BLUE CRANE ROUTE MUNICIPALITY (EC102)



ANNUAL REPORT 2022/2023

Blue Crane Route Municipality Annual Report 2022/2023 | 1

CONTENTS

| CONTENTS | 2 |
|---|--------------|
| CHAPTER 1 – MAYOR'S FOREWORD AND EXECUTIVE SUMMARY | 6 |
| COMPONENT A: MAYOR'S FOREWORD | 6 |
| COMPONENT B: EXECUTIVE SUMMARY | 7 |
| 1.1. MUNICIPAL MANAGER'S OVERVIEW | 7 |
| 1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENT | AL OVERVIEW8 |
| 1.2.1 INTRODUCTION TO BACKGROUND DATA | 8 |
| 1.2.2 POPULATION AND ENVIRONMENTAL OVERVIEW. | 8 |
| 1.2.3 DEMOGRAPHICS PER WARD | 12 |
| 1.2.4 DEMOGRAPHIC TRENDS | 14 |
| 1.2.5 WATER AND SANITATION PROVISION | 16 |
| 1.2.6 ELECTRICITY | |
| 1.2.7 SOLID WASTE MANAGEMENT | |
| 1.2.8 ECONOMIC ANALYSIS | 20 |
| 1.2.9 SOCIO ECONOMIC DIMENSION | |
| 1.2.10 POWERS AND FUNCTIONS OF THE MUNICIPALITY. | 25 |
| 1.3. ORGANISATIONAL DEVELOPMENT OVERVIEW | 27 |
| 1.4 Financial Overview | |
| CHAPTER 2 – GOVERNANCE | |
| COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE . | |
| 2.1 POLITICAL GOVERNANCE | 31 |
| | |
| 2.2 ADMINISTRATIVE GOVERNANCE | |
| 2.2 ADMINISTRATIVE GOVERNANCE | |
| | 33 |
| COMPONENT B: INTERGOVERNMENTAL RELATIONS | |
| COMPONENT B: INTERGOVERNMENTAL RELATIONS 2.3 INTERGOVERNMENTAL RELATIONS COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION | |
| COMPONENT B: INTERGOVERNMENTAL RELATIONS | |
| COMPONENT B: INTERGOVERNMENTAL RELATIONS 2.3 INTERGOVERNMENTAL RELATIONS COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION | |
| COMPONENT B: INTERGOVERNMENTAL RELATIONS 2.3 INTERGOVERNMENTAL RELATIONS COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION 2.4 IDP PARTICIPATION AND ALIGNMENT | |
| COMPONENT B: INTERGOVERNMENTAL RELATIONS 2.3 INTERGOVERNMENTAL RELATIONS COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION 2.4 IDP PARTICIPATION AND ALIGNMENT COMPONENT D: CORPORATE GOVERNANCE | |

Blue Crane Route Municipality Annual Report 2021/2022 | 2

| 2.7 | SUPPLY CHAIN MANAGEMENT | 38 |
|--------------|---|-----|
| | BY-LAWS | |
| 2.9 | WEBSITES | 40 |
| CHAPTE | R 3-SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I) | 42 |
| COMP | ONENT A: BASIC SERVICES | 42 |
| 3.1 | water and waste water services | 42 |
| | CTRICITY services: this section includes – PLANNING, DISTRIBUTION, PROTECTION, OJECTS | 44 |
| 3.3 HUM | AN SETTLEMENT | 45 |
| INT | RODUCTION TO HOUSING | 45 |
| 3.4 | WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, | |
| WAS | STE DISPOSAL, STREET CLEANING AND RECYCLING) | 49 |
| COMF | ONENT B: Error! Bookmark not define | ed. |
| 3.5 MAINT | ROADS & STORMWATER SERVICES: (POTHOLE PATCHING, AND STORMWATER | 50 |
| INTRO | DUCTION TO ROADS & STORMWATER SERVICES | 50 |
| 3.6 | TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION) | 52 |
| COMF | ONENT c: Error! Bookmark not define | ed. |
| 3.7 | LIBRARIES; and COMMUNITY FACILITIES; OTHER | 53 |
| 3.8 | CEMETORIES AND CREMATORIUMS | 55 |
| COMP | ONENT E: ENVIRONMENTAL PROTECTION | ed. |
| | | |
| | | |
| | BIO-DIVERSITY; LANDSCAPE (INCL. OPEN SPACES); AND OTHER (EG. COASTAL | 57 |
| | | 58 |
| COMP | ONENT D: SECURITY AND SAFETY | he |
| | FIRE | |
| | | |
| | ONENT H: SPORT AND RECREATION | |
| 3.13 | SPORT AND RECREATION | 61 |

| 3.14 | INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES | 62 |
|--------|--|----|
| COMP | ONENT K: ORGANISATIONAL PERFOMANCE SCORECARD | 63 |
| CHAPTE | R 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE | 64 |
| (PERFO | RMANCE REPORT PART II) | 64 |
| COMP | ONENT A: MANAGING THE MUNICIPAL WORKFORCE | 64 |
| 4.1 WC | | 64 |
| 4.2 | INJURIES, SICKNESS AND SUSPENSIONS | 65 |
| 4.3 | PERFORMANCE REWARDS | 66 |
| COMP | ONENT C: CAPACITATING THE MUNICIPAL WORKFORCE | 66 |
| CHAPTE | R 5 – FINANCIAL PERFORMANCE | 67 |
| 5.2 | GRANTS | 68 |
| 5.3 / | ASSET MANAGEMENT | 69 |
| COMP | ONENT B: SPENDING AGAINST CAPITAL BUDGET | 71 |
| 5.4 | CAPITAL EXPENDITURE | 71 |
| 5.5 | SOURCES OF FINANCE | 72 |
| 5.6 (| CAPITAL SPENDING ON 5 LARGEST PROJECTS | 73 |
| 5.7 | BORROWING AND INVESTMENTS | 75 |
| 5.8 | SUPPLY CHAIN MANAGEMENT | 75 |
| CHAPTE | R 6 –Auditor General report audit findings | 77 |
| CHAPTE | R 7 – LOCAL GOVERNMENT KEY PERFORMANCE INDICATORS | 78 |
| APPEN | DICES | 87 |
| APPE | NDIX A – COMMITTEES AND COMMITTEE PURPOSES | 87 |
| APPE | NDIX B -THIRD TIER ADMINISTRATIVE STRUCTURE | 88 |
| APPE | NDIX C – FUNCTIONS OF MUNICIPALITY / ENTITY | 89 |
| APPE | NDIX D- WARD COMMITTEE MEMBERS AND ALLOCATION | 90 |
| | NDIX F – RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTE 23 | 92 |
| | | |
| | NDIX G – LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS | |
| APPEI | NDIX H – DISCLOSURES OF FINANCIAL INTERESTS | 99 |

| CTION PERFORMANCE BY VOTE AND BY SOURCE | APPENDIX I: REVENUE COL |
|--|----------------------------|
| LECTION PERFORMANCE BY VOTE | APPENDIX I (i): REVENUE CO |
| LECTION PERFORMANCE BY SOURCE | APPENDIX I (ii): REVENUE C |
| RANTS RECEIVED: EXCLUDING MIG99 | APPENDIX J: CONDITIONAL |
| DITURE- NEW & UPGRADE/RENEWAL PROGRAMMES99 | APPENDIX K:CAPITAL EXPE |
| RAMME BY PROJECT YEAR 2022/23100 | APPENDIX N – CAPITAL PRO |
| GS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPONSIBLE FOR SERVICE PROVISION | |
| OF RETURNS NOT MADE IN DUE TIME UNDER mfma s71104 | APPENDIX P – DECLARATION |
| PROVINCIAL OUTCOMES FOR LOCAL GOVERNMENT104 | APPENDIX Q – NATIONAL AN |

CHAPTER 1 – MAYOR'S FOREWORD AND EXECUTIVE SUMMARY

COMPONENT A: MAYOR'S FOREWORD

Section 127(2) of the Municipal Finance Management Act (MFMA) 56 of 2003 enjoins the Mayor to table to the municipal Council the Annual Report for a financial year under review. It is for this purpose that the Draft Annual Report for 2022/23 financial year is prepared for the Council and the community of Blue Crane Route Municipality. The purpose of such a report is to provide a record of the activities of the municipality during the financial year in which it relates. This report is prepared in recognition of our obligation as an accountable and transparent government. It reflects how we fared in the implementation of our Integrated Development Plan (IDP) and Budget for 2022/2023 financial year.

During the year under review, collective efforts of both Political and Administration strived to achieve the outcomes of service delivery for all residents of Blue Crane Route Municipality. Although there were many impediments in providing service delivery such as aging infrastructure, theft and vandalism, service delivery protests and heavy rains, the municipality strove to ensure its objectives.

BCRM has consistently received Unqualified Audit Opinions over the past 8 years. Despite the huge financial constraints the municipality managed to keep afloat and was able to meet the third-party obligations.

It is therefore a pleasure to present the Draft Annual Report for 2022/2023 financial year.

CLLR B.A MANXOWENI MAYOR

COMPONENT B: EXECUTIVE SUMMARY

1.1. MUNICIPAL MANAGER'S OVERVIEW

This 2022/23 Annual Report is prepared in terms of Section 121 of the MFMA of 2003, Section 46 of the Municipal Systems Act No. 32 of 2000 and National Treasury Circular No. 63, which seeks to give effect to BCRM legislative and constitutional mandate.

Blue Crane Route Municipality is a Category B municipality entrusted with discharging Section 155 and 156 of the Constitution of RSA (Act 108 of 1996) and Section 83 and 84 of the Municipal Systems Act.

The following services are performed on a shared basis: Fire and Disaster Management, Land Use, Environmental Health (SBDM), Housing Development (DHS), Rural Roads (Dept. Of Roads & Transport), Library Services (DSRAC) and Local Economic Development (Cacadu Development Agency).

From a governance and Institutional Arrangement perspective the municipality is functional. All Senior Management positions have been filled. The Audit and Performance Committee and the Internal Audit Unit are fully effective as they continue to discharge their respective statutory obligations. The municipality obtained an Unqualified Audit opinion for 2022/23 financial year with reduction of matters of emphasis.

The following are the top 5 strategic risks the municipality has identified during the year under review:

- Revenue collection.
- Inadequacy in the implementation of MSCOA.
- Records Management
- Leave management.
- Going concern

May I take this opportunity to thank our Council and staff for their commitment and dedication in ensuring that Blue Crane Route Municipality continues to discharge its constitutional and statutory obligations despite the challenges.

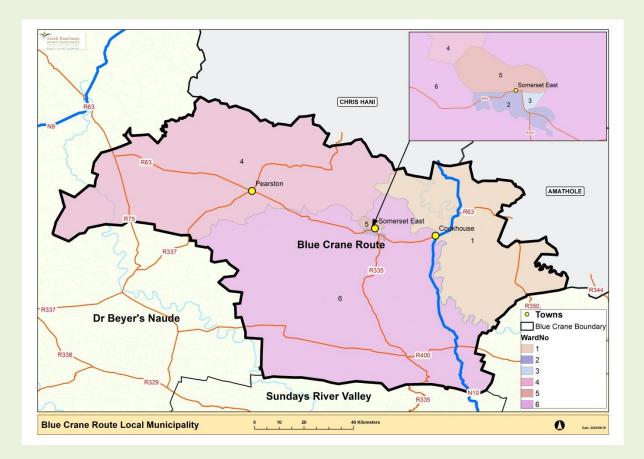
MR M.P NINI MUNICIPAL MANAGER

1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

1.2.1 INTRODUCTION TO BACKGROUND DATA

This section includes an analysis of the demographic, socio-economic and infrastructure development dimensions. The statistical information was sourced from Stats SA 2001 to 2011, Community survey 2016 and IHS global insight 2021. The district perspective is presented to provide a better understanding of the context within which the BCR municipality operates.

1.2.2 POPULATION AND ENVIRONMENTAL OVERVIEW



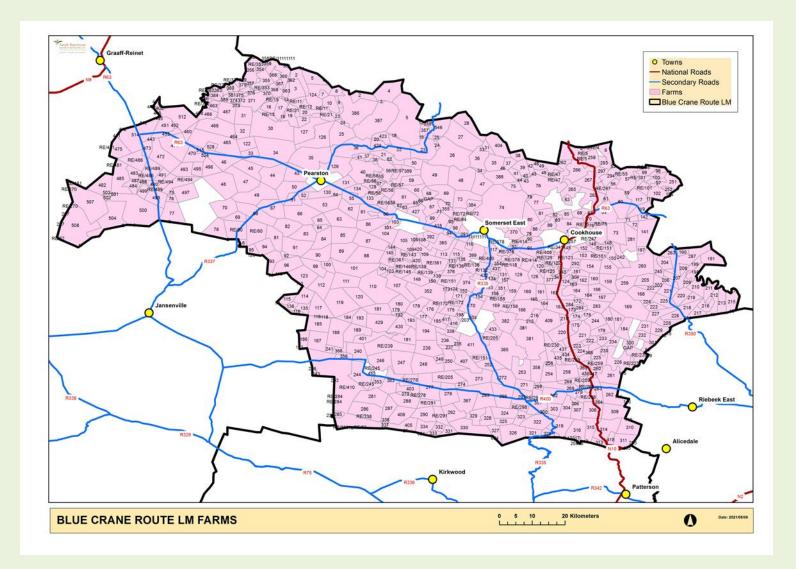
The Blue Crane Route Municipality falls within the jurisdiction of the Sarah Baartman District Municipality. The Municipality's area is bordered on the North-east of Raymond Mhlaba Municipality

(Amathole DM), North-west of Inxuba Yethemba municipality (Chris Hani DM), South of Makana Municipality and the South-west of Sundays River Valley municipality. The Blue Crane Route Municipality is located at 67 Nojoli Street, Somerset East.

The Blue Crane Route area comprises of the primary node of Somerset East, which is the main commercial hub, two secondary service centres i.e Pearston and Cookhouse, and vast rural commercial farmlands. Per the Community survey that was conducted 2016, the municipality's population has moved from 36 002 to 36 063, 1.7% growth rate. The figures below reflect the findings per Census 2011, the community survey 2016 reflects the overall growth of the area not at ward level:

- \circ Somerset East (Wards 2, 3 and 5 = 19172)
 - Town Area, Vosloodal, Chris Hani, Francisvale, Aeroville, Clevedon, Mnandi, Old Location, New Brighton, Westview and Uitkeer.
- Cookhouse (Wards 1 and 6 = 10898)
 - Bhongweni and Newtown
 - Golden Valley and Middleton rural nodes
 - Town area and Cradock place
- Pearston (Ward 4 = 5933)
 - Town Area, Millenium Park, Nelsig and Khanyiso

Somerset East is the administrative seat of the municipality and situated at the foot of the Boschberg Mountain. Blue Crane Route Municipality has 6 Wards and the total of eleven (11) Councillors who constitute Council. The map below reflects farms that are within the Blue Crane Route Municipality.



