 2) To make sure that the correct electricity and water readings are taken, and losses are controlled through regular inspections.
- 3) To ensure strict credit control measures are in place and services are cut when necessary to achieve a higher payrate around 90%.
- 4) Strict budget controls are in place and orders are approved on an ad-hoc basis if more than R5 000.
- 5) No vacancies are filled until 30 June 2020 except from Grant funding.
- 6) Subsistence and Travelling cost are restricted as far as possible.
- 7) That steps been taken against San Parks for the outstanding amount of R3.6m plus interest.

2.3. Other relevant information

2.3.1. Revenue

Refer to Table C4- Financial Performance

It must be noted that the revenue of the consumer's services and rates is the accrued revenue as raised through the billing accounts and not what is actually received.

2.3.2. Operating Expenditure - Refer to Table C4 – Financial Performance

2.3.3. Capital Expenditure - Refer to Table C5 – Capital Expenditure

2.3.4 Cash Flow - Refer to Table C7 - Cash Flow & Table SC9



B.A. MANXOWENI
MAYOR/SPEAKER

21/04/2020
DATE

3. RESOLUTION

This is the resolution that will be presented to Council when the third quarter report is tabled:

Recommendation:

- a) **THAT** the Council takes note of the contents of the Section 52(d) – Third Quarter Report (period January to March 2020).
- b) **THAT** the Council takes note of the contents of the Third Quarter Performance Report (period January to March 2020).
- c) **THAT** the Council approves the two (2) Quarterly reports mentioned in point (a) and point (b) above.
- d) **THAT** it be noted that two (2) above quarter reports ending 31 March 2020 will be submitted to National and Provincial Treasury and put on the BCRM website.

4. EXECUTIVE SUMMARY

The expenditure contained in this report has been implemented in line with the approved 2019/20 Revised Budget and Service Delivery Budget Implementation Plan (SDBIP).

The Operating budget is being spent in-line with cash flow projections at a macro level and improved budgeting mechanisms are being introduced to ensure better accountability.

EC102 Blue Crane Route - Table C1 Monthly Budget Statement Summary - M09 March

Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	13 223	18 027	18 027	380	20 534	13 520	7 014	52%	18 027
Service charges	120 505	148 405	148 915	12 231	111 548	111 686	(138)	-0%	148 405
Investment revenue	2 052	850	1 350	94	1 106	1 013	94	9%	850
Transfers and subsidies	56 673	60 969	61 566	13 725	60 084	46 175	13 909	30%	60 969
Other own revenue	8 063	7 618	16 539	675	6 983	12 404	(5 421)	-44%	7 618
Total Revenue (excluding capital transfers and contributions)	200 516	235 869	246 397	27 106	200 255	184 797	15 458	8%	235 869
Employee costs	75 701	83 150	80 455	6 284	61 770	60 339	1 431	2%	83 150
Remuneration of Councillors	3 994	4 254	4 178	333	2 916	3 134	(218)	-7%	4 254
Depreciation & asset impairment	35 052	42 179	42 479	3 541	31 859	31 859	0	0%	42 179
Finance charges	3 308	5 019	5 036	-	218	3 777	(3 559)	-94%	5 019
Materials and bulk purchases	83 412	101 972	101 610	6 781	72 959	76 196	(3 238)	-4%	101 972
Transfers and subsidies	814	884	841	-	841	631	210	33%	884
Other expenditure	42 910	45 375	52 435	3 872	34 388	38 962	(4 574)	-12%	45 375
Total Expenditure	245 191	282 832	287 035	20 812	204 952	214 899	(9 947)	-5%	282 832
Surplus/(Deficit)	(44 674)	(46 963)	(40 638)	6 294	(4 697)	(30 101)	25 405	-84%	(46 963)
Transfers and subsidies - capital (monetary alloc	88 960	27 014	53 225	4 462	26 414	39 919	(13 505)	-34%	27 014
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	44 285	(19 949)	12 586	10 756	21 717	9 817	11 900	121%	(19 949)
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	44 285	(19 949)	12 586	10 756	21 717	9 817	11 900	121%	(19 949)
Capital expenditure & funds sources									
Capital expenditure	79 201	27 674	54 041	4 030	23 837	40 531	(16 694)	-41%	54 041
Capital transfers recognised	78 794	27 064	53 275	3 887	23 346	39 956	(16 610)	-42%	53 275
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	408	610	767	144	490	575	(84)	-15%	767
Total sources of capital funds	79 201	27 674	54 041	4 030	23 837	40 531	(16 694)	-41%	54 041
Financial position									
Total current assets	64 474	36 200	39 623		74 537				39 623
Total non current assets	644 302	651 276	688 109		644 316				688 109
Total current liabilities	73 599	31 848	60 319		34 558				60 319
Total non current liabilities	49 312	49 000	26 084		49 312				26 084
Community wealth/Equity	585 865	606 628	641 328		634 983				641 328
Cash flows									
Net cash from (used) operating	110 225	35 053	30 843	16 360	26 624	26 290	(335)	-1%	15 217
Net cash from (used) investing	(78 782)	(27 670)	(54 041)	(4 030)	(25 671)	(20 756)	4 915	-24%	(42 231)
Net cash from (used) financing	(5 041)	(3 950)	(3 782)	17	(2 036)	(2 963)	(927)	31%	(4 415)
Cash/cash equivalents at the month/year end	27 624	4 433	644	-	26 542	30 196	3 654	12%	(3 804)
Debtors & creditors analysis									
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	18 616	3 613	2 424	1 914	1 896	1 918	19 349	50 412	100 142
Creditors Age Analysis									
Total Creditors	-	142	1 028	-	-	-	-	509	1 678

Table C2: Monthly Budget Statement - Financial Performance (standard classification)

This table reflects the operating budget (financial performance) in the standard classifications which are the Government Finance Statistics Functions and Sub-functions. These are used by National Treasury to assist with the compilation of national and international accounts for comparison purposes, regardless of the unique organisational structures used by the different institutions.

The main functions are Governance and administration; Community and public safety; Economic and environmental services; and Trading services.

It is for this reason that Financial Performance is reported in standard classification, Table C2, and by municipal vote, Table C3.

EC102 Blue Crane Route - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M09 March

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue - Functional										
Governance and administration		54 847	60 522	69 648	16 104	89 118	52 236	36 882	71%	60 522
Executive and council		19 044	20 812	20 812	13 380	53 519	15 609	37 910	243%	20 812
Finance and administration		35 803	39 711	48 836	2 724	35 599	36 627	(1 029)	-3%	39 711
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		4 408	3 496	6 173	10	3 318	4 629	(1 311)	-28%	3 496
Community and social services		2 129	2 522	2 522	8	2 377	1 891	486	26%	2 522
Sport and recreation		362	130	130	(0)	66	97	(31)	-32%	130
Public safety		1 122	50	2 679	2	245	2 009	(1 765)	-88%	50
Housing		-	-	-	-	-	-	-	-	-
Health		794	794	842	0	630	631	(1)	0%	794
Economic and environmental services		2 729	2 992	3 523	197	2 573	2 642	(69)	-3%	2 992
Planning and development		-	-	423	-	-	317	(317)	-100%	-
Road transport		2 729	2 992	3 100	197	2 573	2 325	248	11%	2 992
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		227 493	195 873	220 278	15 257	131 660	165 209	(33 549)	-20%	195 873
Energy sources		107 296	126 997	130 499	10 260	92 479	97 874	(5 395)	-6%	126 997
Water management		93 990	40 517	59 686	4 038	29 608	44 764	(15 156)	-34%	40 517
Waste water management		12 818	13 609	15 664	381	3 984	11 748	(7 765)	-66%	13 609
Waste management		13 389	14 751	14 429	578	5 589	10 822	(5 233)	-48%	14 751
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	289 476	262 883	299 622	31 568	226 669	224 716	1 953	1%	262 883
Expenditure - Functional										
Governance and administration		62 167	72 957	71 166	6 656	52 767	53 351	(584)	-1%	72 957
Executive and council		9 717	10 705	10 738	856	7 561	8 031	(470)	-6%	10 705
Finance and administration		50 841	60 540	58 722	5 683	43 993	44 041	(48)	0%	60 540
Internal audit		1 609	1 712	1 706	117	1 213	1 279	(67)	-5%	1 712
Community and public safety		11 437	12 828	12 571	881	8 843	9 428	(586)	-6%	12 828
Community and social services		7 098	8 013	7 448	567	5 710	5 586	124	2%	8 013
Sport and recreation		1 087	1 276	1 239	64	695	929	(235)	-25%	1 276
Public safety		2 625	2 804	3 103	197	1 924	2 327	(403)	-17%	2 804
Housing		-	-	-	-	-	-	-	-	-
Health		627	735	781	54	514	586	(72)	-12%	735
Economic and environmental services		20 261	21 731	21 893	1 574	16 169	16 069	101	1%	21 731
Planning and development		1 766	2 193	2 265	142	1 454	1 698	(244)	-14%	2 193
Road transport		18 496	19 538	19 628	1 431	14 715	14 370	345	2%	19 538
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		151 326	175 316	181 405	11 702	127 172	136 051	(8 878)	-7%	175 316
Energy sources		98 648	120 767	121 198	8 019	86 532	90 896	(4 363)	-5%	120 767
Water management		22 219	23 561	25 976	1 812	17 547	19 482	(1 935)	-10%	23 561
Waste water management		10 145	12 155	14 066	930	9 897	10 550	(653)	-6%	12 155
Waste management		20 314	18 833	20 165	942	13 197	15 124	(1 927)	-13%	18 833
Other		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	245 191	282 832	287 035	20 812	204 952	214 899	(9 947)	-5%	282 832
Surplus/ (Deficit) for the year		44 285	(19 949)	12 586	10 756	21 717	9 817	11 900	121%	(19 949)

Table C3: Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote)

The operating expenditure budget is approved by Council on the municipal vote level.

The municipal votes reflect the organisational structure of the municipality which is made up of the following directorates: Mayoral Executive; Municipal Council; Accounting Officer; Budget & Treasury; Technical Services; Community, Safety & Social Services and Corporate Services;

EC102 Blue Crane Route - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M09 March

Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - MAYORAL EXECUTIVE	1	-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		19 033	20 812	20 812	13 380	53 519	15 609	37 910	242.9%	20 812
Vote 3 - ACCOUNTING OFFICER		11	-	423	-	-	317	(317)	-100.0%	-
Vote 4 - BUDGET & TREASURY		20 591	24 642	33 577	1 051	26 616	25 183	1 433	5.7%	24 642
Vote 5 - TECHNICAL SERVICES		230 080	197 497	222 414	16 447	136 326	166 811	(30 484)	-18.3%	197 497
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		19 478	19 774	22 237	686	10 083	16 678	(6 595)	-39.5%	19 774
Vote 7 - CORPORATE SERVICES		283	159	159	4	124	119	5	4.3%	159
Total Revenue by Vote	2	289 476	262 883	299 622	31 568	226 669	224 716	1 953	0.9%	262 883
Expenditure by Vote										
Vote 1 - MAYORAL EXECUTIVE	1	394	433	421	33	322	315	7	2.1%	433
Vote 2 - MUNICIPAL COUNCIL		5 146	5 620	5 517	434	3 794	4 115	(321)	-7.8%	5 620
Vote 3 - ACCOUNTING OFFICER		7 551	8 557	8 770	648	6 111	6 577	(466)	-7.1%	8 557
Vote 4 - BUDGET & TREASURY		29 887	35 348	34 908	3 598	25 328	26 181	(853)	-3.3%	35 348
Vote 5 - TECHNICAL SERVICES		158 093	187 313	190 622	13 155	137 601	142 612	(5 012)	-3.5%	187 313
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		37 365	37 690	38 848	2 218	26 310	29 135	(2 825)	-9.7%	37 690
Vote 7 - CORPORATE SERVICES		6 754	7 873	7 949	726	5 485	5 962	(477)	-8.0%	7 873
Total Expenditure by Vote	2	245 191	282 832	287 035	20 812	204 952	214 899	(9 947)	-4.6%	282 832
Surplus/ (Deficit) for the year	2	44 285	(19 949)	12 586	10 756	21 717	9 817	11 900	121.2%	(19 949)

The major components of the Municipality's financial performance, as reflected in Tables C4 to C7, will be discussed in this section.

4.1. Overview of Operating Revenue and Expenditure performance for the period January 2020 to March 2020 (Table C4)

The Table below is reflecting an analysis of the operating Revenue and Expenditure performance compared to the approved operating 2019/2020 Budget.