DEMOGRAPHIC PROFILE

| Stats SA 2011 | Province of the | Sarah Baartman | Blue Crane Route |
|----------------------|-------------------------|--------------------------|---------------------------|
| | Eastern Cape | District Municipality | Local Municipality |
| | | | |
| Total Population | 6 562 053 | 450 584 | 36 002 |
| Total Population | 6 996 976 | 479923 | 36063 |
| (Community Survey | | | |
| 2016) | | | |
| Area km ² | 168 966 km ² | 58 243.3 km ² | 11 068.56 km ² |

Table 1: Population and extent of Area km²⁻ EC, CDM and BLM

Source: StatsSA 2011

As indicated by the statistical information above, Blue Crane Route accounts for 8% of the Sarah Baartman District and 0.5% of the Provincial population. Geographically Blue Crane Route makes up 19% of the District municipality's landmass with a population density of 3.25 per km².

According to StatsSA -Census 2011, the total population of Blue Crane Route is 36 002, however as per the Community Survey conducted 2016, the population figures have increased from 36002 to 36063. This then therefore indicates that the growth rate of the population is very slow due to number of issues flowing from migration, death and birth rate.

The most significant roads passing through the area are the; N10, R61, R63, and R390,

The approximate distance between the towns is:

- Somerset East to Pearston : 50 Km.
- Somerset East to Cookhouse : 25 Km.
- Cookhouse to Pearston : 75km.

1.2.3 DEMOGRAPHICS PER WARD

| DEMOGRAPHICS | | | | | | | | |
|---------------------|---------|---------|---------|---------|---------|----------|---------------|------|
| Age distribution | 00 - 04 | 05 – 09 | 10 – 14 | 15 – 34 | 35 - 64 | 65 - 85+ | Ward Total | % |
| Ward 1 | 549 | 454 | 422 | 1555 | 1566 | 203 | 4749 | 13.2 |
| Ward 2 | 814 | 583 | 591 | 1882 | 2265 | 611 | 6747 | 18.7 |
| Ward 3 | 705 | 671 | 601 | 2185 | 2320 | 498 | 6979 | 19.4 |
| Ward 4 | 661 | 668 | 570 | 1788 | 1817 | 428 | 5933 | 16.5 |
| Ward 5 | 542 | 526 | 475 | 1628 | 1804 | 470 | 5446 | 15.1 |
| Ward 6 | 686 | 550 | 449 | 2068 | 2083 | 313 | 6148 | 17.1 |
| Grand Total BCRM | 3956 | 3453 | 3108 | 11106 | 11856 | 2523 | 36002 | 100 |
| Gender | Male | % | Female | % | Total | | | |
| Ward 1 | 2390 | 50.3 | 2359 | 49.7 | 4749 | | | |
| Ward 2 | 3289 | 48.7 | 3458 | 51.3 | 6747 | | | |
| Ward 3 | 3311 | 47.4 | 3668 | 52.6 | 6979 | | | |
| Ward 4 | 2938 | 49.5 | 2995 | 50.5 | 5933 | | | |
| Ward 5 | 2547 | 46.8 | 2899 | 53.2 | 5446 | | | |
| Ward 6 | 3206 | 52.1 | 2943 | 47.9 | 6149 | | | |
| Grand Total BCR | 17680 | 49.1 | 18322 | 50.9 | 36002 | | | |
| Population Group | Black | Coloure | White | Indian/ | Other | Ward | | |

| Table 2: Age Distribution | Gender, Population Gr | ouping and Head of Household |
|---------------------------|-------------------------|------------------------------|
| Table 1. Age Blethballen | , eenaen, i epalanen ei | euping and nead of neadonera |

| Ward 1 | 3278 | 1143 | 289 | 10 | 28 | 4749 | |
|------------------------------|-------|-------|--------|------|---------------|-------|--|
| Ward 2 | 3169 | 2370 | 1128 | 37 | 44 | 6747 | |
| Ward 3 | 6493 | 378 | 68 | 19 | 21 | 6979 | |
| Ward 4 | 2211 | 3365 | 287 | 26 | 43 | 5933 | |
| Ward 5 | 1813 | 3387 | 203 | 15 | 28 | 5446 | |
| Ward 6 | 4283 | 1246 | 479 | 10 | 131 | 6148 | |
| Grand Total BCR | 21247 | 11888 | 2453 | 118 | 295 | 36002 | |
| Head Household: Gender | Male | % | Female | % | Total Ward | | |
| Ward 1 | 823 | 70.1 | 351 | 29.9 | 1174 | | |
| Ward 2 | 1048 | 56.8 | 797 | 43.2 | 1845 | | |
| Ward 3 | 1161 | 57.5 | 859 | 42.5 | 2019 | | |
| Ward 4 | 914 | 57.6 | 671 | 42.3 | 1586 | | |
| Ward 5 | 769 | 51.7 | 719 | 48.3 | 1488 | | |
| Ward 6 | 1212 | 73.5 | 436 | 26.4 | 1649 | | |
| Grand Total BCR | 5927 | 60.7 | 3834 | 39.3 | 9761 | | |

Source: StatsSA 2011

1.2.4 DEMOGRAPHIC TRENDS

| DEMOGRAP HICS | STATSSA 2001 | STATSSA 2011 | % | GROWTH % p.a. | COMSURVEY 2016 | GRO WTH % |
|---------------------------------|--------------|-----------------|------|------------------|-------------------|-----------------|
| BCRM Total Population | 35407 | 36002 | | 0.17 | 36063 | 1.7% |
| Age distribution | 35 005 | 36 003 | | | | |
| 0-14 | 10 293 | 10517 | 29.2 | 0.2 | 11825 | 2.34 |
| 15-64 | 22 485 | 22962 | 63.8 | 0.2 | 21892 | -0.96 |
| 65+ | 2 227 | 2524 | 7.0 | 1.3 | 2347 | -1.45 |
| Gender | 35 003 | 36 002 | | | 36063 | |
| Male | 16806 | 17680 | 49.1 | 0.5 | - | - |
| Female | 18197 | 18322 | 50.9 | 0.1 | - | - |
| Population Grouping | 35 003 | 36 001 | | | | |
| Black | 20861 | 21247 | 59.0 | 0.19 | - | - |
| Coloured | 11515 | 11888 | 33.0 | 0.32 | - | - |
| White | 2606 | 2453 | 6.8 | -0.6 | - | - |
| Indian/Asian | 21 | 118 | 0.3 | 46.2 | - | - |
| Other | 0 | 295 | 0.8 | - | - | - |
| Head of Household: Gender | 9 595 | 9 761 | | | | |

 Table 3: Age distribution, Gender, Population Grouping and Head of Household

| DEMOGRAP HICS | STATSSA 2001 | STATSSA 2011 | % | GROWTH % p.a. | COMSURVEY 2016 | GRO WTH % |
|--------------------------|--------------|-----------------|------|------------------|-------------------|-----------------|
| BCRM Total Population | 35407 | 36002 | | 0.17 | 36063 | 1.7% |
| Male | 6 486 | 5 927 | 60.7 | -0.9 | - | - |
| Female | 3 109 | 3 834 | 39.3 | 2.3 | - | - |

Source: StatsSA

StatsSA 2011 reflects that 29% of the population are young and under 15 year of age, which requires intergovernmental planning efforts to jointly focus on improved education and providing sport and recreation facilities. Sport plays an important part in youth development and relevant role-players should form partnerships to promote sport initiatives and youth programmes in Blue Crane Route. The high number of children could also be an indication of a dependency on child support grants.

According to StatsSA 2011 a 7% increase has occurred, from 32% to 39%, in respect of female headed households between 2001 and 2011. The increase is relatively high considering that the population growth rate has been very low over a 10-year period and the male to female sex ratio has only risen marginally. This could be reflective of males migrating in search of employment opportunities outside of the municipal area or the occurrence of single mothers deciding to create a basis for their young with the option of marriage later in life.

A large segment (50.1% -StatsSA 2011) of the population speaks IsiXhosa, followed by 42.2% communicating in Afrikaans. Black South Africans account for 59% of the population, followed by 33% Coloured South Africans. Stats 2011 also indicates that 95.5% of the population were born in South Africa.

1.2.5 WATER AND SANITATION PROVISION

| BASIC SERVICE / INFRASTRUCTURE | BLUE CRANE ROUTE AREA (STATSSA 2001) | ROUTE AREA (STATSSA 2011) | % | GROWTH % p.a. | BLUE CRANE ROUTE AREA (CS 2016) % |
|-----------------------------------|--|------------------------------|------|------------------|---|
| Total number of households | 9 595 | 9 761 | | 1.7% | |
| Sanitation | 9 470 | 9 760 | | 3.06% | |
| Flush toilets | 4439 | 7856 | 80.5 | 7.7 | 88.4 |
| Flush septic tank | 390 | 395 | 4.0 | 0.1 | - |
| Chemical | 244 | 25 | 0.3 | -9.0 | 0.1 |
| VIP | 127 | 83 | 0.9 | -3.5 | - |
| Pit latrines without ventilation | 752 | 327 | 3.4 | -5.7 | 4.1 |
| Bucket latrine | 1921 | 277 | 2.8 | -8.6 | 2.9 |
| None | 1597 | 617 | 6.3 | -6.1 | 3.5 |
| Other | | 180 | 1.8 | - | - |
| Water – Access to piped water | 8 530 | 9 740 | | 12.4% | 91.2 |
| Household | 2289 | 5022 | 51.5 | 11.94 | - |
| In yard | 5027 | 3903 | 40.0 | -2.24 | - |
| Community stand <200 m | 526 | 323 | 3.3 | -3.86 | - |
| Community Stand >200m | 688 | 172 | 1.7 | -7.50 | - |

Table 4: Water and Sanitation Provision

| No access to piped (tap) water | | 340 | 3.5 | | 8.8 |
|--|-----|-------|------|------|-----|
| Water – Source of water | | 9 760 | | | |
| Water scheme operated by municipality or other WSP | | 7830 | 80.2 | | - |
| Borehole | 128 | 955 | 9.8 | 64.6 | - |
| Spring | 5 | 30 | 0.3 | 50.0 | - |
| Rain tank | 196 | 275 | 2.8 | 4.0 | - |
| Dam/stagnant water | 207 | 317 | 3.2 | 5.3 | - |
| River/stream | 201 | 53 | 0.5 | -7.4 | - |
| Water vendor | 17 | 31 | 0.3 | 8.2 | - |
| Water Tanker | | 132 | 1.4 | -2.7 | - |
| Other | 180 | 137 | 1.4 | | - |

Source: StatsSA 2011 and CS 2016

The level of waterborne system/connection shows a growth of 7.7% p.a. over a period of 10 years (2001 to 2011). The number of bucket latrines reflects a negative growth of -8.6% p.a. over the same period which in effect means that bucket toilets have been reduced by 85.6% from 20.3% in 2001 to 2.8% in 2011. The standard and provision of sanitation and water shows a significant improvement from 2001 to 2011. The BCRM has a total of 8929 houses which has access to drinking water and basic level of sanitation. Three hundred and fifty (350) households which make (4%) of the households are people living in the informal settlements, their access to sanitation is in a form of bucket system and have access to drinking water in a form of community stand pipes which are within 200m walking distance from the households.

1.2.6 ELECTRICITY

Table 5: Energy for Lighting

| | BLUE CRANE | BLUE CRANE | % | GROWTH % | BLUE |
|-----------------|----------------|------------|-----|----------|-----------|
| | ROUTE AREA | ROUTE AREA | | p.a. | CRANE |
| BASIC SERVICE / | (STATSSA 2001) | (STATSSA | | | ROUTE |
| INFRASTRUCTURE | | 2011) | | | AREA |
| | | | | | (CS 2016) |
| | | | | | % |
| Total number of | 9 595 | 9 761 | | | |
| households | | | | | |
| Energy (Access) | 9 470 | 9 760 | | 3.06% | |
| Electricity | | | 86. | | 88.9 |
| | 6 161 | 8 486 | 9 | 3.8 | |
| Gas | 23 | 17 | 0.2 | -2.6 | - |
| Paraffin | 2 135 | 306 | 3.1 | -8.6 | - |
| Candles | 1 057 | 876 | 9.0 | -1.7 | - |
| Solar | 34 | 36 | 0.4 | 0.6 | - |
| Other | 60 | 0 | 0.0 | -10.0 | 11.1 |
| None | | 39 | 0.4 | | - |

Source: StatsSA 2011: Community Survey 2016

Access to electricity has improved from 65.1% in 2001 to 86.9% in 2011. Community survey conducted in 2016 also shows a slight change from 86.9% to 88.9%. The dependency on paraffin and candles were reduced from 22.5% and 11.2% in 2001 to 3.1% and 9.0% in 2011. BCRM also supply's farm areas that are >100km radius. The current backlogs in those different lines are the rotten / old network, with falling poles due to its life span. Regular routine maintenance is done but due financial constraint this exercise is not improving in most areas but in some areas, it is improving. There are constant power failures occurring in those lines. Electricity is supplied to all schools, hospital (Andre Vosloo) and Somerset East correction services.

1.2.7 SOLID WASTE MANAGEMENT

Table 6: Refuse Removal Services

| BASIC SERVICE / INFRASTRUCTURE | BLUE CRANE ROUTE AREA (STATSSA 2001) | BLUE CRANE ROUTE AREA (STATSSA 2011) | % | GROWTH % p.a. | BLUE CRANE ROUTE AREA (CS 2016) % |
|-----------------------------------|--|---|------|------------------|---|
| Total number of | 9 595 | 9 761 | | | |
| households | | | | | |
| Refuse Removal | 9 467 | 9 761 | % | 3.10% | |
| How often by municipality? | | | | | |
| a) @ least once a week | 6351 | 7842 | 80.3 | 2.35 | 86.1 |
| b) Less often | 28 | 51 | 0.5 | 8.21 | 0.4 |
| How often is refuse bags provided | Once in 3 months | Once in 3 months | | | |
| Mode Disposal | | | | | |
| a) Communal dumping | 59 | 78 | 0.8 | 3.22 | 4.3 |
| b) Own dump | 2440 | 1444 | 14.8 | -4.08 | 6.4 |
| c) No disposal | 589 | 195 | 2.0 | -6.69 | 2.6 |
| Other | 0 | 151 | 1.5 | | 0.1 |
| No of Licensed Landfill sites | | 3 | | | |
| No of un-licensed landfill sites | | 0 | | | |

Source: StatsSA 2011 and CS 2016

In 2011, 80.3% of households in the BCRM had access to a weekly refuse removal service as compared to 67.1% in 2001.In 2016 it has increased to 86.1. All residential areas, excluding farm areas, have access to refuse removal services. There is a fixed schedule for household and business refuse collection. Both household and business refuse are collected once a week. The municipality does not have a schedule for garden refuse. Waste Collection Strategies include skip bins and kerb side collections on a weekly basis. The Illegal dumping sites are cleared monthly. This is not without challenges due to availability of equipment as well as fleet.

Municipal Environmental Programme is supported with Community Works Programs (CWP) and Expanded Public Works Programme (EPWP) on an on-going basis. Community awareness programmes are conducted to educate the community about environmental issues; however communities have not fully embraced the concept of keeping the area clean and there are still illegal dumping spots. There is a private company conducting on site recycling.

1.2.8 ECONOMIC ANALYSIS

Local economic development is vital to the future development of the BCRM; the economy of this Municipality is based primarily on agriculture and Tourism. In essence the activities that dominate are: Agriculture: Intensive Farming operations (Cash crops/ Lucerne production, dairy's, etc) Extensive farming operations: Cattle & Goat farming, game farming. Agriculture dominates the district's economy, contributing 28% of all value added and amounting to 41% of formal employment.

Summary of the Economic Sector:

Agriculture: Farming (livestock abattoir), Game hunting, Exotic Fruits, Citrus Fruits and Manufacturing (dairy)

Agro - processing: Mohair

Tourism: Museum, Art gallery, game reserves, Hiking trails with waterfall, B'nB's and Hotels and Bestershoek Lodge

Renewable energy: Wind Farms and potential Hydro- energy and solar panels

Largest threats: Climate change, localised droughts, cheap imports, changing economic climate in South Africa, Disasters (floods), unemployment and crime rate.

The municipality is in the process of capacitating LED unit. The following are the economic infrastructure/projects within the municipal area which are being implemented through the Cacadu Development Agency:

1. Somerset East Industrial Park

This project has the potential to be the ultimate economic driver for the municipal economy. Launch and handover of bulk infrastructure at the Industrial Park was done. Funding for the project is R28m. The municipality in partnership with the CDA are in the process of engaging potential investors to utilise the industrial park in order to create sustainable jobs and change the economic outlook of the municipality.

2. Somerset East Aerodrome

The construction of the Somerset East Aerodrome was completed in 2016 and registered with South African Civil Aviation Authority. The Aerodrom was vandalised and CDA is in the process of refurbishing (fencing and installation of a runway lights) it.

3. Boschberg Tourism Hub

Currently the Boschberg Tourism Hub is a responsibility of CDA. The current challenge with the Tourism Hub is the lack of security. The building is vandalised and the Lease Agreement between BCRM and the Lessee has lapsed and not renewed. However, CDA is in the process of appointing service provider to do costing for renovations.

Other LED Projects

1. R355 Road Project

The R355 road project is underway.

2. Renewable Energy (Wind farms)

There are windfarms within the Province of the Eastern Cape. There are five (5) within Blue Crane Route jurisdiction situated in Cookhouse area. This wind farm has made contribution to social development projects focusing on early childhood development programmes.

3. Revitalisation of the rail

The project was implemented in Cookhouse by Transnet and +- 100 job opportunities were created.

1.2.9 SOCIO ECONOMIC DIMENSION

Table 7: Socio Economic

| SOCIO ECONOMIC ANALYSIS | BLUE CRANE ROUTE AREA (STATSSA 2001) | BLUE CRANE ROUTE AREA (STATSSA 2011) | % | GROWTH % p.a. |
|-------------------------------|--|--|-------|---------------|
| Total Population | | | | |
| No disability/Unspecified | 32292 | 28152 | 87.85 | -1.28 |
| Sight | 571 | 2294 | 7.16 | 30.18 |
| Hearing | 221 | 350 | 1.09 | 5.84 |
| Communication | 78 | 82 | 0.26 | 0.51 |
| Physical / Walking | 1118 | 465 | 1.45 | -5.84 |
| Intellectual / Remembering | 133 | 265 | 0.83 | 9.92 |
| Emotional / Self Care | 298 | 438 | 1.37 | 4.70 |
| Multiple disability | 300 | 0 | 0.00 | -10.00 |
| Not applicable | | 3956 | | |
| | 35 011 | 36 002 | | |

Source: StatsSA 2011

StatsSA indicates that there has been an overall decline of -1.28% p.a. in the number of population with disabilities. People with a sight disability have increased drastically by 5.6% from 1.6% in 2001 to 7.2 in 2011.

Table 8: Income Category

| SOCIO ECONOMIC ANALYSIS | BLUE CRANE ROUTE AREA (STATSSA 2001) | BLUE CRANE ROUTE AREA (STATSSA 2011) | % | GROWTH % p.a. |
|----------------------------|--|--|-------|---------------|
| Total Population | | | | |
| Income 15 to 65 | | | | |
| No Income | 180 | 10 504 | 46.09 | 573.6 |
| R1 – R400 | 3 454 | 1 254 | 5.50 | -6.4 |
| R401 – R800 | 1 557 | 1 198 | 5.26 | -2.3 |
| R801 - R1600 | 929 | 4 924 | 21.61 | 43.0 |
| R1601 – R3200 | 794 | 1 582 | 6.94 | 9.9 |
| R 3 201 - R 6 400 | 566 | 933 | 4.09 | 6.5 |
| R 6 401 - R 12 800 | 239 | 763 | 3.35 | 21.9 |
| R 12 801 - R 25 600 | 58 | 489 | 2.15 | 74.3 |
| R 25 601 - R 51 200 | 27 | 101 | 0.44 | 27.4 |
| R 51 201 - R 102 400 | 32 | 30 | 0.13 | -0.6 |
| R 102 401 - R 204 800 | 7 | 28 | 0.12 | 30.0 |
| R 204 801 or more | 3 | 12 | 0.05 | 30.0 |
| Unspecified | 0 | 973 | 4.27 | |
| | 7 846 | 22 791 | | |

Source: StatsSA

StatsSA 2011 reflects that poverty levels are high with 46.1% of the population not receiving any income, and a further 10.8% earn less than R801 per month, therefore technically falling under the poverty line. This is exacerbated by the fact that 65.7% of the potential labour force are not working. The population lack buying power which makes it difficult to exploit local economic development

opportunities and the situation implies a high dependency on social grants. Interventions must be created and expedited to support poor communities.

The potential economic active labour force accounts for 60.2% of the total population which reinforces the need to boost the economy and stimulate job growth.

| BLUE CRANE ROUTE AREA (STATSSA 2011) | | % | GROWTH % p.a. | |
|--------------------------------------|-------|-------|---------------|-------|
| Employed | 7839 | 7434 | 34.3 | -0.52 |
| Unemployed | 5355 | 3300 | 15.2 | -3.84 |
| Non-economically active | 9471 | 10935 | 50.5 | 1.55 |
| | 22665 | 21669 | | |

Table 9: Labour Status

Source: StatsSA

StatsSA indicates that 15.2% of the potential workforce is unemployed and a further 50.5% are not economically active in 2011. The remaining 34.3% of the labour force is employed. The overall dependency ratio is 56.8 persons per hundred population of working age. StatsSA 2011 also concludes that 1 953 of the youth in Blue Crane Route are unemployed.

Table 10: Education Levels 20 year +

| | BLUE CRANE | BLUE CRANE | % | GROWT | BLUE CRANE |
|-----------------------|------------|------------|-------|-------|--------------|
| | ROUTE AREA | ROUTE AREA | | H % | ROUTE AREA |
| SOCIO ECONOMIC | (STATSSA | (STATSSA | | p.a. | (Community |
| ANALISIS | 2001) | 2011) | | | Survey 2016) |
| | | | | | % |
| Total Population | | | | | |
| Level of education 20 | | | | | |
| + | | | | | |
| No schooling | 4 088 | 2 592 | 8.24 | -3.7 | 6.3 |
| Some primary | 5 956 | 10 895 | 34.65 | 8.3 | 21.7 |

| SOCIO ECONOMIC ANALYSIS | BLUE CRANE ROUTE AREA (STATSSA 2001) | BLUE CRANE ROUTE AREA (STATSSA 2011) | % | GROWT H % p.a. | BLUE CRANE ROUTE AREA (Community Survey 2016) % |
|----------------------------|---|---|-------|----------------------|---|
| Total Population | | | | | |
| Level of education 20 | | | | | |
| + | | | | | |
| Complete primary | 1 977 | 2 516 | 8.00 | 2.7 | 9.9 |
| Some secondary | 5 361 | 9 577 | 30.46 | 7.9 | 38.9 |
| Std 10/Grade 12 | 2 437 | 4 420 | 14.06 | 8.1 | 20.7 |
| Higher | 1 075 | 1 392 | 4.43 | 2.9 | 2.5 |
| Unspecified | 0 | 49 | 0.16 | | 0 |

Source: StatsSA and CS 2016

Stats SA 2011 shows that 8.24% of the population over 20 years of age have not received any schooling. The figure is moderate and furthermore shows a decline or negative growth of -36.6% for the past decade (since 2001), when 4 088 or 19.6% of the population over 20 years had not undergone any schooling.

1.2.10 POWERS AND FUNCTIONS OF THE MUNICIPALITY

The municipal mandate stems from the section 155 and 156 of the Constitutions (Act 108 of 1996) which assigns powers and functions drawing from the schedules 4b & 5b. In terms of the Part B of schedule 4 and 5 of the Constitution, Blue Crane Route Municipality has the following powers & functions:

| Schedule 4 Part B | Schedule 5 Part B |
|---|--|
| Powers exercised by the BCRM | Powers exercised by the BCRM |
| Powers exercised by the BCRM Air pollution Building regulations Electricity and gas reticulation Firefighting services Local tourism Municipal planning Municipal public works Stormwater management systems in built-up area Trading regulations Water and sanitation services | Powers exercised by the BCRM Amusement facilities Billboards and the display of advertisements in public places Cemeteries Cleansing Control of public nuisances Control of undertakings that sell liquor to the public Facilities for the accommodation, care and burial of animals Fencing and fences Licensing and control of undertakings that sell food to the public Local amenities Local aport facilities Municipal abattoirs Municipal roads Noise pollution Pounds Public places Refuse removal, refuse dumps and solid waste disposal Street trading |
| | Street lightingTraffic and parking |

1.3. ORGANISATIONAL DEVELOPMENT OVERVIEW

During the year under review, the organisational structure undergone a review process which was subjected to intense engagements with all internal stakeholders. This culminated into an organogram being adopted by Council. The municipality has a workforce of 271 permanent employees and 147 temporary employees. All the senior management positions are filled. Organisational policies and bylaws were developed, some reviewed and approved by Council. Performance Management Framework and Individual Performance Management Policy were also reviewed; performance management has not cascaded to other levels of management except for Senior Management.

COMMENT ON THE ANNUAL REPORT PROCESS

The annual report is a product of inputs by various departments and relevant stakeholders on the activities and programmes that were implemented and those that were not achieved against the annual plan of the municipality. The year under review has been a relatively successful but challenging year in ensuring that the municipality complies with good governance principles, laws and regulations and adherence to the annual report processes and deadlines.

1.4 FINANCIAL OVERVIEW

The Municipality is still largely dependant of the Equitable Share and other grant funding. In addition the Municipality has a fair consumer base, however shows signs of deterioration with Services Charges are evident. An under collected of Service Charges have been experienced in the 2022/2023 Financial Year. In line with the under collection of Services rendered, Debt Impairment increased as a result of debtors not being able to pay their Municipal accounts. It should be noted that the Municipality has an indigent rate of 48% and this by itself is a major contributing factor to the Financial sustainability of the Municipality and remains a challenge in the current year. Management have embarked on approaches to implement the revenue enhancement approaches that were developed to address the challenges faced by the Municipality in this regard.

| Financial Overview: Year 2022/2023 | | | | | | | |
|------------------------------------|--------|-----|-----------------|-------------------|---------|--|--|
| | R' 000 | | | | | | |
| Details | | | Original budget | Adjustment Budget | Actual | | |
| Income: | | | | | | | |
| Grants | | | | | | | |
| | | | 95 812 | 115 023 | 108 231 | | |
| Taxes, | Levies | and | | | | | |

| tariffs | 208 982 | 196 258 | 166 371 |
|---------------------------|----------|----------|----------|
| Other | | | |
| | 10 692 | 13 233 | 17 606 |
| Sub Total | | | |
| | 315 486 | 324 515 | 292 208 |
| Less: Expenditure | | | |
| | 342 280 | 345 798 | 321 533 |
| Net Total* | | | |
| | (26 795) | (21 283) | (29 325) |
| * Note: surplus/(defecit) | | | T 1.4.2 |

| Operating Ratios: 2022/2023 | |
|--|------|
| Detail | % |
| Employee Cost | 30% |
| Repairs & Maintenance (Inventory consumed) | 3% |
| Finance Charges | 1% |
| Depreciation and Impairment charges | 26% |
| Bulk Purchases | 35% |
| Other | 6% |
| | 100% |

Employee Related costs are within the norm with 30%. Repairs and Maintenance are below norm at 3% as the Municipality's budget is severely under constraint and not being able to fund the repairs and maintenance of assets in the vicinity of R1 billion. This filters through to the fact that Depreciation and Impairment is at 26%.

| Total Capital Expenditure: Year 2020/2021 to 2022/2023 | | | | | | |
|--|-----------|-----------|-----------|--|--|--|
| R'000 | | | | | | |
| Detail | 2020/2021 | 2021/2022 | 2022/2023 | | | |
| Original Budget | 37 580 | 43 411 | 22 276 | | | |
| Adjustment Budget | 45 448 | 54 380 | 45 613 | | | |
| Actual | 29 575 | 31 719 | 37 923 | | | |

The Capital budget increased from R22 million to R46 million from the Original Budget to the latest Adjustment Budget done in June 2023. The Municipality received a roll over approval for Conditional Grants to the value of R9.5 million and additional funds allocated the Municipality in the last month of

the financial year of R3.2 million. Own funds were also allocated to the capital budget to increase the efficiency of operations.