EC102 Blue Crane Route - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 March

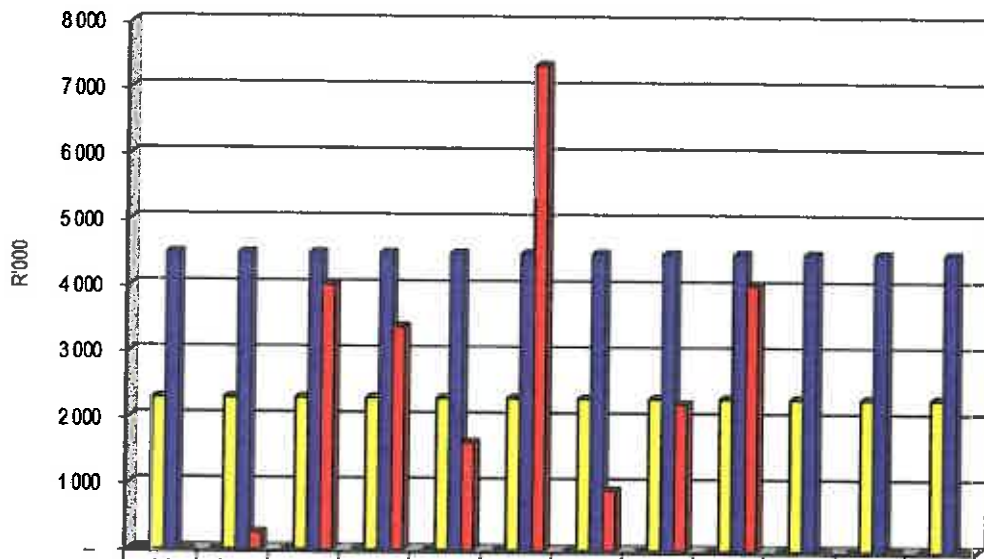
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		13 223	18 027	18 027	380	20 534	13 520	7 014	52%	18 027
Service charges - electricity revenue		94 385	119 362	122 884	10 249	92 417	92 163	254	0%	119 382
Service charges - water revenue		13 955	15 694	13 003	1 023	9 558	9 752	(194)	-2%	15 694
Service charges - sanitation revenue		5 059	5 433	5 453	381	3 934	4 290	(106)	-3%	5 433
Service charges - refuse revenue		7 107	7 897	7 576	573	5 589	5 582	(93)	-2%	7 897
Rental of facilities and equipment		414	390	465	22	569	349	220	63%	390
Interest earned - external investments		2 352	850	1 350	34	1 106	1 013	94	9%	850
Interest earned - outstanding debtors		4 492	4 198	5 456	464	4 215	4 099	116	3%	4 198
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		260	423	423	24	197	317	(120)	-38%	423
Licences and permits		467	480	480	28	331	360	(29)	-8%	480
Agency services		1 313	850	950	60	704	712	(9)	-1%	850
Transfers and subsidies		56 673	60 969	61 566	13 725	60 084	46 175	13 909	30%	60 969
Other revenue		1 416	1 277	8 755	58	967	6 586	(5 599)	-85%	1 277
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		200 516	235 869	246 397	27 106	200 255	184 797	15 458	8%	235 869
Expenditure By Type										
Employee related costs		75 701	83 150	80 455	6 284	61 770	60 339	1 431	2%	83 150
Remuneration of councillors		3 994	4 254	4 178	333	2 916	3 134	(218)	-7%	4 254
Debt impairment		19 453	11 104	14 390	1 249	11 243	11 243	0	0%	11 104
Depreciation & asset impairment		35 052	42 179	42 479	3 541	31 859	31 859	0	0%	42 179
Finance charges		3 308	5 019	5 036	-	218	3 777	(3 559)	-94%	5 019
Bulk purchases		79 992	97 294	97 294	6 553	70 863	72 971	(2 107)	-3%	97 294
Other materials		3 420	4 678	4 316	229	2 095	3 226	(1 130)	-35%	4 678
Contracted services		8 014	8 453	8 465	861	4 770	6 078	(1 308)	-22%	8 453
Transfers and subsidies		814	884	841	-	841	631	210	33%	884
Other expenditure		15 443	25 817	28 980	1 762	18 375	21 642	(3 267)	-15%	25 817
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-
Total Expenditure		245 191	282 832	287 035	20 812	204 952	214 899	(9 947)	-5%	282 832
Surplus/(Deficit)										
(National / Provincial and District)		(44 674)	(46 963)	(40 638)	6 294	(4 697)	(30 101)	25 405	(0)	(46 963)
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		88 960	27 014	53 225	4 462	26 414	39 919	(13 505)	(0)	27 014
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		44 285	(19 949)	12 586	10 756	21 717	9 817			(19 949)
Taxation		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		44 285	(19 949)	12 586	10 756	21 717	9 817			(19 949)
Attributable to minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		44 285	(19 949)	12 586	10 756	21 717	9 817			(19 949)
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		44 285	(19 949)	12 586	10 756	21 717	9 817			(19 949)

4.2. Capital Budget Performance (Table C5)

EC102 Blue Crane Route - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09
March

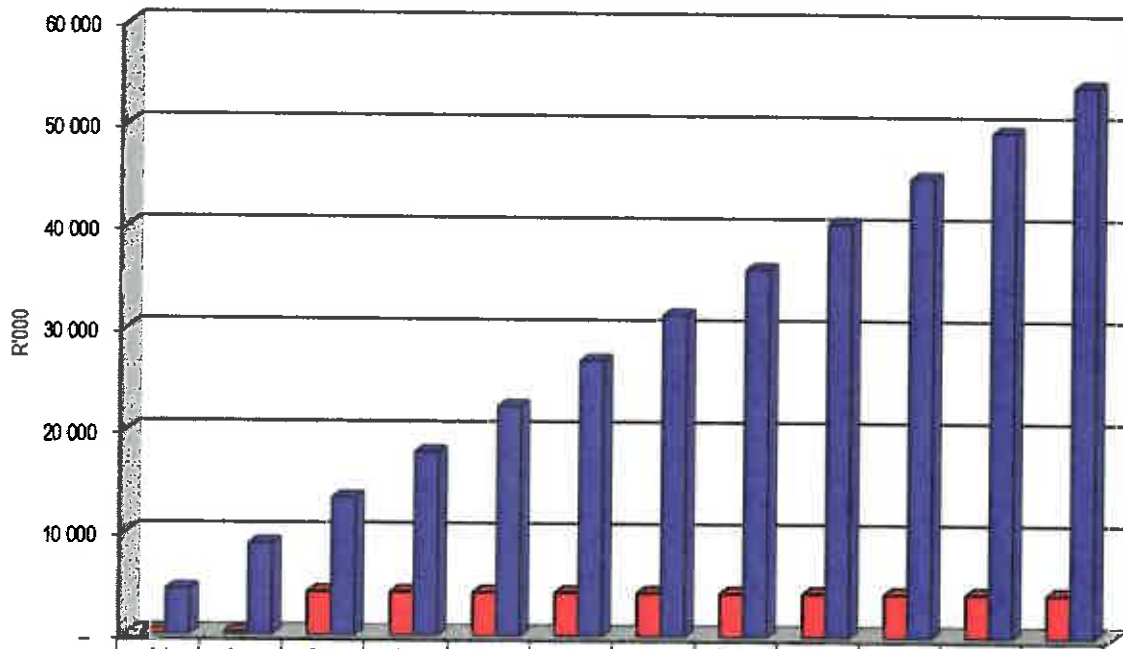
Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		-	-	-	-	-	-	-	-	-
Vote 4 - BUDGET & TREASURY		-	-	-	-	-	-	-	-	-
Vote 5 - TECHNICAL SERVICES		-	20 000	43 459	3 722	22 341	32 819	(10 478)	-32%	43 459
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		-	-	-	-	-	-	-	-	-
Vote 7 - CORPORATE SERVICES		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	20 000	43 459	3 722	22 341	32 819	(10 478)	-32%	43 459
Single Year expenditure appropriation	2									
Vote 1 - MAYORAL EXECUTIVE		-	-	-	-	-	-	-	-	-
Vote 2 - MUNICIPAL COUNCIL		-	-	-	-	-	-	-	-	-
Vote 3 - ACCOUNTING OFFICER		51	40	427	-	143	320	(177)	-55%	427
Vote 4 - BUDGET & TREASURY		29	50	50	-	49	37	12	32%	50
Vote 5 - TECHNICAL SERVICES		78 062	7 504	7 904	309	1 104	5 703	(4 599)	-81%	7 904
Vote 6 - COMMUNITY SAFETY & SOCIAL SERVICES		1 030	40	2 086	-	183	1 564	(1 381)	-88%	2 086
Vote 7 - CORPORATE SERVICES		29	40	116	-	15	87	(71)	-82%	116
Total Capital single-year expenditure	4	79 201	7 674	10 582	309	1 495	7 712	(6 216)	-81%	10 582
Total Capital Expenditure		79 201	27 674	54 041	4 030	23 837	40 531	(16 694)	-41%	54 041
Capital Expenditure - Functional Classification										
Governance and administration		176	13 734	13 774	1 367	6 497	10 330	(3 833)	-37%	13 774
Executive and council		-	40	5	-	4	3	1	28%	5
Finance and administration		176	13 694	13 770	1 367	6 493	10 327	(3 834)	-37%	13 770
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		3 650	40	2 086	-	183	1 564	(1 381)	-88%	2 086
Community and social services		-	40	7	-	6	5	1	30%	7
Sport and recreation		2 652	-	-	-	-	-	-	-	-
Public safety		998	-	2 079	-	177	1 559	(1 383)	-89%	2 079
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		3 553	40	463	-	152	347	(194)	-56%	463
Planning and development		-	-	423	-	139	317	(178)	-56%	423
Road transport		3 553	40	40	-	14	30	(16)	-55%	40
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		71 822	13 860	37 719	2 664	17 004	28 289	(11 285)	-40%	37 719
Energy sources		5 614	800	950	144	415	712	(298)	-42%	950
Water management		44 896	13 030	34 704	2 520	15 860	26 028	(10 167)	-39%	34 704
Waste water management		21 312	30	2 065	-	729	1 549	(820)	-53%	2 065
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	79 201	27 674	54 041	4 030	23 837	40 531	(16 694)	-41%	54 041
Funded by:										
National Government		77 628	27 064	50 523	3 887	23 031	37 892	(14 861)	-39%	50 523
Provincial Government		-	-	-	-	-	-	-	-	-
District Municipality		1 166	-	2 752	-	315	2 064	(1 748)	-85%	2 752
Other transfers and grants		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		78 794	27 064	53 275	3 887	23 346	39 956	(16 610)	-42%	53 275
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		408	610	767	144	490	575	(84)	-15%	767
Total Capital Funding		79 201	27 674	54 041	4 030	23 837	40 531	(16 694)	-41%	54 041

Chart C1 2019/20 Capital Expenditure Monthly Trend: actual v target



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
2018/19	-	-	-	-	-	-	-	-	-	-	-	-
Original Budget	2 306	2 306	2 306	2 306	2 306	2 306	2 306	2 306	2 306	2 306	2 306	2 306
Adjusted Budget	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503	4 503
Monthly actual	-	259	4 023	3 390	1 636	7 356	913	2 229	4 030	-	-	-

Chart C2 2019/20 Capital Expenditure: YTD actual v YTD target



	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun
YearTD actual	-	259	4 282	4 282	4 282	4 282	4 282	4 282	4 282	4 282	4 282	4 282
YearTD budget	4 503	9 007	13 510	18 014	22 517	27 021	31 524	36 028	40 531	45 034	49 538	54 041

4.3. Analysis of the Municipality's Statement of Financial Position

EC102 Blue Crane Route - Table C6 Monthly Budget Statement - Financial Position - M09 March

Description	Ref	2018/19	Budget Year 2019/20			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		27 624	1 500	1 000	8 672	1 000
Call investment deposits				1 000	17 870	1 000
Consumer debtors		28 842	27 500	21 468	33 345	21 468
Other debtors		6 699	6 000	6 218	12 962	6 218
Current portion of long-term receivables		3	-	-	3	-
Inventory		1 305	1 200	9 938	1 685	9 938
Total current assets		64 474	36 200	39 623	74 537	39 623
Non current assets						
Long-term receivables				3		3
Investments						
Investment property		25 259	25 323	25 259	25 259	25 259
Investments in Associate				-		
Property, plant and equipment		618 579	625 495	662 389	618 593	662 389
Biological						
Intangible		7			7	
Other non-current assets		458	458	458	458	458
Total non current assets		644 302	651 276	688 109	644 316	688 109
TOTAL ASSETS		708 776	687 476	727 732	718 853	727 732
LIABILITIES						
Current liabilities						
Bank overdraft					-	
Borrowing		4 866	648	1 544	2 939	1 544
Consumer deposits		2 674	2 700	2 709	2 674	2 709
Trade and other payables		64 327	28 500	30 433	27 212	30 433
Provisions		1 733		25 633	1 733	25 633
Total current liabilities		73 599	31 848	60 319	34 558	60 319
Non current liabilities						
Borrowing		1 044		4 366	1 044	4 366
Provisions		48 268	49 000	21 718	48 268	21 718
Total non current liabilities		49 312	49 000	26 084	49 312	26 084
TOTAL LIABILITIES		122 911	80 848	86 403	83 870	86 403
NET ASSETS	2	585 865	606 628	641 328	634 983	641 328
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		585 865	606 628	641 328	634 983	641 328
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2	585 865	606 628	641 328	634 983	641 328

4.4. Analysis of the Municipality's Cash Flow Statement (Table C7)

EC102 Blue Crane Route - Table C7 Monthly Budget Statement - Cash Flow - M09 March

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		12 563	16 585	16 224	629	9 668	12 438	(2 770)	-22%	12 668
Service charges		100 211	140 381	136 015	14 558	107 548	105 266	2 282	2%	142 926
Other revenue		4 323	10 468	15 991	1 012	17 600	7 951	9 749	124%	20 591
Government - operating		53 580	60 969	61 516	13 380	57 164	45 727	11 437	25%	57 743
Government - capital		115 360	27 014	28 232	11 296	23 864	20 261	3 604	18%	24 602
Interest		2 014	4 628	1 350	94	1 106	3 471	(2 365)	-68%	1 386
Dividends			-	-						
Payments										
Suppliers and employees		(176 248)	(223 647)	(227 184)	(24 606)	(189 370)	(167 735)	21 635	-13%	(243 580)
Finance charges		(738)	(461)	(461)	-	(114)	(346)	(231)	67%	(279)
Transfers and Grants		(839)	(884)	(841)		(841)	(663)	178	-27%	(841)
NET CASH FROM/(USED) OPERATING ACTIVITIES		110 225	35 053	30 843	16 360	26 624	26 290	(335)	-1%	15 217
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		416						-		
Decrease (increase) in non-current debtors		3	4	-				-		
Decrease (increase) other non-current receivables								-		
Decrease (increase) in non-current investments								-		
Payments										
Capital assets		(79 201)	(27 674)	(54 041)	(4 030)	(25 671)	(20 756)	4 915	-24%	(42 231)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(78 782)	(27 670)	(54 041)	(4 030)	(25 671)	(20 756)	4 915	-24%	(42 231)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans								-		
Borrowing long term/refinancing								-		
Increase (decrease) in consumer deposits		95	50	50	17	129	38	91	244%	50
Payments										
Repayment of borrowing		(5 136)	(4 000)	(3 832)	-	(2 165)	(3 000)	(835)	28%	(4 465)
NET CASH FROM/(USED) FINANCING ACTIVITIES		(5 041)	(3 950)	(3 782)	17	(2 036)	(2 963)	(927)	31%	(4 415)
NET INCREASE/ (DECREASE) IN CASH HELD		26 402	3 433	(26 981)	12 347	(1 082)	2 572			(31 428)
Cash/cash equivalents at beginning:		1 223	1 000	27 624		27 624	27 624			27 624
Cash/cash equivalents at month/year end:		27 624	4 433	644		26 542	30 196			(3 804)

EC102 Blue Crane Route - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M09 March