CHAPTER 2 – GOVERNANCE

INTRODUCTION TO GOVERNANCE

In terms of the Municipal Structures Act, Blue Crane Route Municipality is a Collective type, which means it has an Executive Committee (EXCO) led by the Honorable Mayor. EXCO has a role of processing all items for consideration by the Council which is led by the Honorable Speaker.

COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE

Section 151(3) of the Constitution of RSA allows the Municipal Council to govern on its own initiative and local government affairs of the local community. The municipality has four standing committees aligned to the four (4) Directorates of the municipality. The committees sit once per quarter and special meetings when there is a need. The committee meetings are attended by all Councillors, Management and staff members of their respective directorates. Council meetings sit once per quarter and special Council meetings when there is a need for a Council resolution. The Council meetings are chaired by the Speaker and attended by all Councillors, Management and members of the community.

Blue Crane Route Municipality is comprised of eleven (11) Councillors; six (6) of which are ward Councillors, and five (5) proportional representative Councillors. The Speaker is a proportional representative (PR) Councilor. The ward Councillors are responsible for the wards they are representing, and PR Councillors provide support to wards. The structure of Council constituted as follows:

- 1 Cllr B.A Manxoweni Mayor : ANC
- 2 Cllr N. Nkonyeni-Yantolo Speaker : ANC
- 3 Cllr Z. S Baskiti- Ward 1 (ANC)
- 4 Cllr A. Heynse- Ward 2 (DA)
- 5 Cllr A. Dyantyi- Ward 3(ANC)
- 6 Cllr M.K Mali- Ward 4(ANC)
- 7 Cllr C. Nel- Ward 5 (DA)
- 8 Cllr P. Sonkwala- Ward 6 (ANC)
- 9 Cllr E. Miggels EFF :PR
- 10 Cllr J. Martin DA : PR
- 11 Cllr F. Brown DA: PR

Blue Crane Route Municipality has established a Municipal Public Account Committee (MPAC) which is an Oversight Committee. MPAC is comprised of both ward and PR Councillors, with Councillor Z.S.

Baskiti as the Chairperson. It provides Council with comments and recommendations on the Annual Report. During the year under review the MPAC convened at least 2 meetings as part of its oversight responsibilities. During the financial year, the municipality had a functional Audit & Performance Committee. Four (4) ordinary and 2 special meetings were held during the year. The Audit & Performance committee is currently serving its first year of its 3-year contract. Audit & Performance Committee charter was reviewed and submitted to Council for consideration and approval.

The municipality has a functional Disciplinary Board which also functions as MFMA Section 32 Committee to assist Council in investigation of Unauthorized, Irregular and Fruitless and Wasteful expenditure.

The municipality has a functional internal audit unit which constitute: Manager: IA, Internal Auditor and two IA Interns. Internal Audit Charter was reviewed and submitted to Audit Committee for approval.

2.1 POLITICAL GOVERNANCE

POLITICAL STRUCTURE Cllr B. A Manxoweni: MAYOR CHAIRPERSON: CORPORATE SERVICES STANDING COMMITTEE, AND FINANCE STANDING COMMITTEE. Cllr N Yantolo Nkonyeni: SPEAKER OF THE COUNCIL Cllr P Sonkwala: CHIEF WHIP Cllr Z.S Baskiti: MPAC CHAIRPERSON Cllr J Martin: CHAIRPERSON COMMUNITY SERVICES STANDING COMMITTEE Cllr M.K Mali: CHAIRPERSON TECHNICAL SERVICES STANDING COMMITTEE

POLITICAL DECISION-TAKING

The process of Council decision commences at the Standing Committee level through recommendations, which are later tabled at the EXCO and passed for adoption/Approval by Council. All Council resolutions become final and binding. Political decisions and resolutions are taken at the Council meeting. Decisions are taken through consensus, or a majority vote of the Councillors present in the meeting. A resolution register developed from decisions taken by Council is maintained, monitored and tabled for tracking / oversight in all ordinary Council meetings.

2.2 ADMINISTRATIVE GOVERNANCE

The BCRM has the following Directorates in its organizational structure. These are, Office of the Municipal Manager, Corporate Services, Community Services, Financial and Technical Services

| TOP ADMINISTRATIVE STRUCTURE | Function | | |
|------------------------------|--|--|--|
| | Oversee the functioning and performance of the | | |
| (Mr M.P Nini) | following Directorates, i.e | | |
| | Corporate Services | | |
| | Finance | | |
| | Community Services | | |
| | Technical and Infrastructure Services | | |
| | Office of the Municipal Manager | | |
| | | | |
| DIRECTOR CORPORATE SERVICES: | | | |
| (Mrs Novuko Kubone) | Administration | | |
| | Human Resources | | |
| | • ICT | | |
| | Customer Care | | |
| DIRECTOR: FINANCIAL SERVICES | | | |
| (Mr Nigel Delo) | | | |
| | Income and Expenditure | | |
| | Budget and Financial Reporting | | |
| | Assets and Supply Chain Management | | |
| DIRECTOR: COMMUNITY SERVICES | | | |
| (Mrs Yolisa Mniki) | | | |
| | Parks and Recreation | | |
| | Environmental Health and cleansing | | |
| | Fire and Rescue Services | | |
| | Traffic Services | | |
| | Environmental Management | | |
| | Library Services | | |
| DIRECTOR: TECHNICAL SERVICES | | | |
| (Mr Ayanda Gaji) | Roads and Stormwater | | |
| | | | |
| | Projects Management Unit | | |

- Electro-Mechanic
- Water Services
- Human Settlements
- Town Planning and Land Use Management

COMPONENT B: INTERGOVERNMENTAL RELATIONS

The concept of Integrated Development Planning (IDP) is embedded on the principle of co-operation amongst various spheres of government for the purpose of providing better co-ordination and services to the community. It is in this context that co-operative governance and inter-governmental relations becomes of utmost importance. Blue Crane Route Municipality has no functional Inter-Governmental Relations Forum (IGR) due to poor attendance by other stakeholders.

2.3 INTERGOVERNMENTAL RELATIONS

The municipality continues to have good working relations with the following stakeholders and associations; however IGR forum needs to be strengthened.

- South African Local Government Association (SALGA)
- Dept of Co-operative and Traditional Affairs (COGTA)
- National and Provincial Treasury
- Sarah Baartman District Municipality (SBDM)
- Dept of Rural Development and Land Reform
- Dept of Energy
- Dept of Water and Sanitation
- Department of Human Settlements
- Dept of Social Development
- South African Police Service
- Independent Electoral Commission
- Auditor General
- Cacadu Development Agency (CDA)
- Office of the Premier
- Dr Beyers Naude Local Municipality and

Ndlambe Local municipality

2.3.2 RELATIONSHIP WITH MUNICIPAL ENTITY

The BCRM has good relations with the Cacadu Development Agency (CDA). These relations were strengthened by the decision of the BCRM Council to dis-establish its previous entity, the BCDA. Currently the CDA oversees the co-ordination and implementation of BCRM Local Economic Developments programmes. This is managed through a Service Level Agreement (SLA) signed between the two parties.

2.3.3 DISTRICT INTERGOVERNMENTAL STRUCTURES

The municipality enjoys good relations with the Sarah Baartman District Municipality. Councilor P Sonkwala is the BCRM Representative in the District Municipality. The municipality also participates in the following district structures:

- District Mayor's Forum
- District Speakers' Forum
- District Women Commission
- District MM's Forum
- District Wide Infrastructure Forum
- District PMS Forum
- District IDP Rep Forum
- District-wide Disaster Management Forum
- District Legal Advisors Forum
- Internal Audit & Risk Forum
- District Disaster JOC (Joint Operations Committee) Forum
- District HR Forum

COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION

Public accountability and participation play an important role in the promotion of democracy in local government. The municipality uses the Ward Based Planning model to engage the community on matters relating to Performance Management, IDP and Budget. This places public accountability and participation at the basic level of community engagements.

The municipality has a public participation system in place that informs interaction between the municipality and the communities. Public engagements were conducted throughout the year using different forums, meetings, events, Media and BCRM websites. The following structures have been established to enhance public participation:

• IDP/BUDGET/PMS REPRESENTATIVE FORUM

IDP/Budget/PMS Representative Forum sits once a quarter. The forum is chaired by the Mayor, Cllr B Manxoweni and is attended by Councillors, Government departments, organized structures in the community, Community Development Workers (CDW's) and BCRM Management. The IDP/PMS/Budget Representative Forum is the structure which facilitates and co-ordinates participation in the IDP/Budget/PMS Process.

• WARD COMMITTEES

Ward Committees are meant to deepen public participation in the governance of the municipality and to encourage participation by communities. The main task of the ward committee members is to be a channel between the municipality and its communities and to ensure that the communities are informed of pending activities of Council. On the other hand, they bring genuine community interests to the attention of the municipality. The ward committee meetings are not sitting as they are supposed to.

• PUBLIC/COMMUNITY MEETINGS

Public meetings are held in two ways, at times they are requested by community through petition to the Office of the Speaker to address issues that affect service delivery such as water and electricity crisis. At times they are requested by the municipality to address any communal issues.

MAYORAL OUTREACH /IMBIZO AND WARD BASED PLANNING MEETINGS

Mayoral outreach /imbizo and ward-based planning meetings are conducted twice a year to give feedback to the community on the municipal performance against ward-based plans which were implemented in the previous financial year and to get inputs for the review/planning process for the next financial. These platforms allow communities to participate in the drafting and finalization of IDP and Budget.

2.4 IDP PARTICIPATION AND ALIGNMENT

| IDP Participation and Alignment Criteria* | Yes/No |
|--|--------|
| | |
| Does the municipality have impact, outcome, input, output indicators? | Yes |
| Does the IDP have priorities, objectives, KPIs, development strategies? | Yes |
| Does the IDP have multi-year targets? | Yes |
| Are the above aligned and can they calculate into a score? | Yes |
| Does the budget align directly to the KPIs in the strategic plan? | Yes |
| Do the IDP KPIs align to the Section 57 Managers | Yes |
| Do the IDP KPIs lead to functional area KPIs as per the SDBIP? | Yes |
| Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes | Yes |
| Were the indicators communicated to the public? | Yes |
| Were the four quarter aligned reports submitted within stipulated time frames? | Yes |

COMPONENT D: CORPORATE GOVERNANCE

2.5 RISK MANAGEMENT

The accounting officer of a municipality is responsible for managing the financial administration of the municipality, and must for this purpose take all reasonable steps to ensure that the municipality has and maintains effective, efficient and transparent systems of financial control, risk management and internal control..." The purpose of the Risk Management is to:

- Advance the development and implementation of modern management practices and to support innovation throughout the municipality.
- Contribute to building a risk-smart workforce and environment that allows for innovation and responsible risk-taking while ensuring legitimate precautions are taken to protect the public interest, maintain public trust, and ensure due diligence.
- BCRM has an Enterprise Risk Management Framework policy in place that guided Council and management in identifying, rating, responding, monitoring and evaluating as well communicating risks within the municipality. A strategic risk assessment workshop was held during the beginning of the financial year with the assistance of Internal Audit Unit. High risks, medium and low risks were identified within the risk appetite of the municipality and actions to mitigate risks were identified and captured on a risk register.

- Mitigation plans were developed to curb the level and impact of risks on achieving municipal objectives. The plans were regularly reviewed on a quarterly basis. Reports on the quarterly reviewed were regularly tabled to Audit Committee. Departments are also appraised of the status of their risks quarterly. For the 2021/22 financial year, the following are high risk areas identified by the municipality:
 - Inability to collect revenue that is due to the municipality
 - Slow spending of grant money
 - Inadequate MSCOA financial management
 - Inadequate implementation of asset management policies, regulations, and procedures
 - Ineffective Records Management processes
 - Inadequate leave administration

2.6 ANTI-CORRUPTION AND FRAUD

All actual or suspected incidents should be reported without delay to immediate line manager. Should an employee be concerned that the immediate line manager is involved; the report can be made to any other member of management, the Municipal Manager and/or the Chairperson of the Audit Committee. The Municipal Manager will initiate an investigation into the matter.

A whistle-blowing facility is one of the most effective tools in identifying fraud occurring within an organization. The fraud prevention plan indicates that employees and other parties are encouraged to report their suspicions of fraud without fear of reprisal.

The following general provisions apply to whistle-blowing facilities:

- All employees and suppliers can contact the hotline to voice any concern that they have relating to fraudulent behavior that has a bearing on Blue Crane;
- Trained operators will respond to calls in most of the official languages in South Africa;
- Operators will probe callers for specific facts to record as much information and understand the incident as clearly as possible; and
- Although callers may choose to tell the whistleblowing consultants who they are, the call report will
 never reveal their identity unless the caller specifically allows this, thereby protecting the caller's
 anonymity.

If employees or the community wish to report allegations of fraud and corruption anonymously, they can contact the whistleblowing hotline operated by the Public Services Commission on 0800 701 701,

all calls to this number are through a secured answering service and are treated with utmost confidence. Employees or the community can also make use of the presidential hotline 17737.

Duties of Internal and external auditor

The MFMA stipulates that a Municipality must maintain a system of internal audit under the control and direction of an audit committee. Furthermore, the internal audit function of Blue Crane is required to report on matters relating to:

- Internal Control:
- Accounting procedures and practices;
- Risk and risk management thereof;
- Loss control; and
- Compliance with applicable legislation.

Blue Crane Route Municipality has an Internal Audit unit, that reports to the Accounting Officer administratively and to the Audit Committee functionally. In terms of the Audit Committee Charter, the primary role of the Audit Committee is to:

- Evaluate the performance of internal audit unit
- Review the internal audit function compliance with its mandate as approved by the Audit Committee;
- Review and approve the internal audit charter, internal audit plans and internal audit unit conclusions on internal control;
- o Review significant difference of opinion between management and internal audit function;
- Evaluate the independence and effectiveness of internal auditors; and
- Review the co-operation and co-ordination between the internal and external audit function

The anti-corruption capacity within Blue Crane Route Municipality is responsible for the investigation of allegations of fraud and corruption that is brought to its attention. Additionally, it will support the risk management procedures from a fraud risk identification perspective.

2.7 SUPPLY CHAIN MANAGEMENT

The Municipality has a Supply Chain Management Policy, SCM Policy for Infrastructure Procurement and Delivery Management as per the requirements of the National Treasury Standard for Procurement Delivery Infrastructure Management. The objective of these policies is to provide a policy framework within which the Municipal Manager, Chief Financial Officer and other Senior Managers must institute and maintain a Supply Chain Management System which is transparent, efficient, equitable, and competitive. The policies also ensure the principles of best value for money for the municipality are outlined; applies the highest possible ethical standards; and promotes local economic development. By adopting the policies, the Council further pledged itself and the municipal administration to the full support of the Proudly South African campaign and to the observance of all applicable national legislation, including specifically the:

- Preferential Procurement Policy Framework Act No. 5 of 2000 and its regulations;
- Broad Based Black Economic Empowerment Act. No. 53 of 2003 and any applicable code of practice promulgated in terms of that Act; and
- Where applicable, the Council also pledges itself to observe the requirements of the Construction Industry Development Board (CIDB) Act No. 38 of 2000 and its regulations.

Reports on the implementation of the SCM policy are submitted quarterly to the Accounting Officer; the Mayor; and Council. The SCM Annual report on the implementation of the SCM policy for the 2022/2023 financial year was submitted to the Accounting Officer; Mayor and the Council. The unit has a full staff compliment, and the staff are aware of the SCM Code of Conduct. Service Provider Performance is regularly monitored with the help of Project Managers / End Users. Tax matters for all transactions above R15 000 were confirmed to be in order through the Central Supplier Database.

Declarations of interest are checked for all transactions; a register of Related Parties is kept and forms part of the AFS Notes. The municipality has a functional Bid Committee system.

Challenges were experienced during the year leading to delays in the procurement of some service delivery projects. There were tenders that had to be re-advertised due to non-responsiveness of bidders and contract management is also one of the issues that have been highlighted by the Office of the Auditor General. Transformation to pro-activeness of the unit is one of the improvements that the municipality is working on.

2.8 BY-LAWS

Section 11 (3) of the Municipal Systems Act, 2000 empowers Municipal Council to exercise executive and legislative authority to pass and implement by-laws and policies. By-laws were reviewed in the year under review. The workshop for Councillors, Senior Management and Middle management was conducted.

2.9 WEBSITES

| Municipal Website: Content and Currency of Material | | | | | | |
|--|--|--------------------|--|--|--|--|
| Documents published on the Municipality's / Entity's Website | Yes / No | Publishing Date | | | | |
| Current annual and adjustments budgets and all budget-related documents | YES | 07-07-2023 | | | | |
| All current budget-related policies | YES | 11-08-2023 | | | | |
| The previous annual report (Year -1) | YES | 14-04-2023 | | | | |
| The annual report (Year 0) published/to be published | | | | | | |
| All current performance agreements required in terms of section 57(1)(b) of the Municipal Systems Act (Year 0) and resulting scorecards | YES | 22-08-2022 | | | | |
| All service delivery agreements (Year 0) | YES | 11-08-2023 | | | | |
| All long-term borrowing contracts (Year 0) | YES | 11-08-2023 | | | | |
| All supply chain management contracts above a prescribed value (give value) for Year 0 | YES | 11-08-2023 | | | | |
| An information statement containing a list of assets over a prescribed value | NO (no assets have been disposed | | | | | |
| that have been disposed of in terms of section 14 (2) or (4) during Year 1 | of) | | | | | |
| Contracts agreed in Year 0 to which subsection (1) of section 33 apply, subject to subsection (3) of that section Public-private partnership agreements referred to in section 120 made in | YES | 11-08-2023 | | | | |
| Year 0 | | | | | | |
| All quarterly reports tabled in the council in terms of section 52 (d) during Year 0 | YES | 11-08-2023 | | | | |

COMMENT MUNICIPAL WEBSITE CONTENT AND ACCESS:

The municipal website serves as a key communication tool for community participation, improves stakeholder involvement and facilitates stakeholder monitoring and evaluation of municipal performance. All the required information is regularly updated on the municipal website and its official address is <u>https://www.bcrm.gov.za</u>. Section 75 of the MFMA requires that the municipalities place key documents and information on their website, including the;

- IDP,
- annual budget,
- adjustments budgets and
- budget related documents
- policies.
- Performance Management Reports
- Strategic documents

- Contract Agreements

CHAPTER 3-SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

INTRODUCTION

COMPONENT A: BASIC SERVICES

This component includes water; wastewater (sanitation); electricity; waste management; housing services; and a summary of free basic services.

3.1 WATER AND WASTE WATER SERVICES

This section includes – water reticulation, sewer reticulation, and water regulation

BCRM is composed of 3 towns: Somerset East, Pearston & Cookhouse. The BCRM covers an area of 11 068 square kilometers which makes up 19% of SBDM geographical area. Based on the Statistical overview, the population of this WSA grew by an annual average of $0.72\% - 38\ 800$ residents in 2020. There are 10 604 households in Blue Crane Route Local Municipality. The average number of people per households is 3,7. BCRM has an estimated water availability of ± 6000 kl/day = 180 ML/Month

In terms of water sources in the towns it is found that:

- Cookhouse is dependent on water from Great Fish River Water User Association Water Canal and has no surface or borehole sources.
- Pearston obtains its water solely from boreholes, there is no surface water available.
- Somerset East water is obtained from surface water, which is seasonal and dependent on rainfall, as well as water from the Orange Fish River irrigation scheme which is the only reliable source in town. The town extracts water from:
 - i. Wellfields and Kalela Fountain
 - ii. The canal
 - iii. Bestershoek dam

Boreholes:

Pearston Area: The town of Pearston heavily relies on ground water for the purpose of potable and irrigational use. Currently the town has 5 x existing production boreholes of which only 3 x borehole is in operation. The existing 5 x production boreholes has a potential of supplying 1.27Ml/day.

The current 3 x production borehole delivers a safe sustainable yield of 0.84MI per day. The municipality is currently in the process of drilling additional two boreholes. Somerset East Area: Somerset East has 7 production boreholes, 3 in operation. The town of SE current yield is 2.8 ML/day.

Cookhouse Area: No boreholes.

Water Reticulation, Sewer Reticulation & Water Regulation Operational Matters:

- 187km water pipelines.
- 2 of 4 Water Treatment Works operating beyond design capacity (Bestershoek & Cookhouse).
- 3x Waste Water Treatment Works partially functional for all three towns (some have Operational and Maintenance issues).
- 5x Sewer pumpstation need to be upgraded in Somerset East.
- 5x Raw water storage dams are available (Cookhouse, Bestershoek, Van de Walt, Lake Bertie, Mountain (Bosberg).
- 14x Raw Water Reservoirs in all three towns.
- Draft Water By-Law in place.
- 92% of sewer and water complaints attended to in the second & third quarter.
- The municipality water and sanitation budget for Operations & Maintenance is less than 2% for this current 2022/2023 FY. This is less than the norm of 10%. This adversely affects the Operational and Maintenance plans implementation.
- 11 process controllers managing 4x WTW and 3x WasteWater Treatment Works
- Chemical (quarterly) and Biological (monthly) sample collection and testing.

3.2 ELECTRICITY SERVICES: THIS SECTION INCLUDES – PLANNING, DISTRIBUTION, PROTECTION, AND PROJECTS

INTRODUCTION TO ELECTRICITY

Blue Crane Route Municipality is the electricity distribution licence holder with licence number NER/D/EC102, and supplies electricity to Somerset East, Cookhouse and Pearston. It has one bulk supply point with an installed capacity of 18 MVA and a maximum demand of 17.2 MVA. The network consists of 28 km of medium voltage (MV) underground cable, 928 km of low voltage (LV) underground cable, 2 600 km of MV overhead lines and 128 km of LV overhead lines.

The Municipality has 8 411 customers, which are categorised as follows: 6 696 prepaid domestic; 768 domestic credit meters; 354 commercials; 572 agricultural and 21 industrial customers.

Overhead Lines:

In general, the overhead network of the Blue Crane Route Local Municipality is old and most of it has been in service for more than 50 years. However, certain 22 kV distribution lines, particularly the ones transmitting from the Main Substation to farmers at Zuurberg, were installed in 1965 and an urgent replacement programme was needed to ensure continuous supply of power. The Swartzhoek and Pearston were also needed maintenance.

Planning, Distribution, Protection, and Projects Operational Matters:

- Dilapidated infrastructure.
- Prolonged lead time on fault findings due to geographical and extent of the areas.
- Ineffective customer care system.
- Two-way radio system not in place.
- 8 x vehicles in our possession: 80% is not in good condition.
- Substation capacity: 2 x 10MVA transformers = 20MVA.
- 2nd largest overhead lines after ESKOM.
- Approx. 1400km electrical network.
- Outdated lifespan of the electrical lines +/- 45 years.
- Lack of resources a to attend to electrical faults

3.3 HUMAN SETTLEMENT

This section includes – Housing projects monitoring and evaluation; needs register; registration of unregistered properties; issuing of title deeds; administration of housing subsidies; agreement of sales; upgrading of informal settlements.

INTRODUCTION TO HOUSING

The Blue Crane Route Municipality (BCRM) is in the Eastern Cape Province and forms part of the Sarah Baartman District Municipality. The followings towns and areas forms part of the Blue Crane Route Municipality:

- Somerset East
- Pearston
- Cookhouse

Since 1997, Housing Implementation has been a success within the Blue Crane Route Municipal area. The Municipality has done well as the Developer and projects have been monitored and evaluated according to the funding agreements between the Provincial Department of Housing, Local Government & Traditional Affairs (currently known as Dept of Human Settlements).

Housing Operational Matters:

(a) Registration of unregistered properties:

The registration of unregistered properties within the BCRM it's an on-going project that is funded by the DHS to restore the dignity of all beneficiaries that benefited in the olden days and were never given ownership of their benefited properties. The programme includes only those pre 1994 housing projects. (Old Mnandi, Aeroville, West View, Francisvale, Old Location, New Brighton, Khanyiso in Pearston, Bongweni Location in Cookhouse.) The Unit encourages all the above-mentioned location to visit the office if their said properties are still unregistered for their application or registration for title/ ownership.

HOUSING PROJECTS:

1. SUPPORT OF DEPARTMENT OF HOUSING TO BLUE CRANE ROUTE LM

The Department of Housing has appointed one (1) Senior Regional Manager (M. Ndoni), two (2) Chief Construction Project Managers (Mr. V. Nana and Ms. A. Lwana) and two (2) Construction Project Managers (Ms. T. Pango, Ms. T. Zozi and Mr. S. Siguba) to assist the Blue Crane Route Municipality to manage their projects. The Administrative Staff of the Department of Human Settlements is also involved on all the projects on an ongoing basis.

The Department of Housing & Local Government has also allocated 3 Control Works Inspector (Mr. L. Sigudla & Ms. S. Mguzulwa) to assist the Blue Crane Route LM to monitor progress and quality on site.

The department has an institutional arrangement of working together through Housing Delivery by monitoring and tripartite accountability in certification of work done (Value created).

2. PROJECT STATUS

Effective communication and cooperative support between the Municipality and the Department has led to housing delivery of more than 3178 houses and 2407 transfers. The current status of all the projects in the Blue Crane Route Municipality is summarised as follows:

| Manageme nt Area | Total No of Projects | Projects Complete d | Project s Cancell ed | Projects Running | Projects on Procureme nt | Projects Blocked |
|---------------------------|-------------------------|---------------------------|-------------------------------|---------------------|-----------------------------------|------------------|
| Blue Crane Route LM | 19 | 15 | 0 | 3 | 1 | 1 |
| TOTAL | 19 | 15 | 0 | 3 | 1 | 1 |

a) Projects Completed

In the Blue Crane Route area, a total of nine (19) projects have been identified as completed in terms of infrastructure and housing construction. Although some of these projects are completed in terms of the above there are still some administrative issues (beneficiaries, transfers, etc) to be dealt with in order for these projects to be closed off.

Progress report up to 2018/19 FY

| Projects | Units | Completed units | Units Registered | Budget | Expenditure |
|----------------------------|-------|--------------------|---------------------|----------------|----------------|
| Cookhouse Bhongweni | 360 | 360 | 356 | R 6,015,554.00 | R 6,015,554.00 |
| Cookhouse Phase 2 | 313 | 313 | 255 | R 7,455,622.00 | R 7,455,622.00 |
| Pearston Nelsig 132 A | 69 | 69 | 69 | R 877,930.00 | R 877,930.00 |
| Pearston Khanyiso 132 B | 92 | 92 | 89 | R 1,386,406.00 | R 1,386,406.00 |
| Pearston Central 132 C | 10 | 10 | 0 | R 177,500.00 | R 177,500.00 |
| Pearston 300 | 300 | 300 | 296 | R 7,111,770.00 | R 7,111,770.00 |
| Somerset East 102 | 102 | 102 | | R 1,612,212.00 | R 1,612,212.00 |
| Somerset East Aeroville | 261 | 261 | 260 | R 2,619,617.28 | R 2,619,617.28 |
| Somerset East KwaNojoli | 140 | 140 | 140 | R 2,397,750.00 | R 2,397,750.00 |

The following projects have been completed to date:

| KwaNojoli Hostel | | | | R 163,314.06 | R 163,314.06 |
|---|-----|-----|-----|------------------|------------------|
| Somerset East Phase 1 | 221 | 221 | 221 | R 2,687,360.00 | R 2 687 360.00 |
| Somerset East Phase 2 | 681 | 681 | 681 | R 11,663,781.00 | R11,663,781.00 |
| Old Location 200 | 200 | 200 | 169 | R 13,141,411.65 | R13,011,422.57 |
| Chris Hani 400 | 400 | 396 | 385 | R30, 950,283.28 | R30,101,139.28 |
| Aeroville 33 | 33 | 33 | | R 2,759,698.00 | R 2,592,298.00 |
| Cookhouse Bhongweni 150 | 150 | 150 | | R20, 700, 000.00 | R20, 700, 000.00 |
| Somerset East: Old Mnandi 93 | 93 | 14 | | R12, 834, 000.00 | R1, 932, 000.00 |
| Pearston 50 (34 units) phase 1 | 50 | 34 | | R3 800 000.00 | R2 584 000.00 |
| Pearston 50 (11 units) phase 2 | 50 | 11 | | R1 680 000. 00 | R1 680 000.00 |
| Blue Crane Route Municipality – 10 destitute | 10 | 10 | | | R1 560 000.00 |
| cases | | | | R1 560 000.00 | |

b) Projects on Procurement

| Projects | Comment on the Project Readiness Status |
|------------------------------------|--|
| Kwanojoli 140 & Aeroville 261 | The confirmation of the actual size of the Project is yet to concluded since some beneficiaries are refusing to be part of the Project. The Social Facilitation team of the Department and Municipality is yet to finalize this task. The procurement stage will only be completed upon the conclusion of the above task. |
| Blue Crane Destitute (55 units) | The Department appointed Coega Development Corporation (CDC) to be an Implementing Agent (IA) of this Project. The CDC is busy finalizing appointment of a Professional Service Provider (PSP) to render professional services on the Project. |

2

3. CHALLENGES IN THE BLUE CRANE ROUTE MUNICIPALITY

General challenges in the BCR Municipality:

- Old Projects not yet closed out.
- The municipality has insufficient official dealing with the implementation of housing projects i.e. no inspectorate.
- Delays with registration of individual transfers and signing up of beneficiaries.
- Upgrading of Bulk Infrastructure is a BIG challenge for new development.