Ref	Description	Budget Year 2019/20												2019/20 Medium Term Revenue & Expenditure Framework			
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22	
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget	Budget	Budget	Budget
1	Cash Receipts By Source																
	Property rates	564	2 453	2 212	848	611	461	1 173	718	629	1 000	1 000	1 000	1 000	12 668	17 954	19 446
	Service charges - electricity revenue	7 483	7 923	9 232	10 824	12 071	10 994	12 779	10 342	12 957	10 000	9 000	12 000	118 724	118 724	124 899	
	Service charges - water revenue	607	519	616	826	746	629	775	521	754	600	650	750	15 304	15 304	16 222	
	Service charges - sanitation revenue	318	284	285	412	387	312	292	263	357	350	350	350	5 298	5 298	5 616	
	Service charges - refuse	440	412	445	485	499	436	427	405	488	450	420	460	7 701	7 701	8 163	
	Rental of facilities and equipment	44	44	29	47	29	32	294	28	22	39	33	3	644	390	390	
	Interest earned - external investments	26	207	180	139	182	75	29	175	94	150	80	50	1 386	850	850	
	Interest earned - outstanding debtors	300	320	325	305	311	315	317	317	354	300	300	300	3 762	-	-	
	Dividends received																
	Fines, penalties and forfeits	15	160		43	17	10	30	19	24	30	40	50	437	-	-	
	Licences and permits	52	60	40	51	59	15	2	24	28	40	40	10	421	509	540	
	Agency services	106	85	107	86	87	59	57	58	60	90	90	-	884	893	937	
	Transfer receipts - operating	22 300	2 598			635	17 839	422	13 380				579	57 743	63 336	67 014	
	Other revenue	4 301	583	2 837	882	453	3 236	-	525		500	500	500	14 318	9 344	10 224	
	Cash Receipts by Source	36 557	15 639	16 309	14 947	16 086	34 413	16 173	13 292	29 671	13 549	12 503	16 052	235 190	240 303	254 301	
	Other Cash Flows by Source																
	Transfer receipts - capital	5 892	2 000			4 000	426	-	250	11 296				24 602	27 339	30 907	
	Contributions & Contributed assets																
	Proceeds on disposal of PPE																
	Short term loans																
	Borrowing long term/refinancing																
	Increase in consumer deposits																
	Receipt of non-current debtors																
	Receipt of non-current receivables																
	Change in non-current investments																
	Total Cash Receipts by Source	42 464	17 655	16 322	14 961	20 102	34 851	16 183	13 557	40 983	13 564	12 518	16 806	259 968	267 692	285 258	
	Cash Payments by Type																
	Employee related costs	6 542	6 436	6 422	6 390	10 498	6 428	6 385	6 386	6 284	6 650	6 650	5 900	80 970	88 721	94 843	
	Remuneration of councillors	333	333	316	283	328	309	348	333	333	355	355	450	4 076	4 539	4 852	
	Interest paid						114					120	45	279	142	73	

EC-102 Blue Crane Route - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - M09 March

Description	Ref	Budget Year 2019/20												2019/20 Medium Term Revenue & Expenditure Framework		
		July	August	Sept	October	Nov	Dec	January	Feb	March	April	May	June	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
		Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Outcome	Budget	Budget	Budget			
R thousands	1	15 438	12 808	11 904	8 873	7 478	7 679	6 060	-	12 720	6 500	7 000	10 000	106 460	105 143	110 623
Bulk purchases - Electricity														782		
Bulk purchases - Water & Sewer			2	20	123	223	52	161	-	50	50	50	50			
Other materials		129	160	553	64	221	146	452	143	229	400	400	400	3 295	4 912	5 157
Contracted services		17	234	739	432	490	394	202	1 400	861	1 000	1 000	7 770	9 284	9 664	
Grants and subsidies paid - other municipalities			841													
Grants and subsidies paid - other		4 272	2 349	2 717	4 747	2 702	4 422	4 647	4 241	4 130	2 000	2 000	2 000	841	943	1 008
General expenses														40 227	25 572	27 473
Cash Payments by Type		26 732	23 163	22 672	20 911	21 940	19 544	18 255	12 503	24 606	16 955	17 575	19 845	244 701	239 255	253 692
Other Cash Flows/Payments by Type																
Capital assets			3 258	2 267	3 390	1 821	7 356	913	2 636	4 030	4 780	4 780	7 000	42 231	28 119	31 817
Repayment of borrowing						1 573	591					1 650	650	4 465	648	-
Other Cash Flows/Payments																
Total Cash Payments by Type		26 732	26 421	24 939	24 301	25 335	27 491	19 168	15 139	28 637	21 735	24 005	27 495	291 396	268 022	285 509
NET INCREASE/(DECREASE) IN CASH HELD		15 733	(8 766)	(8 616)	(9 339)	(5 233)	7 360	(2 985)	(1 582)	12 347	(8 171)	(11 487)	(10 689)	(31 428)	(331)	(251)
Cash/cash equivalents at the month/year beginning:		27 624	43 357	34 591	25 974	16 635	11 402	18 762	15 777	14 195	26 542	18 371	6 884	27 624	(3 804)	(4 135)
Cash/cash equivalents at the month/year end:		43 357	34 591	25 974	16 635	11 402	18 762	15 777	14 195	26 542	18 371	6 884	(3 804)	(3 804)	(4 135)	(4 386)

4.5. Evaluation of Conditional Grant Expenditure

The municipality is the recipient of various conditional grants that are allocated in the Division of Revenue Act (DoRA) with the relevant amounts and conditions attached.

4.6. Summary of any financial problems or risks facing the municipality

The cash flow for the 2019/20 financial year showed a negative projected balance and therefore Management must be very strict and disciplined with their budget control so that no actual negative financial situation may surprise the Municipality at the end of the financial year at June 2020.

Legal matters seriously risking the financial sustainability of the Municipality

Currently two matters are currently being dealt with by management, namely Provision for Contributions towards SAMWU Provident Fund and Farmers not wanting to pay Property rates in terms of the new property rates policy, valuation roll and rates approved by Council.

1) SAMWU Provident Fund

According to SAMWU provident fund, since 31 Jul 2007 until 30 Jun 2013, the municipality incorrectly calculated the contributions towards the SAMWU Provident Fund of 146 employees.

This resulted in the following short payments to the fund for the above-mentioned period:

<u>Description</u>	<u>Amount</u>
Employer Contribution	R 2,686,022.57
Employee Contribution	R 1,118,246.51

Since July 2013 the correct amounts were calculated and paid over the fund. Various of decisions were held to refund the fund, but due to financial and budget shortfalls, these amounts could not be refunded.

Per lasted Legal opinion, the Municipality is liable for the above plus interest on these amounts. The municipality does not have these funds available to pay. This is one of highest financial risks the municipality is currently facing. The Municipality is challenging this in the High Court and is currently awaiting the outcome.

2) GAME FARMS – PROPERTY VALUATIONS AND RATES POLICY

The date of implementing the new general valuation (GV) roll was on 1 July 2019.

The last GV was implement 7 years ago. The MEC (local Government) granted a two-year extension in line with the Municipal Property Rates Act. Budget constraints were the reason for not appointing earlier.

The municipality appointed Suid Kaap Valuers on 4 July 2018 through a competitive bidding process.

The municipality had various of public participation meetings within all wards and specifically with all farmers. The Mayor and this administrative team introduced the team of Suid Kaap Valuers to the community. The methodology that they will use to value were discussed by the valuers. For each step of the process, the municipality went back to all stakeholders, including the game farm owners informing them about the status of this project.

The municipality advertised, send emails and distributed newspapers for the public to participate in the valuation, amendment of our Property Rates policy as well as the rate per category property owner for the 2019/20 financial year.

Special meetings were held with farmers, for them to take part. The turnout was very poor.

In general, they never made use of the objection processes to the GV that was communicated with stakeholders.

They also did not partake in discussions where the draft Rates Policy and rates payable were discussed.

The municipality changed the Property rates policy when it comes to game farms. Meaning that game farm owners are now classified as business and are rated accordingly.

They don't qualify for bona fide agriculture farming rebates of 93% anymore.

For some reason they blame the municipality for not informing them about all the processes implemented and that there is no difference between a game farm and a bona fide agricultural farm.

A Special meeting was held with game farmers on Friday, 16 August 2019 to address and listen to their concerns (Find attached a copy of the presentation).

Find attached letters received from a local Lawyers firm (A&R Attorneys) dated 23 Augustus 2019 and 3 September 2019. This firm represents 21 effected farmers. These letters list their demands. In short, they are stating that the entire process was erroneous. They are now demanding to pay the same rates as last year, plus 6%.

Because the last GV was implemented 7 years ago, plus the fact that the game farmers enjoyed the benefits of 93% rebates over the last couple of years (only meant for bona fide farmers), the municipality had lost a lot of income that were supposed to be levied and paid to the municipality.

The effect of this, is the abnormal increase in rates payable for the current financial year (2019/20) by game farmers. Management will give a breakdown of the financial implications of revenue from game farms at the Council meeting.

Compared to neighbouring municipalities, BCRM are not implementing something out of the ordinaire. Kouga Municipality also levy Game farm owners on business rates.

If you also compare similar valued game farm properties within the two municipalities, the rates payable are quite similar.

Management liaised with Council's legal representatives on this matter (RG Buchanan SC, through Smith Tabata).

Please find attached our Senior Council's opinion on the matter. In short, the municipality were in its rights to have implemented the new GV in the manner which it did. Based on the face value of the information provided, procedurally no errors could be found by Senior Council.

They further recommend that:

On the basis of the information presently available it does not seem to Senior Council that a proper case has been made out by A&R Attorneys (on behalf of the game farmers) to justify a belated challenge to the relevant rates policy of BCRM.

It is under these circumstances that Senior Council suggested an application for declaratory relief in order to obtain a relatively speedy outcome. The cost of such an application can be in the region of +- R300,000.00. If successful, 60% of these costs can be recovered.



N.B. DELO
DIRECTOR: FINANCE / CFO

21/04/2020
DATE

5. IN-YEAR BUDGET STATEMENT TABLES

The Tables C1 to C7 and SC9 is reflects in the above section 4. **EXECUTIVE SUMMARY.**

PART 2 – SUPPORTING DOCUMENTATION

6. SUPPORTING DOCUMENTATION

6.1. Debtors' Analysis - Table SC3

EC102 Blue Crane Route - Supporting Table SC3 Monthly Budget Statement - aged debtors - M09 March

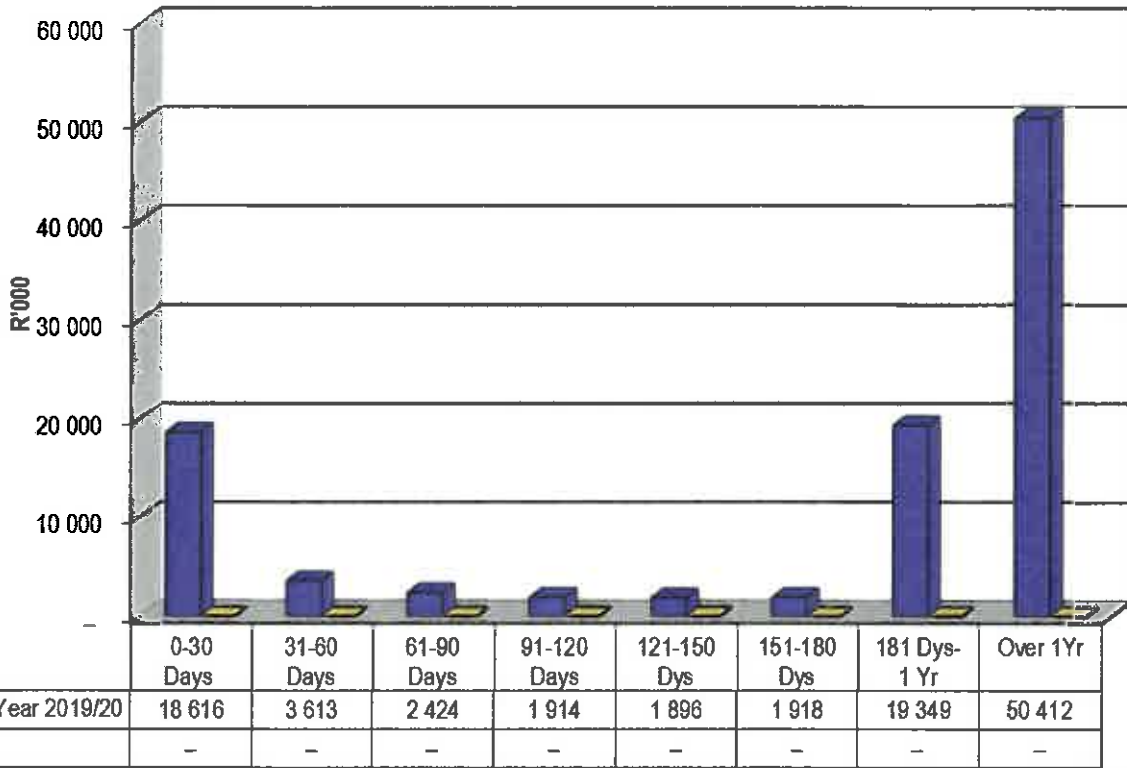
Description	NT Code	Budget Year 2019/20										Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.Lo Council Policy	
		0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total	Total over 90 days			
R thousands														
Debtors Age Analysis By Income Source														
Trade and Other Receivables from Exchange Transactions - Water	1200	2 705	865	678	589	553	836	2 554	10 632	19 261	14 933			
Trade and Other Receivables from Exchange Transactions - Electricity	1300	13 266	1 516	972	540	536	425	1 761	5 410	24 428	8 671			
Receivables from Non-exchange Transactions - Property Rates	1400	347	74	110	142	173	51	1 082	5 980	17 959	17 428			
Receivables from Exchange Transactions - Waste Water Management	1500	1 016	280	250	218	213	215	1 111	5 545	8 848	7 303			
Receivables from Exchange Transactions - Waste Management	1600	1 336	349	343	315	305	316	1 530	7 781	12 436	10 347			
Receivables from Exchange Transactions - Property Rental Debtors	1700	7	227	2	2	2	2	7	79	327	91			
Interest on Arrear Debtor Accounts	1810	445	55	55	57	70	123	1 125	13 877	15 810	15 253			
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	-	-	-	-	-	-	-	-	-	-			
Other	1900	(629)	224	14	51	45	160	86	1 108	1 073	1 464			
Total By Income Source	2000	18 616	3 613	2 424	1 914	1 896	1 918	19 349	50 412	100 142	75 489	-	-	
2018/19 - totals only														
Debtors Age Analysis By Customer Group														
Organs of State	2200	971	411	351	14	9	18	3 489	4 849	10 122	8 380			
Commercial	2300	2 505	1 341	47	50	37	37	342	1 615	5 973	2 080			
Households	2400	9 516	1 677	1 665	1 553	1 417	1 570	5 791	39 357	63 755	50 795			
Other	2500	5 525	184	350	280	432	194	8 727	4 590	20 292	14 233			
Total By Customer Group	2600	18 616	3 613	2 424	1 914	1 896	1 918	19 349	50 412	100 142	75 489	-	-	