4. INTERVENTIONS IN MEETING CHALLENGES

- Departmental inspector involved in the construction stage to do quality monitoring of houses but also planning to have recently appointed graduates to assist directly in the municipal area projects.
- Planning to have monthly meetings were we shall discuss the following items:
 - Project Management Plans and Project Implementation Plans
 - Registrations and Beneficiary Administration
 - Quality Monitoring and Evaluation
 - Processing of claims timeously

3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)

INTRODUCTION TO WASTE MANAGEMENT

Refuse collection services are provided as per the collection schedule to all the household and businesses of Blue Crane Route Municipality in Somerset East, Cookhouse and Pearston. Household and Business waste is collected at least once per week on different days in residential areas of Somerset East. Household and business refuse is collected in Cookhouse on a Tuesday and Pearston on a Monday.

Illegal dumping sites is a challenge within the municipality. There is no fixed collection schedule for the collection of garden waste due to a lack of resources.

There are three landfill sites within the municipality of which all three landfill sites are licensed but none is compliant with the license conditions.

COMMENT ON WASTE MANGEMENT SERVICE PERFORMANCE OVERALL:

MIG funded the municipality R3.6 million and the municipality procured a Front-End Loader and the municipality is in the process of procuring a refuse vehicle. Funding was received from DEDEA and the municipality implemented the following projects:

- 1. Fencing of the Somerset East Landfill Site (R1 200 000.00).
- 2. Construction of a Guardhouse at the Cookhouse Landfill Site (R 190 000.00)
- 3. Implementation of landfill site remediation plan (R650 000.00).

The Somerset East Landfill site have reached its useful life, a new site needs to be established and the old site must be closed.

3.5 ROADS & STORMWATER SERVICES: (POTHOLE PATCHING, AND STORMWATER MAINTENANCE)

INTRODUCTION TO ROADS & STORMWATER SERVICES

The road network within the Blue Crane Route Local Municipal Area falls under the jurisdiction of three (3) authorities, namely:

- South African National Roads Agency Limited (SANRAL), who is responsible for National Route R63 and R67, which traverses the area.
- Eastern Cape Department of Transport, who is responsible for provincial trunk, main, district and minor roads within the area; and
- The BCRLM, who is responsible for all municipal roads.

BCRM road network is above 147km road in length (municipal roads). ± 30% of the municipal road is in poor state. Different categories of roads needs various maintenance options such as Routine Maintenance, Event Driven Maintenance, Responsive Maintenance, Condition Responsive Maintenance etc.

The road network within BCRM is composed as follows:

| Category | Road Length (km) | Percentage |
|-----------------------------|------------------|------------|
| National (SANRAL) | 278.9 | 10.0% |
| Provincial | 2 367.6 | 84.7% |
| Sub-Total | 2 646.5 | 94.7% |
| Municipal (Blue Crane Route | LM) | |
| Cookhouse | 19.6 | 0.7% |
| Pearston | 28.6 | 1.0% |
| Somerset East | 97.5 | 3.5% |
| Other | 2.2 | 0.1% |
| Sub-Total | 147.8 | 5.3% |
| Total | 2794.3 | 100.0% |

The total road network within the Blue Crane Route Local Municipal Area and under the jurisdiction of the municipality consists of 147.8km, of which 66.2km (or 44.8%) are Paved roads.

It be noted that: Paved roads comprise flexible (tar), block and concrete roads. Unpaved roads comprise gravel and earth (in-situ) roads as well as tracks.

The below table shows different town road category and their length:

| Town | Municipal Road Length (km) | | | | | |
|---------------|----------------------------|---------------|--------|--|--|--|
| | Paved | Unpaved | Total | | | |
| Cookhouse | 8.9 | 10.7 | 19.6 | | | |
| Pearston | 7.6 | 21.0 | 28.6 | | | |
| Somerset East | 49.6 | 48.0 | 97.5 | | | |
| Other | 0.1 | 2.0 | 2.2 | | | |
| Total | 66.2 | 81.7 | 147.8 | | | |
| Percentage | 44.8% | 55.2 % | 100.0% | | | |

Maintenance plans:

Every five years, the municipality requests five streets per ward and do proper planning for construction. Depending on the available budget (MIG), some streets are not implemented due to limited budget, length, width and other factors.

Stormwater management plan in place for Somerset East, it is still pending for other two Towns/areas (Pearston & Cookhouse). The municipality has roads maintenance plan for all the three towns. The condition of each town is depicted as follows:

| Town | Paved Road Condition: Road Length (km) | | | | | | |
|---------------|--|-------|-------|------|-----------|--------------|--|
| | Very Good | Good | Fair | Poor | Very Poor | Total Length | |
| Cookhouse | 0.0 | 4.4 | 4.1 | 0.4 | 0.0 | 8.9 | |
| Pearston | 0.1 | 1.6 | 5.9 | 0.0 | 0.0 | 7.6 | |
| Somerset East | 4.7 | 24.1 | 16.2 | 4.2 | 0.1 | 49.2 | |
| Other | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 | |
| Total | 4.8 | 30.1 | 26.1 | 4.5 | 0.1 | 65.7 | |
| Percentage | 7.3% | 45.9% | 39.8% | 6.9% | 0.2% | 100.0% | |

3.6 TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION)

Overview: Include Traffic Law Enforcement, Motor Vehicle Licensing, Driver's License testing and renewals, Roadworthy Test & Technical Services (Street Painting), Pound and Commonage services.

Description of activities:

Traffic Law Enforcement: The key function of the Traffic Dept. is to provide safer roads for all stakeholders within the BCRM area:

The Municipality has a mandate to:

- 1. Conduct preventative traffic patrols and enforce traffic legislation.
- 2. Enforce speed limits.
- 3. Attend to traffic accidents.
- 4. Enforce parking legislation.
- 5. Enforce municipal by laws.

The key objective of this function is to ensure safe and free flow of traffic within BCRM Municipal area Driving Licenses. These services include all drivers testing functions.

The Municipality has a responsibility to:

- Test applicants and issue learner license
- Test applicants and issue driver's license
- Renew driving license cards.
- Renew and issue Professional Driving Permits (PrDP).

The key objective of this function is to ensure safety on the roads by ensuring a high level of competency amongst vehicle drivers.

Roadworthy Testing: This service includes all vehicles testing functions. The Municipality has a responsibility to:

- Test motor vehicles for roadworthiness
- Issue roadworthy certificates
- The VTS was upgraded with new software

The key objective of this function is to ensure safety on our roads by ensuring roadworthy vehicles

Staff Complement:

- 1. 1 x Chief Traffic Officer and 1 x Examiner Driver License Traffic Officers. 2 x Traffic Officer appointed in August 2023.
- 2. 1 x E-natis Supervisor & 1 X E-natis Clerk (Registering Authority).
- 3. VTS Examiner Motor Vehicles Position Vacant (Roadworthy Centre).
- 4. DLTC Three examiners that also do law enforcement.
- 5. Commonage & Pound 1 x Pound Master & 1 x Assistances.

Challenges:

- 1. Lack of equipment and resources (vehicles are old and resealing of K53 test yard) hamper services delivery.
- 2. Vacant positions could not be filled due to financial constraints.
- 3. Superintendent Traffic Officer (No Management Representative)
- 4. Lack of co-operation from live-stock owners, contributing to an increase of stray animals.

3.7 LIBRARIES; AND COMMUNITY FACILITIES; OTHER

Blue Crane Route Municipal Libraries provide services at 6 public libraries across the Municipal area. Anyone may use these libraries, but only members may loan library material and use the computers. The Library Service aims to provide information resources in various formats to the entire BCRM population and to foster a life-long reading culture.

• Functions provided by the libraries: Provide updated information to scholars and the community.

- Computers in the libraries are outdated and need to be upgraded, but no internet. Colour printers and competitive prices for printing help to give good service. Some of the libraries have tablets to provide clients with further information.
- Outreach programmes are conducted for adults and children.
- Educational programmes for pre-scholars and scholars.
- Holiday programmes for children.
- 3 Libraries have Jungle gyms
- 3 Libraries have a hall for meetings and other activities

These programmes ensure that every interested member of the community is reached and supplied with relevant information. Different programmes were held during the year under review and it reached different sections of the community.

International literacy day was held during October 2023. This initiative encourages the nation to value reading as a fun and pleasurable activity and to showcase how read can easily be incorporated in one's everyday life. All the libraries did different displays according to the theme of this week. During December, all the libraries had Christmas programmes and they made Christmas decorations and cards. World Read Aloud day was held during February 2023. The librarians held programmes that suited them. One hundred and twenty children participated. The National Library week was held in March 2023. The theme was "Libraries telling powerful stories". The libraries had different activities, and these includes Maths 24, Reading in 3 languages and book review. In June 2023, youth day celebrated and the libraries had displays depicting this very important day.

3.7.1 SERVICE STATISTICS FOR LIBRARIES

- 4 Qualified librarians
- 2 Assistant librarians
- 3 librarians seconded by DSRAC
- 6 Cleaners
- TOTAL of 15 staff members
- Small libraries have approximately 15 000 and larger libraries have approximately 20 000 books. Total of approximately 95 000 books. These include DVD's and books of CD.

Circulation for 2022/23 =

Adults14625Children14779

Total 29404

Construction of the Cookhouse Library is complete and will be handed over in 2024. Extension for the Pearston Library is planned for 2024.

INTRODUCTION TO COMMUNITY AND SOCIAL SERVICES

3.8 CEMETORIES AND CREMATORIUMS

INTRODUCTION TO CEMETORIES & CREMATORIUMS

Blue Crane Route Municipality has nine cemeteries. The municipality residents are still utilising method of burial which is digging of graves. Other methods of burial have not been fully explored especially amongst the black communities. With the increased number of funerals taking place weekly, the cemeteries are reaching full capacity. It will be important for the communities to consider other methods of burial to ensure that cemeteries do not fill quickly. Land must be identified for a new cemetery in Cookhouse and all cemeteries need to be fenced.

The new Aeroville cemetery In Somerset East has been established as per the Record of Decision from the Department of Environmental Affairs and approval for burials was granted by the Department of Environmental Affairs.

The maintenance of cemeteries is performed by a group of employees who are also responsible for the parks and open spaces. It is difficult to separate expenditure for cemeteries as there is no separate budget for them. This is for both general expenditure and employee expenses. The municipality is assisted mostly by the CWP participants to clean cemeteries due to shortage of staff and resources. The function is not performed effectively as there is currently lack of resources and the staff allocated to do the function are poorly coordinated. The department plans to coordinate the three programs assisting with cemetery cleansing function.

3.9 ENVIRONMENTAL PROTECTION

Environmental protection is a function that is performed by an Environmental Management. The municipality does not have an Environmental Management Unit yet. A provision for the appointment of the Environmental Management Officer has been made in the organogram. There is no funding for this position as a result some of the functions of this unit are performed by Environmental Health Practitioners.

Health inspections are integral part of the function of Municipal Health Services. The function of Municipal Health Services was absorbed by the Sarah Baartman District as of 1 January 2022 Abattoir licencing is a function of the Department of Agriculture who also have their own inspectors to conduct inspections at the abattoir.

COMMENT ON THE PERFORMANCE OF HEALTH INSPECTIONS, Etc OVERALL:

The Environmental Health Practitioners (EHP) are responsible for Health inspections as part of their scope of practice. The scope of work includes;

- Water quality monitoring
- Food control
- Health surveillance of premises
- Surveillance and prevention of communicable diseases
- Waste management

The EHP's perform their functions within the BCRM area of jurisdiction, and their reports are submitted to Council after being discussed in a Council standing committee on monthly basis. The same reports are submitted to the district on a quarterly basis.

Water quality monitoring is done monthly in terms of SANS 241 and all deviations are attended to and reported to the Technical Services for further intervention. Food control is done through health inspections on food handling premises in terms of Food, Cosmetic and Disinfectant Act Regulations (i.e. R638). Those food handling premises that are not compliant with the Regulations are given notices to rectify the conditions with a specified timeframe. Health surveillance of premises is also conducted in the same manner.

Waste management is a function of the municipality and EHP's are required to ensure compliance with the Waste Management Act and also to prevent occurrence of diseases that could be as a result of waste not being properly managed. The municipality has teams that do the actual collection, transportation and disposal of waste. The two units work together to ensure waste is managed in an acceptable manner.

3.10 POLLUTION CONTROL

INTRODUCTION TO ENVIRONMENTAL PROTECTION

This component includes pollution control; biodiversity and landscape; and costal protection.

Since BCRM does not have a unit performing environmental protection, the functions that overlap with those of Environmental Health are performed by the Environmental Health Practitioners (EHP). Urban areas in the BCRM are primary centres of activity that generate air quality impacts. This includes particulate and other emissions. They are as a result of either concentrated traffic volumes, industrial activities including household fires.

Old infrastructure with insufficient capacity results in sewerage spillages and thus health risks. This also has a potential of water pollution which can lead to a spread of diseases.

SERVICE STATISTICS FOR POLLUTION CONTROL

Currently, the municipality does not have own Air Quality Management Plan. Ordinarily such plans are prepared by the District municipality.

Old infrastructure with insufficient capacity results in sewerage spillages and thus health risks. This also has a potential of water pollution which can lead to a spread of diseases. For the year under review no complaints were received regarding noise pollution.

COMMENT ON THE PERFORMANCE OF POLLUTION CONTROL OVERALL:

Pollution control in the form of prevention of nuisances such as illegal dumps is done by the Environmental Services Department.

Air pollution is the function of the district municipality and Sarah Baartman District Municipality involved all municipalities in its district to develop an Air Quality Management Plan to deal with issues of air pollution. Pollution control due to nuisance is dealt with in terms of the Health Act, National Norms and Standards for Environmental Health and local Municipal Bylaws.

3.11 BIO-DIVERSITY; LANDSCAPE (INCL. OPEN SPACES); AND OTHER (EG. COASTAL PROTECTION)

INTRODUCTION BIO-DIVERSITY AND LANDSCAPE

The Blue Crane Route Municipality is a home to a wide variety of vegetation including Albany Thicket, Azonal vegetation, Fynbos and Grassland. The condition of these habitats varies considerably throughout the municipal area. The municipality continues to experience a challenge of stray animals. Although BCRM does have commonage, not all animals are kept in the commonage. Again, the municipality does not have a pound facility yet, it is still under construction, to be completed in the 2023/24 financial year.

SERVICE STATISTICS FOR BIO-DIVERSITY AND LANDSCAPE

There are a number of formally protected biodiversity conservation areas within and surrounding BCRM. Within the municipal area, there is Bosberg Nature reserve near Somerset East and a portion of the Addo Elephant National Park in the South. In total 4% of the municipal area falls within formally protected areas.

COMMENT ON THE PERFORMANCE OF BIO-DIVERSITY; LANDSCAPE AND OTHER OVERALL:

The municipality form part of the District Coastal and Environmental Committee. A climate risk profile and climate change adaption plan was drafted for the Sarah Baartman District.

This component includes ,police; fire; disaster management, licensing and control of animals, and control of public nuisances, etc.

3.12 FIRE

INTRODUCTION TO FIRE SERVICES

A year under review generally had a significant decrease in fires mainly informal dwelling and an increase in formal dwellings, landfill site and vegetation fires. The Fires Services also continued with Community Awareness education and commercial entity inspections were there was an increased. The municipality is considering tariff implementation levy for services rendered as well as bylaw enforcement.

Santam Insurance sponsored the municipality with one 5000L tank and two 10000L tanks. Golden Valley windfarm sponsored ten 9kg DCP fire extinguishers. Ablution facilities were constructed at the Cookhouse Satellite Station. One fully equipped Local Response Vehicle was procured for rescue services. PPE for fire services was procured.

127 Fire Safety and prevention inspections were conducted in commercial entities and public amenities. 24 Disaster and fire awareness campaigns were conducted. Below is a list of some key objectives:

- Prompt reporting of emergencies and disaster call centre number
- Classes of fire
- Fire behaviour
- Extinguishing methods
- Safe evacuation methods and procedures
- Stop drop and roll method
- Fire safety tips at home
- What to do in the event of fire and disaster.
- Disaster preplanning and resilience
- Risk and hazard mitigation methods
- Proper use of portable fire equipment

Annual Incident and awareness Information

| CATEGORY | Grand Total 2022/2023 |
|------------------------------------|-----------------------------|
| NUMBER OF FIRES AS | |
| FOLLOWS | |
| BUILDINGS | 1 |
| DWELLINGS (formal - brick & | 9 |
| mortar) | |
| INFORMAL DWELLINGS | 19 |
| (Shacks/mud/hut etc.) | |
| ELECTRICAL | 7 |
| RUBBISH | 29 |
| VEGETATION | 40 |
| TRANSPORT | 7 |
| (Cars/busses/trains/aircraft/ship) | |
| OTHER (not specified above) | 3 |

| NUMBER OF FATALITIES | Grand Total 2022/2023 |
|----------------------|-----------------------------|
| Fires | 1 |
| Accidents | 0 |
| NUMBER OF INJURIES: | Grand Total 2022/2023 |
| Fires | 3 |
| Accidents | 13 |

Staff Complement

1 x Chief Fire Officer

4x Fire Fighters

9x Retainer fire fighters

This component includes community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

INTRODUCTION TO SPORT AND RECREATION

Blue Crane Route Municipality has three children parks one for each town. The only park that is complete and fully equipped is the one in Pearston. The other two are incomplete and Technical Services is responsible for their completion. In Somerset East there are three parks utilised by adults. These are Victoria Park, Rest-a-While and Bestershoek Picnic and Caravan Park. Pearston has one park as well as Cookhouse.

3.13 SPORT AND RECREATION

SERVICE STATISTICS FOR SPORT AND RECREATION

Due to financial constraints of the council, none of these parks is well maintained. There is no equipment to maintain the parks. With regards to the sport fields, the same financial situation is affecting sport fields. Very little maintenance is done due to lack of equipment.

COMMENT ON THE PERFORMANCE OF SPORT AND RECREATION OVERALL:

With regards to the sport fields, the same financial situation is affecting sport fields. Very little maintenance is done due to lack of equipment. Technical Services through MIG grant is busy upgrading the Aeroville Sportsfield.

BCRM has a multi-purpose Centre located at Aeroville and a Youth Center located at Old location in Somerset East. Unfortunately, both centres are not well equipped. The municipality has also 10 camp sites located at Besterhoek. Because of economic downturn, occupancy rate has been very low for the period under review.

3.14 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES

Information and communication technology section is the internal ICT service provider to the municipality. ICT section under the Directorate of corporate services has a task of providing ICT services for all BRCM employees through efficient and effective support, to ensure stability of IT systems and associated infrastructure.

ICT section is tasked with the support of core ICT systems and infrastructure within the municipality. This support for all ICT services is provisioned through incident and service request management processes.

Summary of ICT services

- IT Systems support Both Hardware and Software
- Network and System Infrastructure
- Management of printing services
- ICT security and Risk management
- Business Continuity and Disaster Recovery
- Communication services; Phones, email, Internet access and mobile phones and mobile data access
- ICT governance

KEY ACHIEVEMENTS

Implementation of ICT Governance

In support of the ICT governance Framework and ICT policy framework the following policies and the ICT Strategy were reviewed and adopted by council:

- Telephone Management Policy
- IT Network Security Policy
- ICT Disaster Recovery Plan
- ICT Strategy

Implementation of Business continuity

Two standby generators were procured to address loadshedding challenges at Corporate services and Townhall offices.

KEY CHALLENGES

Challenges

Equipment Failures and instability

IT infrastructure (Servers, network, computer equipment) has reached the end of life. Insufficient funding is the major challenge which has resulted to equipment failures.

Scarce skills

A need to upskill IT staff in hardware platforms increases as new technologies become available. To meet these increasing demands becomes a challenge due to limited skills and budgets.

Funding

Funding to maintain and provide required server infrastructure and storage remains a challenge due to high costs of implementing cloud infrastructure.

COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL:

ICT had a limited budget for Capital projects for the year under review. R200 000.00 for end-user computer equipment and R1.2 million for standby generators.

Six (6) laptops were procured out of the R200k equipment budget for the for the new councillors. Two (2) Standby Generators and UPSs were Installed at corporate Services and Townhall as part of Capital Projects.

Effective ICT governance was ensured by reviewing four (4) ICT policies and Information and communication Technology Strategy.

ORGANISATIONAL PERFOMANCE SCORECARD

This component includes Annual Performance Report for the year under review. The annexure is attached with the detailed performance information of the municipality.

CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE (PERFORMANCE REPORT PART II)

COMPONENT A: MANAGING THE MUNICIPAL WORKFORCE

In accordance with the requirements of s67 of the MSA 2000 that necessitates municipalities to develop and adopt appropriate systems and procedures to ensure fair; efficient; effective; and transparent personnel administration. During the year under review the municipal council developed, reviewed, and adopted the following policies.

4.1 WORKFORCE POLICY DEVELOPMENT

- 1. Acting policy
- 2. Dress code, uniform & protective clothing policy
- 3. Municipal night shift allowance
- 4. Overtime policy
- 5. Standby policy
- 6. Employment policy
- 7. Municipal bereavement policy
- 8. Remuneration policy
- 9. Leave encashment policy
- 10. Employee relations policy
- 11. Termination of services policy
- 12. Employee Assistance policy
- 13. HIV & AIDS Policy
- 14. Smoking policy
- 15. Substance abuse policy
- 16. Sexual harassment policy
- 17. Inclement weather policy
- 18. Labour relations policy
- 19. OHS Policy
- 20. Employment equity & affirmative action policy
- 21. Training and development policy
- 22. Individual performance management policy

OTHER POLICIES IN PLACE

- Leave management policy not reviewed
- Retention strategy not reviewed
- •

4.2 INJURIES, SICKNESS AND SUSPENSIONS

| Number and Cost of Injuries on Duty | | | | | | | |
|---------------------------------------|-----------------------|------------------------------------|--|--|----------------------------|--|--|
| Type of injury | Injury Leave Taken | Employees using injury leave | Proportion employees using sick leave | Average Injury Leave per employee | Total Estimated Cost | | |
| | Days | No. | % | Days | R'000 | | |
| Required basic medical attention only | 4 | 2 | 50% | 1 | R5 547 | | |
| Temporary total disablement | 73 | 3 | 4% | 15 | R107 526 | | |
| Permanent disablement | | | | | | | |
| Fatal | | | | | | | |
| Total | 77 | 5 | 6% | 15 | R113 073 | | |

COMMENT ON INJURY AND SICK LEAVE:

In cases of temporal disablement injuries and similar injuries or injuries that happen in the same place more often, investigative inspections are conducted by the OHS Officer and the Department/Business Unit SHE Representative. If the injuries happened due to faulty equipment/tools the use of such is immediately prohibited and Departments are made aware of such actions, as these are some of the measurements taken to minimise injuries at work. SHE Committee Meetings are also held regularly / as mandated and safety precautionary measures are discussed, and recommendations made are forwarded to Management for decision taking.

BCRM does not have their own doctors and injured employees are referred to our local hospitals and clinics for immediate attention and some are referred to Specialists that are outside the BCRM jurisdiction but are transported there by the Municipality. Sick leave due to an injury on duty is not treated the same as the normal sick leave, we use leave books that clearly indicate the IOD Sick Leave and the normal Sick Leave.

| Number and Period of Suspensions | | | | | | | | |
|----------------------------------|---------------------------------|-----------------------|---|---|--|--|--|--|
| Position | Nature of Alleged Misconduct | Date of Suspension | Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised | Date Finalised | | | | |
| Watercare Superintended | Gross Insubordination | 22-Jun-23 | The employee is subjected to the discilpinary hearing, we are facilitating only the sitting date. | The employee is subjected to the disciplinary hearing, we are busy facilitating the sitting date. | | | | |

| Position | Nature of Alleged Misconduct and Rand value of any loss to the municipality | Disciplinary action taken | Date Finalised |
|----------|--|--|---|
| CASHIER | THEFT OF MONEY | Theft of money, the municipality lost R8095.20, but the money will be recouped from the employee, since she still have monies that are still in the position of the municipality. | Currently HR Section is in the process of money deductions for all the amount that was lost. |

4.3 **PERFORMANCE REWARDS**

No Performance bonuses were awarded during the year under review.

COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE

The position of Skills Development Facilitator is vacant, and the duties were assigned to another official. This is aimed at ensuring continuous identification, introduction and implementation of programs that will give access to employment opportunities and further personal empowerment towards improved service delivery. These objectives are well documented in a workplace skills plan which inter alia seeks to redress employment inequalities.

CHAPTER 5 – FINANCIAL PERFORMANCE

The information of the financial performance is contained on the attached Audited Annual Financial Statement.

| Description | 2022/2023 | | | | | | | 2021/2022 | | |
|--|-----------------|--|-----------------------------|-------------------|-----------------------------|----------|--|---|-------------------------------|--------------------------------|
| R thousands | Original Budget | Budget Adjustments (i.t.o. MFMA s28) | Final adjustments budget | Actual Outcome | Unauthorised expenditure | Variance | Actual Outcome as % of Final Budget | Actual Outcome as % of Original Budget | Balance to be recovered | Restated Audited Outcome |
| | | | | | | | * | | | |
| Financial Performance | | | | | | | | | | |
| Property rates | 20 669 | 1 893 | 22 563 | 24 316 | | 1 753 | 107,8% | 117,6% | | 23 488 |
| Service charges | 188 312 | (14 617) | 173 696 | 142 056 | | (31 640) | | 75,4% | | 144 32 |
| Interest earned - external investments | 818 | 157 | 975 | 1 102 | | 127 | 113,1% | 134,9% | | 93 |
| Transfers recognised (Operational) | 71 721 | (790) | 70 931 | 71 257 | | 325 | 100,5% | 99,4% | | 70 754 |
| Other own revenue | 9 874 | 2 384 | 12 258 | 16 503 | | 4 245 | 134,6% | 167,1% | | 13 419 |
| Total Revenue (excluding capital transfers and contributions) | 291 395 | (10 972) | 280 423 | 255 234 | - | (25 190) | 91,0% | 87,6% | | 252 922 |
| Employee related costs | 95 381 | (164) | 95 217 | 95 641 | | 424 | 100,4% | 100,3% | | 91 419 |
| Remuneration of councillors | 4 852 | 254 | 5 106 | 4 547 | | (558) | 89,1% | 93,7% | | 4 443 |
| Debt impairment | 21 883 | 4 000 | 25 883 | 30 231 | | 4 348 | 116,8% | 138,1% | | 29 613 |
| Depreciation & asset impairment | 58 959 | (646) | 58 314 | 53 415 | | (4 898) | 1 | 90,6% | | 56 450 |
| Finance charges | 2 147 | 1 367 | 3 514 | 3 687 | | 173 | 104,9% | 171,7% | | 3 37 |
| Materials and bulk purchases | 124 829 | (5 760) | 119 069 | 111 177 | | (7 892) | ž | 89,1% | | 115 201 |
| Transfers and subsidies | 1 002 | 34 | 1 036 | 1 036 | | (1 002) | : | 103,4% | | 927 |
| Other expenditure | 33 227 | 4 433 | 37 660 | 21 798 | | (15 862) | * | 65,6% | | 21 359 |
| Loss on disposal of PPE | 00 22.1 | 1 100 | 01 000 | | | (10 002) | 01,070 | 00,070 | | 153 |
| Total Expenditure | 342 280 | 3 518 | 345 798 | 321 533 | _ | (24 265) | 93.0% | 93.9% | _ | 322 935 |
| Surplus/(Deficit) | (50 886) | (14 490) | (65 375) | (66 299) | | (924) | \$ | 130,3% | | (70 013 |
| Transfers recognised - capital | 24 091 | 20 001 | 44 092 | 36 974 | | (7 118) | 1 | 153,5% | | 27 087 |
| Contributions recognised - capital & contributed assets | 24 031 | 20 001 | 44 032 | 50 574 | | (7 110) | 00,370 | 100,070 | | 27 001 |
| Surplus/(Deficit) after capital transfers & | | 5 511 | (21 283) | (29 325) | | _ | - | | | (42 926 |
| contributions | (20 7 93) | 5 511 | (21 203) | (29 323) | | (8 042) | 137,8% | 109,4% | | (42 520 |
| Share of surplus/ (deficit) of associate | _ | _ | _ | | | (0 0 12) | | - | | - |
| Surplus/(Deficit) for the year | (26 795) | 5 511 | (21 283) | (29 325) | | (8 042) | 137,8% | 109,4% | | (42 926 |
| Capital expenditure & funds sources | | | | | | | | | | |
| Capital expenditure | | | | | | | | | | |
| Transfers recognised - capital | 20 948 | 17 811 | 38 759 | 32 281 | | (6 478) | 83,3% | 154,1% | | 23 980 |
| Public contributions & donations | - | - | - | - | | - | - | - | | - |
| Borrowing | - | 4 337 | 4 337 | 4 226 | | (111) | 97,4% | | | 2 07 |
| Internally generated funds | 1 328 | 1 189 | 2 517 | 1 416 | | (1 101) | 56,3% | 106,6% | | 5 668 |
| Total sources of capital funds | 22 276 | 23 337 | 45 613 | 37 923 | | (7 690) | 83,1% | 170,2% | | 31 71 |
| Cash flows | | | | | | | * | | | |
| Net cash from (used) operating | 25 904 | (3 238) | 22 666 | 27 014 | | 4 348 | 119,2% | 104,3% | | 18 867 |
| Net cash from (used) investing | (22 276) | (23 337) | (45 613) | (37 101) | | 8 512 | 81,3% | 166,6% | | (28 450 |
| Net cash from (used) financing | (957) | (1) | (958) | (1 353) | | (395) | | 141,4% | | 5 323 |
| Cash/cash equivalents at the year end | 2 712 | (5 191) | (2 479) | 9 986 | | 12 465 | -402,8% | 368,2% | | 21 426 |