The outstanding Debtors as at 31 March 2020 was R100 million (VAT incl)

That the following ratio's for Debtors be noted:

- Collection rate: 95% for service charges and Rates only at 50% (budget 92%)

Chart C3 Aged Consumer Debtors Analysis



6.2. Creditors' Analysis - Table SC4

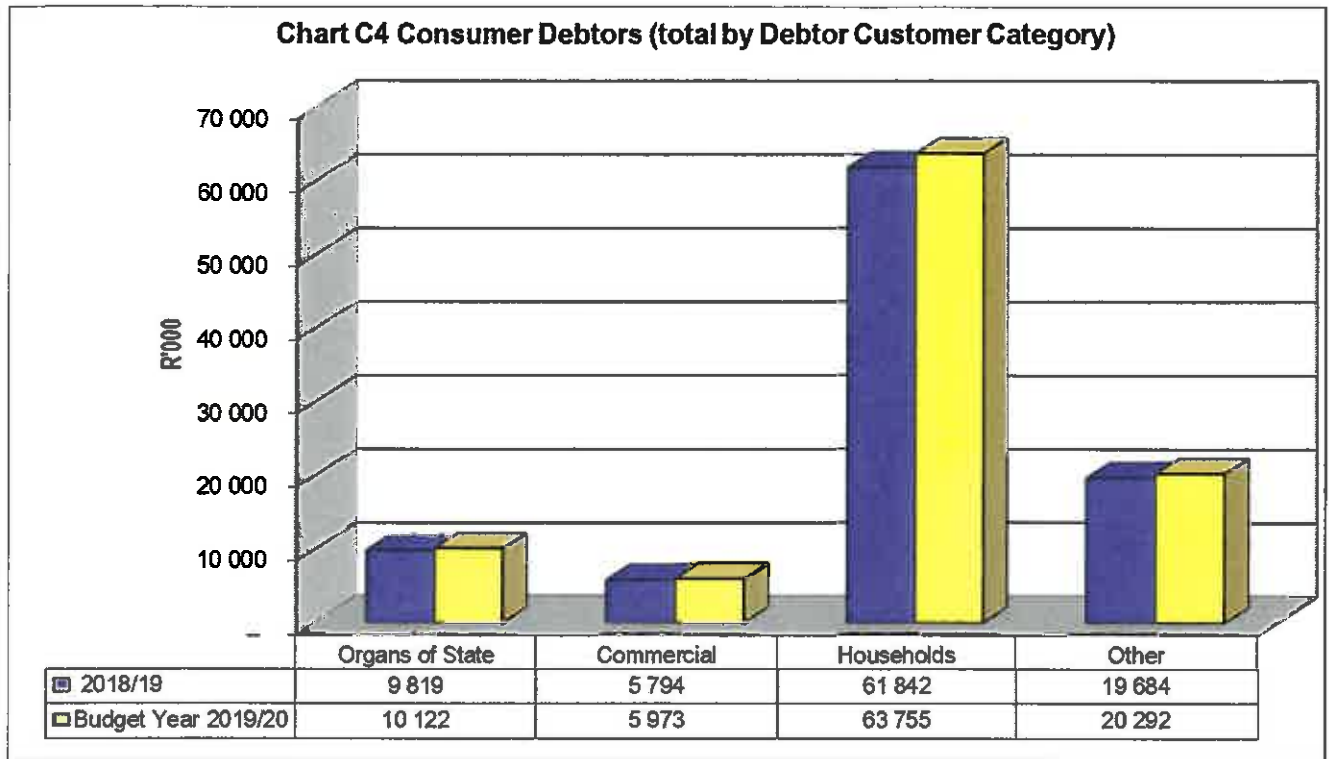
EC102 Blue Crane Route - Supporting Table SC4 Monthly Budget Statement - aged creditors - M09 March

Description	NT Code	Budget Year 2019/20								Total	Prior year totals for chart (same period)
		0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	121 - 150 Days	151 - 180 Days	181 Days - 1 Year	Over 1 Year		
Creditors Age Analysis By Customer Type											
Bulk Electricity	0100	-	-	-	-	-	-	-	-	-	-
Bulk Water	0200	-	-	-	-	-	-	-	-	-	
PAYE deductions	0300	-	-	-	-	-	-	-	-	-	
VAT (output less input)	0400	-	-	-	-	-	-	-	-	-	
Pensions / Retirement deductions	0500	-	-	-	-	-	-	-	-	-	
Loan repayments	0600	-	-	-	-	-	-	-	-	-	
Trade Creditors	0700	-	-	-	-	-	-	-	509	509	
Auditor General	0800	-	142	1 028	-	-	-	-	-	1 169	
Other	0900	-	-	-	-	-	-	-	-	-	
Total By Customer Type	1000	-	142	1 028	-	-	-	-	509	1 678	-

The Creditors is not complete as the Municipality is still in process to implement the full creditors system and do monthly reconciliations.

At 31 March 2020 there was outstanding payments for creditors to the total amount of R1,677 774 as reflected in the mentioned age analysis of creditors.

An arrangement payment plan was made with the Auditors General to pay them R295,165.11 per month until 30 June 2020.



6.3. Investment Portfolio Analysis – Table SC5

EC102 Blue Crane Route - Supporting Table SC5 Monthly Budget Statement - investment portfolio - M09 March

Investments by maturity Name of institution & investment ID	Ref	Period of Investment	Type of Investment	Capital Guarantee (Yes/ No)	Variable or Fixed interest rate	Interest Rate *	Commission Paid (Rands)	Commission Recipient	Expiry date of investment	Opening balance	Interest to be realised	Partial / Premature Withdrawal (4)	Investment Top Up	Closing Balance
		Yrs/Months												
R thousands														
Municipality														
ABSA - 2053825035			Security Bond							8				8
NEDBANK - 1263036623			Money Market							3				3
NEDBANK - 18312491			Fixed Dep							5				5
NEDBANK - 1263034756			Money Market							84				84
FNB - 6259687005			Call Account							2 758	13		15 000	17 771
ABSA - 9354987056			Fixed Dep							10 180	6	(10 186)		-
										-				-
Municipality sub-total										13 037		(10 186)	15 000	17 870
Entities														
														-
														-
														-
														-
														-
Entities sub-total										-		-	-	-
TOTAL INVESTMENTS AND INTEREST	2									13 037		(10 186)	15 000	17 870

The Investment Register reflects the investment amount and the interest received. At 31 March 2020 the total investments and call accounts balances was at R17,8 million.

6.4. Allocation and Grant Receipts and Expenditure – Tables SC6; SC7(1) and SC7(2)

EC102 Blue Crane Route - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - M09 March

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		52 487	57 880	57 880	13 380	57 880	43 410	13 380	30.8%	57 880
Local Government Equitable Share		49 012	53 519	53 519	13 380	53 519	40 139	13 380	33.3%	53 519
Finance Management		1 770	2 235	2 235		2 235	1 676			2 235
EPWP Incentive		1 000	1 410	1 410		1 410	1 058			1 410
Municipal Infrastructure Grant (Schedule 5B)		705	716	716		716	537			716
	3									
Other transfers and grants [insert description]										
Provincial Government:		2 300	2 300	2 300	–	2 300	1 725	575	33.3%	2 300
Sport and Recreation		2 300	2 300	2 300	–	2 300	1 725	575	33.3%	2 300
	4									
Other transfers and grants [insert description]										
District Municipality:		–	789	1 386	–	807	1 040	(233)	-22.4%	1 386
Environmental Health			789	789		627	592	36	6.0%	789
Other Grants				597		180	448	(268)	-59.8%	597
Other grant providers: [insert description]		–	–	–	–	–	–	–		–
Total Operating Transfers and Grants	5	54 787	60 969	61 566	13 380	60 987	46 175	13 722	28.7%	61 566
Capital Transfers and Grants										
National Government:		111 712	27 014	27 014	11 296	27 014	20 261	103	0.5%	27 014
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]		6 000	410	410	–	410	308	103	33.3%	410
Municipal Infrastructure Grant (MIG)		13 412	13 604	13 604	4 296	13 604	10 203			13 604
WSIG		92 300	13 000	13 000	7 000	13 000	9 750			13 000
Other capital transfers [insert description]										
Provincial Government:		–	–	–	–	–	–	–		–
District Municipality:		1 626	–	1 168	–	250	876	(626)	-71.5%	1 418
Fire Disaster Grant		1 487		1 168			876	(876)	-100.0%	1 168
Infrastructure Grant		139				250		250	#DIV/0!	250
Other grant providers: [insert description]		–	–	–	–	–	–	–		–
Total Capital Transfers and Grants	5	113 338	27 014	28 182	11 296	27 264	21 136	(523)	-2.5%	28 432
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	168 125	87 983	89 748	24 676	88 251	67 311	13 199	19.6%	89 998

EC102 Blue Crane Route - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - M09 March

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		52 487	57 880	57 880	4 805	43 574	43 410	164	0.4%	57 880
Local Government Equitable Share		49 012	53 513	53 519	4 480	40 139	40 139	-		53 519
Finance Management		1 770	2 235	2 235	187	1 527	1 676	(150)	-8.9%	2 235
EPWP Incentive		1 000	1 410	1 410	98	1 371	1 058	313	29.6%	1 410
Municipal Infrastructure Grant		705	716	716	60	537	537	(0)	0.0%	716
Other transfers and grants [insert description]										
Provincial Government:		2 300	2 300	2 300	192	1 725	1 725	0	0.0%	2 300
Sport and Recreation		2 300	2 300	2 300	192	1 725	1 725	0	0.0%	2 300
Other transfers and grants [insert description]										
District Municipality:		-	789	1 386	-	627	1 040	(413)	-39.7%	1 386
Environmental Health			789	789	-	627	592	36	6.0%	789
Other Grants				597			448	(448)	-100.0%	597
Other grant providers:		-	-	-	-	-	-	-		-
[insert description]										
Total operating expenditure of Transfers and Grants:		54 787	60 969	61 566	4 997	45 926	46 175	(249)	-0.5%	61 566
Capital expenditure of Transfers and Grants										
National Government:		88 253	27 014	50 473	4 462	26 824	37 855	(11 031)	-29.1%	50 473
Integrated National Electrification Programme (Municipal Grant) [Sche		6 000	410	410	-	410	308	103	33.3%	410
Municipal Infrastructure Grant		13 412	13 604	13 604	1 564	7 377	10 203	(2 826)	-27.7%	13 604
WSIG		68 841	13 000	36 459	2 898	19 036	27 344	(8 308)	-30.4%	36 459
Other capital transfers [insert description]										
Provincial Government:		-	-	-	-	-	-	-		-
District Municipality:		325	-	2 752	-	342	2 064	(1 722)	-83.4%	2 752
Fire Disaster Grant		325		2 752	-	203	2 064	(1 861)	-90.2%	2 752
LED Tourism Grant						135		139	#DN/0!	
Other grant providers:		-	-	817	144	490	612	(122)	-19.9%	817
Transfer from Operational Revenue				817	144	490	612	(122)	-19.9%	817
Total capital expenditure of Transfers and Grants		88 578	27 014	54 041	4 606	27 656	40 531	(12 875)	-31.8%	54 041
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		143 365	87 983	115 608	9 603	73 582	86 706	(13 124)	-15.1%	115 608

EC102 Blue Crane Route - Supporting Table SC7(2) Monthly Budget Statement - Expenditure against approved rollovers - M09 March

Description	Ref	Budget Year 2019/20				
		Approved Rollover 2018/19	Monthly actual	YearTD actual	YTD variance	YTD variance %
R thousands						
EXPENDITURE						
Operating expenditure of Approved Roll-overs						
National Government:		-	-	-	-	
Local Government Equitable Share						
Finance Management						
EPWP Incentive						
Municipal Infrastructure Grant [Schedule 5B]						
Other transfers and grants [insert description]						
Provincial Government:		-	-	-	-	
Sport and Recreation						
Other transfers and grants [insert description]						
District Municipality:		-	-	-	-	
Environmental Health						
Other grant providers:		-	-	-	-	
[insert description]						
Total operating expenditure of Approved Roll-overs		-	-	-	-	
Capital expenditure of Approved Roll-overs						
National Government:		23 500	19 036	19 036	4 464	19.0%
Integrated National Electrification Programme (Municipal Grant) [Schedule 5B]						
WSIG		23 500	19 036	19 036	4 464	19.0%
Other capital transfers [insert description]						
Provincial Government:		-	-	-	-	
District Municipality:		-	-	-	-	
Infrastructure Grant						
Other grant providers:		-	-	-	-	
Total capital expenditure of Approved Roll-overs		23 500	19 036	19 036	4 464	19.0%
TOTAL EXPENDITURE OF APPROVED ROLL-OVERS		23 500	19 036	19 036	4 464	19.0%

6.5. Councillor and Board Members Allowances and Employees Benefits – Table SC8

EC102 Blue Crane Route - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M09 March

Summary of Employee and Councillor remuneration	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C						D
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		-	-	-	-	-	-	-	-	-
Pension and UIF Contributions		221	228	251	1 320	153	168	(14)	-9%	251
Medical Aid Contributions		36	41	42	3	26	28	(1)	-5%	42
Motor Vehicle Allowance		785	836	818	65	506	545	(39)	-7%	818
Cellphone Allowance		468	520	507	41	313	338	(25)	-7%	507
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		2 461	2 628	2 561	203	1 917	1 707	210	12%	2 561
Sub Total - Councillors		3 994	4 254	4 178	2 233	2 916	2 786	130	5%	4 178
% increase	4		6.5%	4.6%						4.6%
Senior Managers of the Municipality										
Basic Salaries and Wages		3 573	4 538	4 152	297	2 941	3 114	(173)	-6%	4 152
Pension and UIF Contributions		135	166	209	11	150	157	(7)	-4%	209
Medical Aid Contributions		4	53	54	4	40	40	0	0%	54
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		59	279	63	-	58	47	11	22%	63
Motor Vehicle Allowance		408	434	518	43	388	388	0	0%	518
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		240	548	242	14	176	182	(6)	-3%	242
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Senior Managers of Municipality		4 419	6 029	5 239	370	3 754	3 929	(175)	-4%	5 239
% increase	4		36.4%	18.6%						18.6%
Other Municipal Staff										
Basic Salaries and Wages		48 375	52 875	50 577	4 303	39 505	37 925	1 580	4%	50 577
Pension and UIF Contributions		8 930	9 691	9 711	753	7 030	7 283	(254)	-3%	9 711
Medical Aid Contributions		2 133	2 123	2 354	203	1 739	1 773	(65)	-4%	2 354
Overtime		3 836	4 047	3 517	284	2 336	2 636	(239)	-9%	3 517
Performance Bonus		4 238	4 098	4 533	40	4 420	3 399	1 021	30%	4 533
Motor Vehicle Allowance		584	726	692	35	401	519	(117)	-23%	692
Cellphone Allowance		-	-	-	-	-	-	-	-	-
Housing Allowances		820	898	906	67	613	680	(67)	-10%	906
Other benefits and allowances		1 423	1 749	1 773	156	1 312	1 330	(17)	-1%	1 773
Payments in lieu of leave		743	799	799	-	-	599	(599)	-100%	799
Long service awards		-	532	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	199	(416)	355	73	631	266	364	137%	355
Sub Total - Other Municipal Staff		71 282	77 121	75 216	5 914	58 017	56 410	1 607	3%	75 216
% increase	4		8.2%	5.5%						5.5%
Total Parent Municipality		79 695	87 404	84 633	8 517	64 686	63 124	1 562	2%	84 633

EC102 Blue Crane Route - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - M09 March

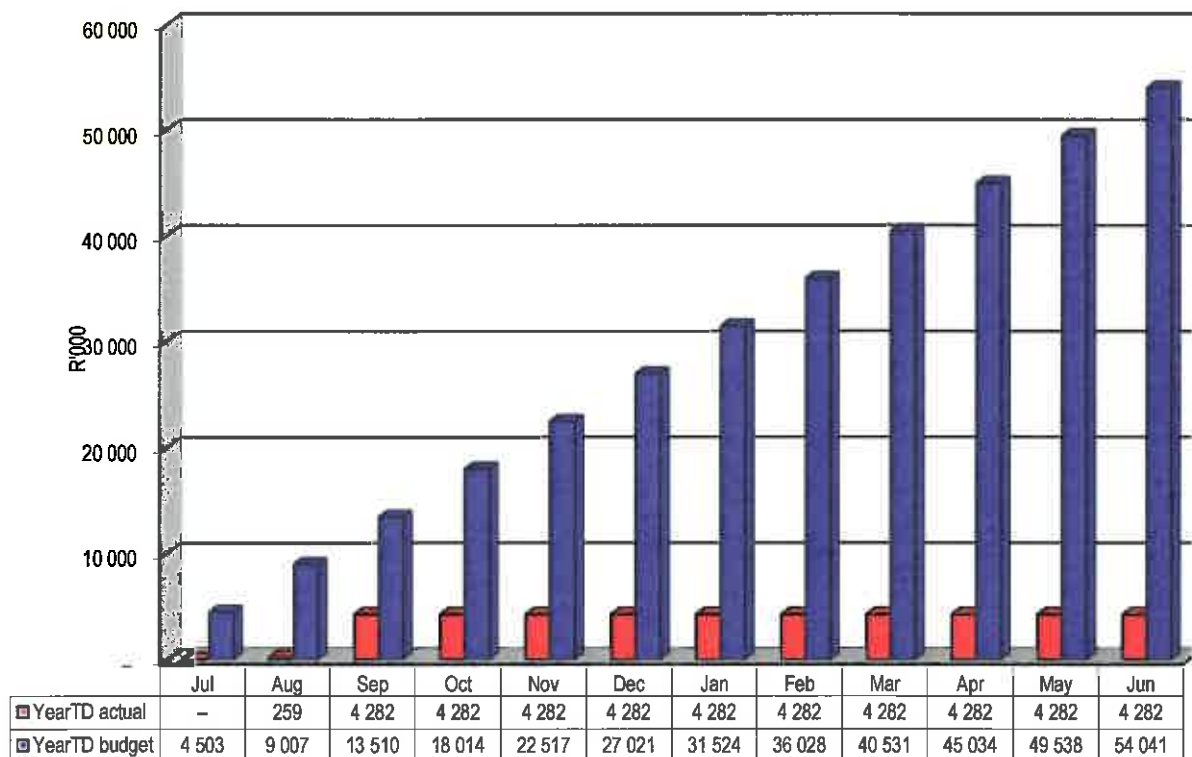
Summary of Employee and Councillor remuneration	Ref	2018/19	Budget Year 2019/20							Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	
R thousands										
Unpaid salary, allowances & benefits in arrears:										
Board Members of Entities										
Basic Salaries and Wages							-			
Pension and UIF Contributions							-			
Medical Aid Contributions							-			
Overtime							-			
Performance Bonus							-			
Motor Vehicle Allowance							-			
Cellphone Allowance							-			
Housing Allowances							-			
Other benefits and allowances							-			
Board Fees							-			
Payments in lieu of leave							-			
Long service awards							-			
Post-retirement benefit obligations							-			
Sub Total - Board Members of Entities	2	-	-	-	-	-	-			-
% increase	4									
Senior Managers of Entities										
Basic Salaries and Wages							-			
Pension and UIF Contributions							-			
Medical Aid Contributions							-			
Overtime							-			
Performance Bonus							-			
Motor Vehicle Allowance							-			
Cellphone Allowance							-			
Housing Allowances							-			
Other benefits and allowances							-			
Payments in lieu of leave							-			
Long service awards							-			
Post-retirement benefit obligations							-			
Sub Total - Senior Managers of Entities	2	-	-	-	-	-	-			-
% increase	4									
Other Staff of Entities										
Basic Salaries and Wages							-			
Pension and UIF Contributions							-			
Medical Aid Contributions							-			
Overtime							-			
Performance Bonus							-			
Motor Vehicle Allowance							-			
Cellphone Allowance							-			
Housing Allowances							-			
Other benefits and allowances							-			
Payments in lieu of leave							-			
Long service awards							-			
Post-retirement benefit obligations							-			
Sub Total - Other Staff of Entities	4	-	-	-	-	-	-			-
% increase	4									
Total Municipal Entities		-	-	-	-	-	-			-
TOTAL SALARY, ALLOWANCES & BENEFITS		79 695	87 404	84 633	8 517	64 686	63 124	1 562	2%	84 633
% increase	4		9.7%	6.2%						6.2%
TOTAL MANAGERS AND STAFF		75 701	83 150	80 455	6 284	61 770	60 339	1 431	2%	80 455

6.6. Capital Programme Performance – Table SC12

EC102 Blue Crane Route - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - M09 March

Month	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	% spend of Original Budget
R thousands									
Monthly expenditure performance trend									
July		2 306	4 503	-	-	4 503	4 503	100.0%	0%
August		2 306	4 503	259	259	9 007	8 747	97.1%	1%
September		2 306	4 503	4 023	4 282	13 510	9 228	68.3%	15%
October		2 306	4 503	3 390	4 282	18 014	13 731	76.2%	15%
November		2 306	4 503	1 636	4 282	22 517	18 235	81.0%	15%
December		2 306	4 503	7 356	4 282	27 021	22 738	84.2%	15%
January		2 306	4 503	913	4 282	31 524	27 242	86.4%	15%
February		2 306	4 503	2 229	4 282	36 028	31 745	88.1%	15%
March		2 306	4 503	4 030	4 282	40 531	36 249	89.4%	15%
April		2 306	4 503		4 282	45 034	40 752	90.5%	0
May		2 306	4 503		4 282	49 538	45 256	91.4%	0
June		2 306	4 503		4 282	54 041	49 759	92.1%	0
Total Capital expenditure	-	27 674	54 041	23 837					

Chart C2 2019/20 Capital Expenditure: YTD actual v YTD target



6.7. Other Supporting Documents – Table SC13(a); SC13(b); SC13(c); SC13(d) and SC13(e)

The undermentioned Supporting Tables reflects under **Annexure ‘A’**:

- **Table SC13(a)** - Capital Expenditure on new Assets by Asset Class; and
- **Table SC13(b)** - Capital Expenditure on Renewal of Existing Assets by Asset Class; and
- **Table SC13(c)** - Expenditure on Repairs and Maintenance by Asset Class; and
- **Table SC13(d)** - Depreciation by Asset Class; and
- **Table SC13(e)** - Capital expenditure on upgrading of existing assets by asset class

7. SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) PERFORMANCE

The review of the SDBIP performance is attached as **Annexure “B”**, whilst the Budget Performance assessment is as per above sections as per the guidelines of Chapter 7, Section 71; 52(d); 54 and 168(1) of the MFMA No.56 of 2003, and Section 35; 33 and 31(1) of the Government Gazette No 32141 of 17 April 2009.

The Auditor General has concluded their audit on the 2018/19 financial year and has provided the municipality with an unqualified opinion.

8. QUALITY CERTIFICATE

I, **THABISO KLAAS**, the **MUNICIPAL MANAGER** of **BLUE CRANE ROUTE MUNICIPALITY (EC102)**, hereby certify that –

- the monthly budget statement
- quarterly report on the implementation of the budget and financial state affairs of the municipality
- quarterly performance assessment

for the month of **MARCH 2020** has been prepared in accordance with the Municipal Finance Management Act and regulations made under the Act.



THABISO KLAAS
MUNICIPAL MANAGER

21/04/2020

DATE

Table SC13a: Monthly Budget Statement – Capital expenditure on new assets by asset class

EC102 Blue Crane Route - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M09 March

Description	Ref	Budget Year 2019/20								
		2018/19 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure		-	-	-	-	-	-	-	-	-
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	-	-	-	-	-	-	-	-
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	-	-	-	-	-	-	-	-
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-

EC102 Blue Crane Route - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M09 March

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Parks		-	-	-	-	-	-	-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices		-	-	-	-	-	-	-	-	-
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-

EC102 Blue Crane Route - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - M09 March

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes										
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights										
Effluent Licenses										
Solid Waste Licenses										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment		-	-	-	-	-	-	-	-	-
Computer Equipment										
Furniture and Office Equipment		-	170	177	-	76	132	57	42.9%	177
Furniture and Office Equipment		-	170	177	-	76	132	57	42.9%	177
Machinery and Equipment		-	70	2 399	-	212	1 799	1 588	88.2%	2 399
Machinery and Equipment		-	70	2 399	-	212	1 799	1 588	88.2%	2 399
Transport Assets		-	-	-	-	-	-	-	-	-
Transport Assets										
Land		-	-	-	-	-	-	-	-	-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1	-	240	2 576	-	287	1 932	1 644	85.1%	2 576

Table SC13b: Monthly Budget Statement – Capital expenditure on existing assets by asset class

EC102 Blue Crane Route - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class -

Description	Ref	Budget Year 2019/20								
		2018/19 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure		77 858	1 250	2 150	6	6	1 612	1 606	99,6%	2 150
Roads Infrastructure		-	1 250	2 150	6	6	1 612	1 606	99,6%	2 150
Roads		-	1 250	2 150	5	8	1 612	1 606	99,6%	2 150
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure		-	-	-	-	-	-	-	-	-
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure		25 919	-	-	-	-	-	-	-	-
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works		25 919								
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure		21 312	-	-	-	-	-	-	-	-
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers		21 312								
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure		30 627	-	-	-	-	-	-	-	-
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares		30 627								
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls										
Centres										
Crèches										

EC102 Blue Crane Route - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class -

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<i>Clinics/Care Centres</i>								-		
<i>Fire/Ambulance Stations</i>								-		
<i>Testing Stations</i>								-		
<i>Museums</i>								-		
<i>Galleries</i>								-		
<i>Theatres</i>								-		
<i>Libraries</i>								-		
<i>Cemeteries/Crematoria</i>								-		
<i>Police</i>								-		
<i>Parks</i>								-		
<i>Public Open Space</i>								-		
<i>Nature Reserves</i>								-		
<i>Public Ablution Facilities</i>								-		
<i>Markets</i>								-		
<i>Stalls</i>								-		
<i>Abattoirs</i>								-		
<i>Airports</i>								-		
<i>Taxi Ranks/Bus Terminals</i>								-		
<i>Capital Spares</i>								-		
Sport and Recreation Facilities										
<i>Indoor Facilities</i>								-		
<i>Outdoor Facilities</i>								-		
<i>Capital Spares</i>								-		
Heritage assets										
<i>Monuments</i>								-		
<i>Historic Buildings</i>								-		
<i>Works of Art</i>								-		
<i>Conservation Areas</i>								-		
<i>Other Heritage</i>								-		
Investment properties										
<i>Revenue Generating</i>								-		
<i>Improved Property</i>								-		
<i>Unimproved Property</i>								-		
<i>Non-revenue Generating</i>								-		
<i>Improved Property</i>								-		
<i>Unimproved Property</i>								-		
Other assets										
<i>Operational Buildings</i>								-		
<i>Municipal Offices</i>								-		
<i>Pay/Enquiry Points</i>								-		
<i>Building Plan Offices</i>								-		
<i>Workshops</i>								-		
<i>Yards</i>								-		
<i>Stores</i>								-		
<i>Laboratories</i>								-		
<i>Training Centres</i>								-		
<i>Manufacturing Plant</i>								-		
<i>Depots</i>								-		
<i>Capital Spares</i>								-		
<i>Housing</i>								-		
<i>Staff Housing</i>								-		
<i>Social Housing</i>								-		
<i>Capital Spares</i>								-		
Biological or Cultivated Assets										
<i>Biological or Cultivated Assets</i>								-		
Intangible Assets										
<i>Servitudes</i>								-		
<i>Licences and Rights</i>								-		
<i>Water Rights</i>								-		
<i>Effluent Licenses</i>								-		
<i>Solid Waste Licenses</i>								-		
<i>Computer Software and Applications</i>								-		
<i>Load Settlement Software Applications</i>								-		
<i>Unspecified</i>								-		
Computer Equipment										
<i>Computer Equipment</i>								-		
Furniture and Office Equipment										
<i>Furniture and Office Equipment</i>								-		
Machinery and Equipment										
<i>Machinery and Equipment</i>								-		
Transport Assets										
<i>Transport Assets</i>								-		
Land										
<i>Land</i>								-		
Zoo's, Marine and Non-biological Animals										
<i>Zoo's, Marine and Non-biological Animals</i>								-		
Total Capital Expenditure on renewal of existing assets	1	77 858	1 250	2 150	6	6	1 612	1 606	99.6%	2 150

Table SC13c: Monthly Budget Statement - Expenditure on repairs and maintenance by asset class

EC102 Blue Crane Route - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M09

Description	Ref	2018/19	Budget Year 2019/20								
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast	
R thousands	1										
Repairs and maintenance expenditure by Asset Class/Sub-class											
Infrastructure		491	516	476	-	0	64	63	99.6%	476	
Roads Infrastructure		47	40	50	-	-	37	37	100.0%	50	
Roads		-	-	-	-	-	-	-	-	-	
Road Structures		-	-	-	-	-	-	-	-	-	
Road Furniture		47	40	50	-	-	37	37	100.0%	50	
Capital Spares		-	-	-	-	-	-	-	-	-	
Storm water Infrastructure		343	376	376	-	0	-	(0)	#DIV/0!	376	
Drainage Collection		-	-	-	-	-	-	-	-	-	
Storm water Conveyance		343	376	376	-	0	-	(0)	#DIV/0!	376	
Attenuation		-	-	-	-	-	-	-	-	-	
Electrical Infrastructure		101	100	50	-	-	26	26	100.0%	50	
Power Plants		101	100	50	-	-	26	26	100.0%	50	
HV Substations		-	-	-	-	-	-	-	-	-	
HV Switching Station		-	-	-	-	-	-	-	-	-	
HV Transmission Conductors		-	-	-	-	-	-	-	-	-	
MV Substations		-	-	-	-	-	-	-	-	-	
MV Switching Stations		-	-	-	-	-	-	-	-	-	
MV Networks		-	-	-	-	-	-	-	-	-	
LV Networks		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Water Supply Infrastructure		-	-	-	-	-	-	-	-	-	
Dams and Weirs		-	-	-	-	-	-	-	-	-	
Boreholes		-	-	-	-	-	-	-	-	-	
Reservoirs		-	-	-	-	-	-	-	-	-	
Pump Stations		-	-	-	-	-	-	-	-	-	
Water Treatment Works		-	-	-	-	-	-	-	-	-	
Bulk Mains		-	-	-	-	-	-	-	-	-	
Distribution		-	-	-	-	-	-	-	-	-	
Distribution Points		-	-	-	-	-	-	-	-	-	
PRV Stations		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-	
Pump Station		-	-	-	-	-	-	-	-	-	
Reticulation		-	-	-	-	-	-	-	-	-	
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-	
Outfall Sewers		-	-	-	-	-	-	-	-	-	
Toilet Facilities		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-	
Landfill Sites		-	-	-	-	-	-	-	-	-	
Waste Transfer Stations		-	-	-	-	-	-	-	-	-	
Waste Processing Facilities		-	-	-	-	-	-	-	-	-	
Waste Drop-off Points		-	-	-	-	-	-	-	-	-	
Waste Separation Facilities		-	-	-	-	-	-	-	-	-	
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Rail Infrastructure		-	-	-	-	-	-	-	-	-	
Rail Lines		-	-	-	-	-	-	-	-	-	
Rail Structures		-	-	-	-	-	-	-	-	-	
Rail Furniture		-	-	-	-	-	-	-	-	-	
Drainage Collection		-	-	-	-	-	-	-	-	-	
Storm water Conveyance		-	-	-	-	-	-	-	-	-	
Attenuation		-	-	-	-	-	-	-	-	-	
MV Substations		-	-	-	-	-	-	-	-	-	
LV Networks		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Coastal Infrastructure		-	-	-	-	-	-	-	-	-	
Sand Pumps		-	-	-	-	-	-	-	-	-	
Piers		-	-	-	-	-	-	-	-	-	
Revetments		-	-	-	-	-	-	-	-	-	
Promenades		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-	
Data Centres		-	-	-	-	-	-	-	-	-	
Core Layers		-	-	-	-	-	-	-	-	-	
Distribution Layers		-	-	-	-	-	-	-	-	-	
Capital Spares		-	-	-	-	-	-	-	-	-	

EC102 Blue Crane Route - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M09

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-
Clinics/Care Centres		-	-	-	-	-	-	-	-	-
Fire/Ambulance Stations		-	-	-	-	-	-	-	-	-
Testing Stations		-	-	-	-	-	-	-	-	-
Museums		-	-	-	-	-	-	-	-	-
Galleries		-	-	-	-	-	-	-	-	-
Theatres		-	-	-	-	-	-	-	-	-
Libraries		-	-	-	-	-	-	-	-	-
Cemeteries/Crematoria		-	-	-	-	-	-	-	-	-
Police		-	-	-	-	-	-	-	-	-
Purfs		-	-	-	-	-	-	-	-	-
Public Open Space		-	-	-	-	-	-	-	-	-
Nature Reserves		-	-	-	-	-	-	-	-	-
Public Ablution Facilities		-	-	-	-	-	-	-	-	-
Markets		-	-	-	-	-	-	-	-	-
Stalls		-	-	-	-	-	-	-	-	-
Abattoirs		-	-	-	-	-	-	-	-	-
Airports		-	-	-	-	-	-	-	-	-
Taxi Ranks/Bus Terminals		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	-	-	-	-	-	-	-	-
Indoor Facilities		-	-	-	-	-	-	-	-	-
Outdoor Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
Monuments		-	-	-	-	-	-	-	-	-
Historic Buildings		-	-	-	-	-	-	-	-	-
Works of Art		-	-	-	-	-	-	-	-	-
Conservation Areas		-	-	-	-	-	-	-	-	-
Other Heritage		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
Revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Non-revenue Generating		-	-	-	-	-	-	-	-	-
Improved Property		-	-	-	-	-	-	-	-	-
Unimproved Property		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
Operational Buildings		-	-	-	-	-	-	-	-	-
Municipal Offices		-	-	-	-	-	-	-	-	-
Pay/Enquiry Points		-	-	-	-	-	-	-	-	-
Building Plan Offices		-	-	-	-	-	-	-	-	-
Workshops		-	-	-	-	-	-	-	-	-
Yards		-	-	-	-	-	-	-	-	-
Stores		-	-	-	-	-	-	-	-	-
Laboratories		-	-	-	-	-	-	-	-	-
Training Centres		-	-	-	-	-	-	-	-	-
Manufacturing Plant		-	-	-	-	-	-	-	-	-
Depots		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Staff Housing		-	-	-	-	-	-	-	-	-
Social Housing		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
Servitudes		-	-	-	-	-	-	-	-	-
Licences and Rights		-	-	-	-	-	-	-	-	-
Water Rights		-	-	-	-	-	-	-	-	-
Effluent Licenses		-	-	-	-	-	-	-	-	-
Solid Waste Licenses		-	-	-	-	-	-	-	-	-
Computer Software and Applications		-	-	-	-	-	-	-	-	-
Load Settlement Software Applications		-	-	-	-	-	-	-	-	-
Unspecified		-	-	-	-	-	-	-	-	-
Computer Equipment		483	500	600	-	-	450	450	100.0%	600
Computer Equipment		483	500	600	-	-	450	450	100.0%	600

EC102 Blue Crane Route - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - M09

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Furniture and Office Equipment		-	-	-	-	-	-	-		-
Furniture and Office Equipment										
Machinery and Equipment		-	-	-	-	-	-	-		-
Machinery and Equipment										
Transport Assets		803	1 082	1 258	-	2	1 000	998	99.8%	1 258
Transport Assets		803	1 082	1 258	-	2	1 000	998	99.8%	1 258
Land		-	-	-	-	-	-	-		-
Land										
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-		-
Zoo's, Marine and Non-biological Animals										
Total Repairs and Maintenance Expenditure	1	1 778	2 098	2 334	-	2	1 514	1 512	99.9%	2 334

Table SC13d: Monthly Budget Statement – Depreciation by asset class

EC102 Blue Crane Route - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M09 March

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Depreciation by Asset Class/Sub-class										
Infrastructure		-	15 938	15 938	700	10 696	11 953	1 258	10.5%	15 938
Roads Infrastructure		-	-	-	-	-	-	-	-	-
Roads		-	-	-	-	-	-	-	-	-
Road Structures		-	-	-	-	-	-	-	-	-
Road Furniture		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Storm water Infrastructure		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
Electrical Infrastructure		-	9 397	9 397	155	5 791	7 048	1 256	17.8%	9 397
Power Plants		-	-	-	-	-	-	-	-	-
HV Substations		-	9 397	9 397	155	5 791	7 048	1 256	17.8%	9 397
HV Switching Station		-	-	-	-	-	-	-	-	-
HV Transmission Conductors		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
MV Switching Stations		-	-	-	-	-	-	-	-	-
MV Networks		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Water Supply Infrastructure		-	6 541	6 541	545	4 904	4 905	1	0.0%	6 541
Dams and Weirs		-	-	-	-	-	-	-	-	-
Boreholes		-	-	-	-	-	-	-	-	-
Reservoirs		-	-	-	-	-	-	-	-	-
Pump Stations		-	-	-	-	-	-	-	-	-
Water Treatment Works		-	6 541	6 541	545	4 905	4 905	(0)	0.0%	6 541
Bulk Mains		-	-	-	-	-	-	-	-	-
Distribution		-	-	-	-	-	-	-	-	-
Distribution Points		-	-	-	-	-	-	-	-	-
PRV Stations		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	(1)	-	1	#DIV/0!	-
Sanitation Infrastructure		-	-	-	-	-	-	-	-	-
Pump Station		-	-	-	-	-	-	-	-	-
Reticulation		-	-	-	-	-	-	-	-	-
Waste Water Treatment Works		-	-	-	-	-	-	-	-	-
Outfall Sewers		-	-	-	-	-	-	-	-	-
Toilet Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Solid Waste Infrastructure		-	-	-	-	-	-	-	-	-
Landfill Sites		-	-	-	-	-	-	-	-	-
Waste Transfer Stations		-	-	-	-	-	-	-	-	-
Waste Processing Facilities		-	-	-	-	-	-	-	-	-
Waste Drop-off Points		-	-	-	-	-	-	-	-	-
Waste Separation Facilities		-	-	-	-	-	-	-	-	-
Electricity Generation Facilities		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Rail Infrastructure		-	-	-	-	-	-	-	-	-
Rail Lines		-	-	-	-	-	-	-	-	-
Rail Structures		-	-	-	-	-	-	-	-	-
Rail Furniture		-	-	-	-	-	-	-	-	-
Drainage Collection		-	-	-	-	-	-	-	-	-
Storm water Conveyance		-	-	-	-	-	-	-	-	-
Attenuation		-	-	-	-	-	-	-	-	-
MV Substations		-	-	-	-	-	-	-	-	-
LV Networks		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Coastal Infrastructure		-	-	-	-	-	-	-	-	-
Sand Pumps		-	-	-	-	-	-	-	-	-
Piers		-	-	-	-	-	-	-	-	-
Revetments		-	-	-	-	-	-	-	-	-
Promenades		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Information and Communication Infrastructure		-	-	-	-	-	-	-	-	-
Data Centres		-	-	-	-	-	-	-	-	-
Core Layers		-	-	-	-	-	-	-	-	-
Distribution Layers		-	-	-	-	-	-	-	-	-
Capital Spares		-	-	-	-	-	-	-	-	-
Community Assets		-	-	-	-	-	-	-	-	-
Community Facilities		-	-	-	-	-	-	-	-	-
Halls		-	-	-	-	-	-	-	-	-
Centres		-	-	-	-	-	-	-	-	-
Crèches		-	-	-	-	-	-	-	-	-

EC102 Blue Crane Route - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - M09 March

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<i>Clinics/Care Centres</i>										
<i>Fire/Ambulance Stations</i>										
<i>Testing Stations</i>										
<i>Museums</i>										
<i>Galleries</i>										
<i>Theatres</i>										
<i>Libraries</i>										
<i>Cemeteries/Crematoria</i>										
<i>Police</i>										
<i>Parks</i>										
<i>Public Open Space</i>										
<i>Nature Reserves</i>										
<i>Public Ablution Facilities</i>										
<i>Markets</i>										
<i>Stalls</i>										
<i>Abattoirs</i>										
<i>Airports</i>										
<i>Taxi Ranks/Bus Terminals</i>										
<i>Capital Spares</i>										
<i>Sport and Recreation Facilities</i>										
<i>Indoor Facilities</i>										
<i>Outdoor Facilities</i>										
<i>Capital Spares</i>										
Heritage assets										
<i>Monuments</i>										
<i>Historic Buildings</i>										
<i>Works of Art</i>										
<i>Conservation Areas</i>										
<i>Other Heritage</i>										
Investment properties										
<i>Revenue Generating</i>										
<i>Improved Property</i>										
<i>Unimproved Property</i>										
<i>Non-revenue Generating</i>										
<i>Improved Property</i>										
<i>Unimproved Property</i>										
Other assets										
<i>Operational Buildings</i>										
<i>Municipal Offices</i>										
<i>Pay/Enquiry Points</i>										
<i>Building Plan Offices</i>										
<i>Workshops</i>										
<i>Yards</i>										
<i>Stores</i>										
<i>Laboratories</i>										
<i>Training Centres</i>										
<i>Manufacturing Plant</i>										
<i>Depots</i>										
<i>Capital Spares</i>										
<i>Housing</i>										
<i>Staff Housing</i>										
<i>Social Housing</i>										
<i>Capital Spares</i>										
Biological or Cultivated Assets										
<i>Biological or Cultivated Assets</i>										
Intangible Assets										
<i>Servitudes</i>										
<i>Licences and Rights</i>										
<i>Water Rights</i>										
<i>Effluent Licenses</i>										
<i>Solid Waste Licenses</i>										
<i>Computer Software and Applications</i>										
<i>Local Settlement Software Applications</i>										
<i>Unspecified</i>										
Computer Equipment										
<i>Computer Equipment</i>										
Furniture and Office Equipment										
<i>Furniture and Office Equipment</i>										
Machinery and Equipment										
<i>Machinery and Equipment</i>										
Transport Assets										
<i>Transport Assets</i>										
Land										
<i>Land</i>										
Zoo's, Marine and Non-biological Animals										
<i>Zoo's, Marine and Non-biological Animals</i>										
Total Depreciation	1									

Table SC13e: Monthly Budget Statement – Capital expenditure on upgrading of existing assets by asset class

EC102 Blue Crane Route - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class -

Description	Ref	Budget Year 2019/20								
		2018/19 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on upgrading of existing assets by Asset Class/Sub-class										
Infrastructure		–	24 584	48 409	4 024	22 983	36 306	13 324	36.7%	48 409
Roads Infrastructure		–	2 400	3 600	159	213	2 700	2 487	92.1%	3 600
Roads		–	1 000	1 600	–	–	1 200	1 200	100.0%	1 600
Road Structures		–	1 400	2 000	159	213	1 500	1 287	85.8%	2 000
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	1 424	440	6	39	330	291	88.3%	440
Drainage Collection		–	1 424	440	6	39	330	291	88.3%	440
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	760	910	144	396	682	286	42.0%	910
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		–	760	910	144	396	682	286	42.0%	910
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–
MV Networks		–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	20 000	43 459	3 715	22 335	32 584	10 259	31.5%	43 459
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	20 000	43 459	3 715	22 335	32 584	10 259	31.5%	43 459
Bulk Mains		–	–	–	–	–	–	–	–	–
Distribution		–	–	–	–	–	–	–	–	–
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	–	–	–	–	–	–	–	–
Pump Station		–	–	–	–	–	–	–	–	–
Retreatment		–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	–	–	–	–	–	–	–	–
Outfall Sewers		–	–	–	–	–	–	–	–	–
Toilet Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	–	–	–	–	–	–	–	–
Landfill Sites		–	–	–	–	–	–	–	–	–
Waste Transfer Stations		–	–	–	–	–	–	–	–	–
Waste Processing Facilities		–	–	–	–	–	–	–	–	–
Waste Drop-off Points		–	–	–	–	–	–	–	–	–
Waste Separation Facilities		–	–	–	–	–	–	–	–	–
Electricity Generation Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Rail Lines		–	–	–	–	–	–	–	–	–
Rail Structures		–	–	–	–	–	–	–	–	–
Rail Furniture		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Sand Pumps		–	–	–	–	–	–	–	–	–
Piers		–	–	–	–	–	–	–	–	–
Revetments		–	–	–	–	–	–	–	–	–
Promenades		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Data Centres		–	–	–	–	–	–	–	–	–
Core Layers		–	–	–	–	–	–	–	–	–
Distribution Layers		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Community Assets		–	1 600	907	–	560	680	120	17.7%	907
Community Facilities		–	–	423	–	139	317	178	56.2%	423
Halls		–	–	–	–	–	–	–	–	–
Centres		–	–	–	–	–	–	–	–	–
Crèches		–	–	–	–	–	–	–	–	–

EC102 Blue Crane Route - Supporting Table SC13e Monthly Budget Statement - capital expenditure on upgrading of existing assets by asset class -

Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
<i>Clinics/Care Centres</i>		-	-	-	-	-	-	-	-	-
<i>Fire/Ambulance Stations</i>		-	-	-	-	-	-	-	-	-
<i>Testing Stations</i>		-	-	-	-	-	-	-	-	-
<i>Museums</i>		-	-	-	-	-	-	-	-	-
<i>Galleries</i>		-	-	-	-	-	-	-	-	-
<i>Theatres</i>		-	-	-	-	-	-	-	-	-
<i>Libraries</i>		-	-	-	-	-	-	-	-	-
<i>Cemeteries/Crematoria</i>		-	-	-	-	-	-	-	-	-
<i>Police</i>		-	-	-	-	-	-	-	-	-
<i>Parks</i>		-	-	-	-	-	-	-	-	-
<i>Public Open Space</i>		-	-	423	-	139	317	178	56.2%	423
<i>Nature Reserves</i>		-	-	-	-	-	-	-	-	-
<i>Public Ablution Facilities</i>		-	-	-	-	-	-	-	-	-
<i>Markets</i>		-	-	-	-	-	-	-	-	-
<i>Stalls</i>		-	-	-	-	-	-	-	-	-
<i>Abattoirs</i>		-	-	-	-	-	-	-	-	-
<i>Airports</i>		-	-	-	-	-	-	-	-	-
<i>Taxi Ranks/Bus Terminals</i>		-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
Sport and Recreation Facilities		-	1 600	484	-	421	363	(58)	-15.0%	484
<i>Indoor Facilities</i>		-	-	-	-	-	-	-	-	-
<i>Outdoor Facilities</i>		-	1 600	484	-	421	363	(58)	-15.0%	484
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
Heritage assets		-	-	-	-	-	-	-	-	-
<i>Monuments</i>		-	-	-	-	-	-	-	-	-
<i>Historic Buildings</i>		-	-	-	-	-	-	-	-	-
<i>Works of Art</i>		-	-	-	-	-	-	-	-	-
<i>Conservation Areas</i>		-	-	-	-	-	-	-	-	-
<i>Other Heritage</i>		-	-	-	-	-	-	-	-	-
Investment properties		-	-	-	-	-	-	-	-	-
<i>Revenue Generating</i>		-	-	-	-	-	-	-	-	-
<i>Improved Property</i>		-	-	-	-	-	-	-	-	-
<i>Unimproved Property</i>		-	-	-	-	-	-	-	-	-
<i>Non-revenue Generating</i>		-	-	-	-	-	-	-	-	-
<i>Improved Property</i>		-	-	-	-	-	-	-	-	-
<i>Unimproved Property</i>		-	-	-	-	-	-	-	-	-
Other assets		-	-	-	-	-	-	-	-	-
<i>Operational Buildings</i>		-	-	-	-	-	-	-	-	-
<i>Municipal Offices</i>		-	-	-	-	-	-	-	-	-
<i>Pay/Enquiry Points</i>		-	-	-	-	-	-	-	-	-
<i>Building Plan Offices</i>		-	-	-	-	-	-	-	-	-
<i>Workshops</i>		-	-	-	-	-	-	-	-	-
<i>Yards</i>		-	-	-	-	-	-	-	-	-
<i>Stores</i>		-	-	-	-	-	-	-	-	-
<i>Laboratories</i>		-	-	-	-	-	-	-	-	-
<i>Training Centres</i>		-	-	-	-	-	-	-	-	-
<i>Manufacturing Plant</i>		-	-	-	-	-	-	-	-	-
<i>Depots</i>		-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
<i>Staff Housing</i>		-	-	-	-	-	-	-	-	-
<i>Social Housing</i>		-	-	-	-	-	-	-	-	-
<i>Capital Spares</i>		-	-	-	-	-	-	-	-	-
Biological or Cultivated Assets		-	-	-	-	-	-	-	-	-
<i>Biological or Cultivated Assets</i>		-	-	-	-	-	-	-	-	-
Intangible Assets		-	-	-	-	-	-	-	-	-
<i>Servitudes</i>		-	-	-	-	-	-	-	-	-
<i>Licences and Rights</i>		-	-	-	-	-	-	-	-	-
<i>Water Rights</i>		-	-	-	-	-	-	-	-	-
<i>Effluent Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Solid Waste Licenses</i>		-	-	-	-	-	-	-	-	-
<i>Computer Software and Applications</i>		-	-	-	-	-	-	-	-	-
<i>Load Settlement Software Applications</i>		-	-	-	-	-	-	-	-	-
<i>Unspecified</i>		-	-	-	-	-	-	-	-	-
Computer Equipment		-	-	-	-	-	-	-	-	-
<i>Computer Equipment</i>		-	-	-	-	-	-	-	-	-
Furniture and Office Equipment		147	-	-	-	-	-	-	-	-
<i>Furniture and Office Equipment</i>		147	-	-	-	-	-	-	-	-
Machinery and Equipment		1 197	-	-	-	-	-	-	-	-
<i>Machinery and Equipment</i>		1 197	-	-	-	-	-	-	-	-
Transport Assets		-	-	-	-	-	-	-	-	-
<i>Transport Assets</i>		-	-	-	-	-	-	-	-	-
Land		-	-	-	-	-	-	-	-	-
<i>Land</i>		-	-	-	-	-	-	-	-	-
Zoo's, Marine and Non-biological Animals		-	-	-	-	-	-	-	-	-
<i>Zoo's, Marine and Non-biological Animals</i>		-	-	-	-	-	-	-	-	-
Total Capital Expenditure on upgrading of existing	1	1 343	26 184	49 316	4 024	23 543	36 987	13 444	36.3%	49 316

**SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
(SDBIP) PERFORMANCE**

KPA 1: MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT

Priority Area	Strategic Plan Objective	Strategy	Indicator	Activity / Project	Measurement Source	Budget & Score	Vote No.	Baseline	Q1 Deliverable / Target	Q1 Evidence	Actual Performance	Reason for Variance	Corrective Measure	Annual Target	Responsible	No of KPI
Records Management	To establish a fully functional and legally compliant records management system by 2022	By developing Records Management Policy that complies with legislation	Number of Records Management Policies developed and submitted to council for approval	Develop Records Management Policy	Records Management Policy developed	OPEX	N/A part of staff duties	0	Draft Policy submitted to Council for approval	Attendance Register, minutes and Council Resolution	Target not met			1 Records Management Policies developed and submitted to council for approval	Director Corporate Services	1
Human Resource Services	To ensure uninterrupted supply of competent Human Resources	By reviewing HR policies	No of HR Policies Reviewed and submitted to Council for approval (Retention and attraction Policy, Termination Policy)	Review Retention & Termination HR Policies	Retention & Termination HR Policies Reviewed	OPEX	N/A part of staff duties	Retention & Termination HR Policies	Draft Termination Policy submitted to Council for approval	Minutes, Attendance Register	Target not met			2 HR Policies Reviewed	Director Corporate Services	2
Human Resource Development	To promote employment equity and ensure competent workforce by 2022	By establishing Human Resource Development training committee and Employment Equity committee	No of Human Resource Development training committees established	Establish Human Resource Development training committee	Human Resource Development training committee established	OPEX	N/A part of staff duties	0	n/a	n/a	n/a			1 Human Resource Development training committee established	Director Corporate Services	3
			No of Employment Equity committees established.	Establish Employment Equity committee established	Employment Equity committee established	OPEX	N/A part of staff duties	0	n/a	n/a	n/a			1 Employment Equity committee established	Director Corporate Services	4

Employee Relations	To promote sound employee relations by 2022	By promoting awareness and building capacity on identified areas	No of roadshows on awareness and capacity building conducted in directorates	Conduct roadshows on Awareness and capacity building	Quarterly reports	OPEX	N/A part of staff duties	5 roadshows on Awareness and capacity building conducted in Directorates	1 roadshows on awareness and capacity building conducted in directorates	Attendance Register	Target not met			4 roadshows on Awareness and capacity building roadshow conducted in Directorates	Director Corporate Services	5
Complaints management	To ensure functional and effective customer care management	By developing an Institutional complaints management system	No of Institutional complaints management system established	Establish Institutional complaints management system	Quarterly reports	No Budget		Customer Care Policy and Complaint Register	Register of complaints compiled	Bi-monthly reports	Target not met			1 Institutional complaints management system established	Director Corporate Services	6
Occupational Health and Safety	To ensure health and safety of employees in the workplace and compliance with OHS Act by 2022	By implementing CHS policy	No of OHS structures established	Establish Structure	Functional structures in place	OPEX	N/A part of staff duties	Draft OHS Policy and OHS Act	OHS Committee Structures established	Bi-monthly reports	Target not met			1 OHS structure established	Director Corporate Services	7
Information and Communication Technology	To ensure Effective ICT Governance and Controls by 2022	By developing an ICT Strategy	No of ICT Strategies developed	Develop ICT Strategy	IDP (Identified IT related needs), ICT Structure, Public Services Corporate Governance Framework	Existing Budget		ICT Policies and PS Corporate Governance Framework	Draft IT Strategy submitted to IT Steering Committee	Minutes and Attendance Register	Target not met			1 ICT Strategy developed	Director Corporate Services	8

Priority Area (CPA)	Strategic Plan Objective	Strategy	Indicator	Activity / Project	Measurement of Source and Frequency	Budget & Source	Visit No	Baseline	Q3 Deliverable Target	Q3 Evidence	Actual Performance	Reason for Variation	Connective measure	Annual Target	Custodian	No of RPI
Water Supply	To ensure efficient, economical and quality provision of water and sewer Services by 2022 and beyond	By upgrading bulk water supply in Cookhouse	Distance in km of 315mm diameter pipeline to be installed	Upgrading of Continuous bulk water supply	Quarterly progress reports	MIG - R7m	50101000061	Existing ineffective 150mm diameter bulk water pipeline	0.25 km of 315mm diameter pipeline to be installed	Quarterly reports with photos and progress of km.	Target met. 0.8km of 315mm diameter pipe has been laid in quarter 3. The annual target has been met	n/a	n/a	1.5km of 315mm diameter pipeline to be installed	Director Technical Services	9
			% progress on site of Pearson Water Treatment Works	Construction of Pearson WTN: site establishment, earth works, excavations, structures, access roads, fencing, electricity connection	Quarterly progress reports	WSIG - R13m	50102150201	none	40% progress on site of Pearson Water Treatment Works	Quarterly reports with photos and % progress on site	Target met. 80% progress has been achieved to date. Current progress is at 80%.	n/a	n/a	80% progress on site of Pearson Water Treatment Works	Director Technical Services	10
			Number of business plans submitted	Submit business plans	Business plan	OPEX	N/A part of staff duties	Treatment works operating beyond its design capacity	2 business plans submitted	Acknowledgement of receipt of business plans and Copy of the sent email to DWS	Target met. Two business plans were submitted to DWS	n/a	n/a	7 business plans submitted	Director Technical Services	11
Electricity supply	To ensure quality electricity supply and reduction of Electricity losses by 2022	By refurbishing of old distribution lines	Number of transmission poles replaced	Replace transmission poles	Quarterly progress reports	OPEX	Part of Maintenance budget	20 existing rotten poles	6 transmission poles replaced	Quarterly report with progress of number of poles replaced	Target not met - 3 number of poles planned.	Crane truck is faulty	Fix crane truck and reschedule work.	20 transmission poles replaced	Director Technical Services	12
			Number of houses electrified	Electrical service connection on outstanding households	Quarterly progress reports	INCP - R410000	50101000391	150 semi detached electrified houses	20 houses electrified	Quarterly report with progress on number of houses electrified	Target met. 75 houses electrified. 31 houses electrified in Q3.	n/a	n/a	75 houses electrified	Director Technical Services	13

Social Facilities	To ensure that communities have access to well established social amenities by 2022 and beyond	By upgrading Sportfield in Aeroville	8 progress on site construction of Aeroville Sportfield	Upgrading Sportfield in Aeroville, site establishment, earth works, excavations, ablation block fields fencing.	Quarterly reports	MIG - R1.6m	50101000541	Unusable Sportfield	30% progress on site construction of Aeroville Sportfield	Quarterly reports with photos and % progress on site	Target not met, the Consultant was appointed on the 11th of February 2020 and currently the project is in design stage.	Delay in appointment of panel of Consulting Engineers due to prolonged procurement processes	Approved programme is in place which will be monitored closely to ensure that targets are met. Implementing progress once construction commences on site.	50% progress on site construction of Aeroville Sportfield	Director Technical Services	14
Job Creation	To strive for reduction on household poverty by labour intensive construction methods in 2022 and beyond	By strengthening functionality of EPWP steering committee	Number of EPWP steering committee meetings held	Strengthen functionality of EPWP steering committee	Quarterly reports / Minutes and Registers	OPEX	N/A part of staff duties	Terms of Reference	one steering committee held	Attendance register and minutes of the meeting	Target met, EPWP Steering committee meeting was held.	n/a	n/a	4 EPWP steering committee meetings held	Director Technical Services	15
Roads and stormwater	To ensure that communities have access to reliable and efficient roads	By paving of internal streets	Number of metres of internal streets paved (Cookhouse, Pearson and Somerset East)	Paving of internal streets	Quarterly reports	MIG - R1000000	50101000571	Dilapidated gravel roads	250m paved internal streets paved in Pearson	Quarterly progress report with photos and meters (m) done.	Target not met, the Consultant was appointed on the 11th of February 2020 and currently the project is in design stage.	Delay in appointment of panel of Consulting Engineers due to prolonged procurement processes (reported in Q1 & 2)	Approved programme is in place which will be monitored closely to ensure that targets are met. Implementing progress once construction commences on site.	800m of internal streets paved (Cookhouse, Pearson and Somerset East)	Director Technical Services	16
		By paving of internal streets in Cookhouse	Number of metres of internal streets paved in Cookhouse	Paving of internal streets	Quarterly reports	MIG - R1250000	50101000591	Dilapidated gravel roads	300m paved internal streets paved in Cookhouse	Quarterly progress report with photos and meters (m) done.	Target not met, the Consultant was appointed on the 11th of February 2020 and currently the project is in design stage.	Delay in appointment of panel of Consulting Engineers due to prolonged procurement processes (reported in Q1 & 2)	Approved programme is in place which will be monitored closely to ensure that targets are met. Implementing progress once construction commences on site.	800m of internal streets paved in Cookhouse	Director Technical Services	17
		By paving of internal streets in Somerset East	Number of kilometres of internal streets paved in Somerset East	Paving of internal streets	Quarterly reports	MIG - R1400000	50101000531	Dilapidated gravel roads	0.5km of internal streets paved in Somerset East	Quarterly progress report with photos and kilometres (km) done.	Target not met, the Consultant was appointed on the 11th of February 2020 and currently the project is in design stage.	Delay in appointment of panel of Consulting Engineers due to prolonged procurement processes (reported in Q1 & 2)	Approved programme is in place which will be monitored closely to ensure that targets are met. Implementing progress once construction commences on site.	1.1km of internal streets paved in Somerset East	Director Technical Services	18

	<p>By upgrading Stormwater in Mainal Street, Belgavia Road, 8th Avenue, Kuffie Street, Faniel Street and Mackay Street.</p>	<p>Number of kilometres of stormwater pipes installed</p>	<p>Installation of pipes</p>	<p>Quarterly reports</p>	<p>MIG - R1054000</p>	<p>501010037</p>	<p>Ineffective Stormwater drainage system</p>	<p>0.2km of stormwater pipes installed</p>	<p>Quarterly progress report with photos and kilometres (km) done.</p>	<p>Target not met, the Consultant was appointed on the 11th of February 2020 and currently the project is in design stage.</p>	<p>Delay in appointment of Engineers due to prolonged procurement processes (repeated in Q1 & 2)</p>	<p>Approved programme is in place which will be monitored closely to ensure that targets are met. Implementing agent will expedite progress once construction commences on site.</p>	<p>0.5km of stormwater pipes installed</p>	<p>Director Technical Services</p>	<p>19</p>
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Strategic Plan Objective	Strategic Plan Objective	Indicator	Activity / Project	Milestones (2023)	Budget & Source	Units	Outputs	Q3 Evidence	Actual Performance	Reason for Variance	Connective Measure	Approval Target	Customer	No of KPI
Solid waste management	To ensure a well maintained clean and healthy environment by 2022 and beyond	Number of environmental awareness campaigns conducted	Conduct awareness campaigns		OPEX	N/A part of staff duties	8 environmental awareness campaigns conducted	Quarterly Report, dated photos, attendance register & Programme Report	Target met. Three environmental awareness campaigns were undertaken. The first was on the 17 March at the Hoop Primary School. The second on the 17 March and third on the 23 & 24 March 2020 in Mandi. A clean up campaign was also conducted.			8 Environmental awareness campaigns conducted	Director Community Services	20
Water quality	To improve drinking water quality to improve human health by 2022	No of business plans to source funding submitted	Develop business plan	Business plan	OPEX	N/A part of staff duties	0 business plans to source funding submitted	Acknowledgement of receipt of business plans and Copy of the sent email to DWS	Target met. One business plan was submitted to DEDEA on the 28 January 2020.			1 business plans to source funding developed	Director Community Services	21
Water quality	To improve drinking water quality to improve human health by 2022	No of school based water quality education awareness programmes in the community	Conduct school based water quality education awareness programme	Quarterly Reports	OPEX	N/A part of staff duties	0 school based water quality education awareness programmes conducted	Quarterly Report, dated photos, attendance register & Programme Report	Target met. Two school based water quality awareness campaign were undertaken on the 25 February 2020. This was done at Majid Primary School and Gilbert Xuxa.			4 school based water quality education awareness programmes conducted	Director Community Services	22
Traffic Services	To ensure that all road users comply with the roads and traffic laws by 2022 and beyond to ensure a safe environment.	Number of water samples submitted for chemical and bacteriological analysis	Drinking water sampling	Quarterly Reports	OPEX - Env Health subsidy	10087201000000	24 water samples submitted for chemical and 1 bacteriological analysis	Quarterly Reports	Target met. A total of 28 bacteriological tests and one chemical test were done.	Awaiting results for chemical tests from the laboratory.		24 water samples submitted for chemical and 4 bacteriological analysis	Director Community Services	23
Traffic Services	To ensure that all road users comply with the roads and traffic laws by 2022 and beyond to ensure a safe environment.	Number of school leavers programme conducted	Conduct School leavers' Programmes	Quarterly Reports	OPEX	N/A part of staff duties	4 school leavers programmes conducted	Quarterly Report, dated photos, attendance register & Programme Report	Target not achieved.	Could not secure an appointment with local schools due to their busy matric schedule.		3 school leavers programme conducted	Director Community Services	24

Priority Area	Strategic Plan Objective	Strategy	Indicator	Activity / Project	Measurement Source	Budget & Source	Vote No	Baseline	Q3 Deliverable Target 31 MARCH 2020	Q3 Evidence	Actual Performance	Reason for variation	Contribution measure	Target / Metric	Classification	No of KPI
Supply Chain Management	To ensure compliance with MFMA and SCAI regulations & Policies by 2022	By monitoring compliance with SCAI check lists	% Reduction of irregular expenditure	Reduce irregular expenditure	Reports	FMG	New Accountant	2017/2018 Irregular Expenditure Amount to the amount of R 12 m	N/A	N/A	N/A	N/A	N/A	10% reduction of irregular expenditure	Director Financial Services	36
GRAP compliant Asset register	To ensure that the municipality has no material errors on the Asset Register by 2022	By developing, adopting, implementing and monitoring of a credible, realistic and implementable asset management plan	Maximum % of error allowed on the total value of assets disclosed in AFS	Implement Asset Management plan	Reports	N/A	N/A	2017/2018 GRAP compliant Asset Register	N/A	N/A	N/A	N/A	N/A	Maximum 1.5% of error allowed on the total value of assets disclosed in AFS	Director Financial Services	37
Cashflow Turnaround	To ensure that the municipality is financially viable to sustain short, medium and long term obligations to be able to provide services to the community in a sustained manner by 2022.	By reviewing, adoption, implementing and monitoring a credible revenue enhancement plan	% Increase in liquidity ratio	Implement Revenue Management Strategy	Reports	N/A	N/A	Liquidity Ratio based on 2017/2018 AFS - 1: 0.34	≥ 1: 0.88	Sec 52 Report	Target met 1:2,15			8% Increase in liquidity ratio	Director Financial Services	38
Financial Accounting & Reporting	To ensure optimal use of the mSCOA financial system to improve the operations of the municipality by generating accurate, valid, complete and cost-effective financial and performance information by 2022.	By ensuring accurate mSCOA reports through ongoing SAMRAS support and interventions	Status of outcome on mSCOA reports submitted to Treasury	Accurate submission of mSCOA reports to NT	Monthly reports	FMG	New Accountant	SAMRAS support contract Web based system that does extract across reports but inaccurate	Green outcome on mSCOA reports submitted to Treasury	Data String Status Report from NT	Target met -Green outcome on mSCOA reports submitted to Treasury	N/A	N/A	Green outcome on mSCOA reports submitted to Treasury	Director Financial Services	40

<p>Budget Management</p> <p>To ensure that the municipality complies a funded budget each financial year</p>	<p>By ensuring to table and approve a funded budget with a surplus</p>	<p>Outcome of budget on assessment conducted by PT on adjustment and annual budget</p>	<p>Council approving a funded budget. Assessment by PT</p>	<p>Schedule A & B - Budget reports</p>	<p>FMG</p>	<p>New Accountant</p>	<p>Funder 2019/2020 Budget</p>	<p>1. Funded budget on assessment conducted by PT on adjustment and annual budget</p>	<p>1. Draft 2020/2021 Budget approved by Council by 31 March 2020 2. Budget assessment report from PT 3. Minutes of budget assessment and attendance register</p>	<p>Target not met - Draft budget was prepared by the finance department for tabling at the scheduled Council meeting dated 31 March 2020. However the Council implemented the exemption granted by the Finance Minister as per MFMA circular 99 dated 8 April 2020</p>	<p>Minister of Finance granted exemption in terms of section 170 of the MFMA for municipalities to table their draft IDP and Budgets within 30 days after the end of the COVID-19 national lockdown.</p>	<p>The draft Budget was tabled 15 March 2020.</p>	<p>Funded budget on assessment conducted by PT on adjustment and annual budget</p>	<p>Director Financial Services</p>	<p>41</p>
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LOCAL ECONOMIC DEVELOPMENT

Priority Area	Strategic Plan Objective	Strategy	Indicator	Activity	Measurement Source	Budget & Source	Vote No	Baseline	Q1 Deliverable Target 30 SEPTEMBER 2020	Q1 Evidence	Q2 Deliverable Target 31 DECEMBER 2020	Q2 Evidence	Q3 Deliverable Target 31 MARCH 2020	Q3 Evidence	Q4 Deliverable Target 30 JUNE 2020	Q4 Evidence	Annual Target	Questioner	No of KPI
Local Economic Development	To ensure promotion local economic development and job creation by 2022 and beyond	By developing the LED strategy	% progress in the development of LED Strategy	Development LED Strategy	Quarterly report	OPEX	N/A part of staff duties	N/A	N/A	N/A	25% progress in the development of LED Strategy	Progress report	n/a	n/a	100% progress in the development of LED Strategy	Quarterly report	100% progress in the development of LED Strategy	Municipal Manager	30
			Number of LED forum established	LED forum established	Quarterly report	OPEX	N/A part of staff duties	N/A	N/A	N/A	n/a	n/a	n/a	n/a	1 LED forum established	Quarterly report	1 LED forum established	Municipal Manager	31
			Number of BCRM chamber of businesses established	BCRM Chamber of businesses established		OPEX	N/A part of staff duties	N/A	N/A	N/A	n/a	n/a	n/a	n/a	1 BCRM chamber of businesses established	Quarterly report	1 BCRM chamber of businesses established	Municipal Manager	32
SME Development and Business Advisory Services	To facilitate the mainstreaming of Small, Medium and Micro Enterprises (SMEs) business into the formal economy in BCRM by 2022 and beyond	By providing meaningful business development support to SMEs	Number of business support initiatives implemented	Implement Business support initiatives	Quarterly report	OPEX	N/A part of staff duties	N/A	N/A	N/A	2 business support initiatives implemented	Progress Report	n/a	n/a	2 business support initiatives implemented	Quarterly report	4 business support initiatives implemented	Municipal Manager	33
			Number of SMEs supported	SME Support	Quarterly report	OPEX	N/A part of staff duties	N/A	N/A	N/A	N/A	N/A	n/a	n/a	20 SMEs supported	Quarterly report	20 SMEs supported	Municipal Manager	34
Job Creation	To strive for reduction on household poverty through labour intensive construction methods in 2022 and beyond	By creating jobs	Number of jobs created through grant funding	Create jobs through grant funding	Quarterly progress reports	EPWP GRANT: R1,000,000	201706109024671	94 jobs created through EPWP	10 jobs created through grant funding	Progress Report	20 jobs created through grant funding	Progress Report	20 jobs created through grant funding	Progress Report	26 jobs created through grant funding	Quarterly report	76 jobs created through grant funding	Director Technical Services ,CFO	35

Performance Management	To ensure that the municipality is responsive to the needs of the community as well as the to strengthen a culture of performance management by 2022	By reviewing PMS policy	No of PMS policies reviewed	Review PMS policy	PMS policy	Internal funds		PMS policy	n/a	n/a	n/a	n/a	1 PMS policy reviewed	Municipal Manager	47
		By facilitating the implementation of the approved performance management system	No of performance assessment of senior management conducted.	PMS Implementation	Quarterly reports	Internal funds	0	0	1 performance assessment of senior management conducted.	Target met -1 performance assessment of senior management conducted.	n/a	n/a	4 performance assessment of senior management conducted.	Municipal Manager	48
Public Participation	To ensure effective, efficient and compliant public participation by 2022 and beyond	By reviewing and implementing the public participation strategy	No of public participation strategy reviewed	Review public participation strategy	Public participation strategy	Internal funds		Public participation strategy	Public participation strategy reviewed	Target not met. n/a	n/a	n/a	1 Public participation strategy reviewed	Municipal Manager	49
		By implementing the public participation strategy	Number of Public Participation sessions convened	Conduct Public Participation	Quarterly reports	Internal funds	4	4	1 Public Participation session convened	Target met -1 Public Participation session convened	n/a	n/a	4 Public Participation session convened	Municipal Manager	50
		By developing Model to promote functionality of war rooms.	No of models developed to improve functionality of war rooms.	Develop model to improve functionality of war rooms.	Quarterly report	Internal funds	0	0	Consultation with stakeholders	Target not met. n/a	n/a	n/a	1 model developed to improve functionality of war rooms	Municipal Manager	51