67 | Page

5.2 GRANTS

| Grant Performance | | | | | | | | | |
|---|--------|--------|-----------------------|--------|---------------------------|------------------------------|--|--|--|
| | | | | | | | | | |
| Description | Actual | Budget | Adjustments Budget | Actual | Original Budget (%) | Adjustments Budget (%) | | | |
| Operating Transfers and Grants | | | | | | | | | |
| National Government: | 65 255 | 63 385 | 63 385 | 68 506 | 7,48% | 7,48% | | | |
| Equitable share | 58 179 | 63 385 | 63 385 | 63 385 | 0,00% | 0,00% | | | |
| Audit Support | 642 | _ | - | | | | | | |
| Finance Management Grant | 2 450 | 2 450 | 2 450 | 2 450 | 0,00% | 0,00% | | | |
| EPWP | 3 984 | 1 302 | 1 302 | 2 671 | 51,26% | 51,26% | | | |
| Provincial Government: | 2 300 | 2 300 | 2 300 | 2 300 | 0,00% | 0,00% | | | |
| Sports and Recreation | 2 300 | 2 300 | 2 300 | 2 300 | 0,00% | 0,00% | | | |
| District Municipality: | 300 | _ | _ | 3 082 | 100,00% | 100,00% | | | |
| Sarah Baardman District Municipality | 300 | | | 3 082 | 100,00% | 100,00% | | | |
| Other grant providers: | - | _ | _ | _ | | | | | |
| [insert description] | | | | | | | | | |
| Total Operating Transfers and Grants | 67 855 | 65 685 | 65 685 | 73 888 | 11,10% | 11,10% | | | |
| Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. | | | | | | | | | |
| Full list of provincial and national grants available from published gazettes. | | | | | | | | | |

5.3 ASSET MANAGEMENT

INTRODUCTION TO ASSET MANAGEMENT

The asset base of the Municipality is integral to the Municipality's ability to provide services to the community in terms of its constitutional Mandate such as the provision of water, electricity, sanitation and maintenance of roads. It is the duty of the Municipality in terms of its asset management policy to ensure that assets are safeguarded and maintained so that they are operating in the manner intended for its use and are not unproductive or idle. Assets that are unproductive, idle or not operating in the manner intended or to sufficient capacity are assessed on an ongoing basis for impairment and written off and replaced if where applicable.

COMMENT ON ASSET MANAGEMENT:

The Municipality assets are managed through an asset register for infrastructure, land and buildings, investment properties and moveable assets. All moveable assets are verified during the year and the life spans adjusted if it is found that the assets are not properly maintained or not in good working condition. Assets are also insured on an annual basis and the value of all assets are adjusted in the insurance renewal policy each year to match the replacement values. The value of the assets in the Annual Financial statements is according to their original cost less accumulated depreciation.

| TREATMENT O | F THE THREE LARGE | ST ASSETS ACQUI | RED YEAR 2022 | 2023 | | | | | |
|-----------------------------------|-----------------------|---|------------------------|----------------|--|--|--|--|--|
| | A | sset 1 | | | | | | | |
| Name | Paving of gravel roa | Paving of gravel roads in the three towns - Pearston, Somerset East and Cookhouse | | | | | | | |
| Description | MIG Funds utilsed to | MIG Funds utilsed to pave gravel roads | | | | | | | |
| Asset Type | Roads | Roads | | | | | | | |
| Key Staff Involved | Job Creation | Job Creation | | | | | | | |
| Staff Responsibilities | External | | | | | | | | |
| | | | | Year 2022/2023 | | | | | |
| Asset Value | | | | 9 292 639 | | | | | |
| Capital Implications | Depreciation and Ma | intenance | | | | | | | |
| Future Purpose of Asset | Roads | | | | | | | | |
| Describe Key Issues | | | | | | | | | |
| Policies in Place to Manage Asset | | | | | | | | | |
| | A | sset 2 | | | | | | | |
| Name | Upgrade of Orange | ish WTW in Somerset E | ast | | | | | | |
| Description | Better water treatmer | t in Somerset East | | | | | | | |
| Asset Type | Water Infrastructure | | | | | | | | |
| Key Staff Involved | Management | | | | | | | | |
| Staff Responsibilities | Control | | | | | | | | |
| · | | | | Year 2022/2023 | | | | | |
| Asset Value | | | | 13 152 732 | | | | | |
| Capital Implications | Depreciation and Ma | intenance | 1 | l | | | | | |
| Future Purpose of Asset | Better water quality | | | | | | | | |
| Describe Key Issues | | | | | | | | | |
| Policies in Place to Manage Asset | | | | | | | | | |
| | A | sset 3 | | | | | | | |
| Name | Replace Transport v | ehicles in Technical serv | ices department | | | | | | |
| Description | Purchase bakkies fro | m External Loan for Elec | tricity and water serv | rices | | | | | |
| Asset Type | Transport assets | | | | | | | | |
| Key Staff Involved | Supervisors/drivers | | | | | | | | |
| Staff Responsibilities | Transport staff | | | | | | | | |
| | | | | Year 2022/2023 | | | | | |
| Asset Value | | | | 2 103 716 | | | | | |
| Capital Implications | Depreciation and Ma | intenance | | | | | | | |
| Future Purpose of Asset | Transport staff | | | | | | | | |
| Describe Key Issues | | | | | | | | | |
| Policies in Place to Manage Asset | | | | | | | | | |
| Ŭ | | | | Т 5.3.2 | | | | | |

| Repair and Maintenance Expenditure: Year 2022/2023 | | | | | | | | |
|--|-------|-------|-------|-----|--|--|--|--|
| R' 00 | | | | | | | | |
| Original Budget Adjustment Budget Actual E | | | | | | | | |
| Inventory Consumed | 9 570 | 9 069 | 8 209 | 14% | | | | |
| T 5.3.4 | | | | | | | | |

COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

Capital expenditure relates mainly to construction projects that will have value lasting over many years. Capital expenditure is funded from grants, borrowings and Municipal own funds/surpluses. Component B deals with capital spending indicating where the funding comes from and whether the municipality is able to spend the available funding as planned.

5.4 CAPITAL EXPENDITURE

The graph below depicts the ratio between Capital and Operating budgets as percentages of the total expenditure budget. The municipality is severely constrained with its Capital Budget as there are no cash surpluses to fund Capital Expenditure. The municipality is therefore largely dependent on Grant funding.

5.5 SOURCES OF FINANCE

| Capital Expenditure - Funding Sources: Year 2021/2022 to Year 2022/2023 R' 000 | | | | | | | | |
|---|--------------------------|-------------------------|----------------------|--------|-------------------------------------|------------------------------|--|--|
| | | | | | | | | |
| | 2021/2022 Year 2022/2023 | | | | | | | |
| Details | Actual | Original Budget (OB) | Adjustment Budget | Actual | Adjustment to OB Variance (%) | Actual to OB Variance (%) | | |
| Source of finance | | | | | | | | |
| External loans | 2 071 | 0 | 4 337 | 4 226 | 100,00% | 100,00% | | |
| Public contributions and donations | | 0 | 0 | 0 | 0,00% | 0,00% | | |
| Grants and subsidies | 23 980 | 20 948 | 38 759 | 32 281 | 85,02% | 54,109 | | |
| Other | 5 668 | 1 328 | 2 517 | 1 416 | 89,53% | 6,639 | | |
| Total | 31 719 | 22 276 | 45 613 | 37 923 | 104,76% | 70,24 | | |
| Percentage of finance | | | | | | | | |
| External loans | 6,5% | 0,0% | 9,5% | 11,1% | 100,00% | 100,009 | | |
| Public contributions and donations | 0,0% | 0,0% | 0,0% | 0,0% | 0,00% | 0,00 | | |
| Grants and subsidies | 75,6% | 94,0% | 85,0% | 85,1% | -9,64% | -9,489 | | |
| Other | 17,9% | 6,0% | 5,5% | 3,7% | -7,44% | -37,379 | | |
| Capital expenditure | | | | | | | | |
| Water and sanitation | 19 345 | 9 406 | 17 519 | 16 290 | 86,25% | 73,199 | | |
| Electricity | 3 550 | 1 399 | 2 699 | 1 103 | 92,92% | -21,169 | | |
| Housing | 0 | 0 | 0 | 0 | 0,00% | 0,00 | | |
| Roads and storm water | 2 755 | 6 826 | 15 899 | 10 275 | 132,92% | 50,539 | | |
| Other | 6 069 | 4 645 | 9 496 | 10 255 | 104,43% | 120,789 | | |
| Total | 31 719 | 22 276 | 45 613 | 37 923 | 104,76% | 70,24 | | |
| Percentage of expenditure | | | | | | | | |
| Water and sanitation | 61,0% | 42,2% | 38,4% | 43,0% | -9,04% | 1,739 | | |
| Electricity | 11,2% | 6,3% | 5,9% | 2,9% | -5,78% | -53,699 | | |
| Housing | 0,0% | 0,0% | 0,0% | 0,0% | 0,00% | 0,00 | | |
| Roads and storm water | 8,7% | 30,6% | 34,9% | 27,1% | 13,75% | -11,589 | | |
| Other | 19,1% | 20,9% | 20,8% | 27,0% | -0,16% | 29,689 | | |
| | | | | | | Т 5.6. | | |

5.6 CAPITAL SPENDING ON 5 LARGEST PROJECTS

| Capital Expendit | ure of 5 largest p | rojects* | | | |
|--|---|----------------------|-----------------------|----------------------|--------------|
| | 1 | Madamaa | <u>R' 000</u> | | |
| Name of Decise | | 2022/2023 | | Variance: 202 | |
| Name of Project | Original Budget | Adjustment | Actual | Original | Adjustment |
| La suede of Oceano Eich MEW/in Conservat East | 0 | Budget 11 495 | Expenditure 13 153 | Variance (%) 100% | variance (%) |
| Upgrade of Orange Fish WTW in Somerset East Paving of gravel roads in the three towns - Pearston, Somerset East and Cookhouse | 0 | | 9 293 | | 14% |
| Replace Transport vehicles in Technical services department | 7 279 | 8 863 2 450 | <u>9 293</u> 2 104 | -28% 100% | -22% -14% |
| Rehab & Upgrading of 5 Sportsfields | 3 913 | 2 430 | 1 715 | 56% | - 14 % |
| | | | | | |
| Pearston bulk water supply Augmentation (Phase 2) | 3 478 | 4 289 | 1 345 | 61% | -23% |
| Name of Project - A | Upgrade of Orange | e Fish WTW in Some | erset East | | |
| Objective of Project | Better water quality | | | | |
| Delays | | | | | |
| Future Challenges | Cost of maintenanc | e | | | |
| Anticipated citizen benefits | | | | | |
| Name of Project - B | Paving of gravel ro | ads in the three tow | ns - Pearston, Some | rset East and Coo | khouse |
| Objective of Project | Upgrading of street | ts | | | |
| Delays | | | | | |
| Future Challenges | Cost of maintenance | e | | | |
| Anticipated citizen benefits | | | | | |
| Name of Project - C | Replace Transport | vehicles in Technica | al services departme | nt | |
| Objective of Project | Transport of emplo | yees to do maintena | nce work | | |
| Delays | | | | | |
| Future Challenges | Cost of maintenance | e | | | |
| Anticipated citizen benefits | | | | | |
| Name of Project - D | Rehab & Upgradin | ig of 5 Sportsfields | | | |
| Objective of Project | Better sport fields for | or residents | | | |
| Delays | | | | | |
| Future Challenges | Lease Agreement | to ensure proper acc | countability | | |
| Anticipated citizen benefits | | | | | |
| Name of Project - E | Pearston bulk water supply Augmentation (Phase 2) | | | | |
| Objective of Project | Better water quality | | | | |
| Delays | | | | | |
| Future Challenges | Cost of maintenance | | | | |
| Anticipated citizen benefits | | | | | |
| Т 5.7. | | | | | |

COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS

| | | | | R'000 |
|---|--------------------|--------------------|--------------------|-----------|
| Description | Year 2021/2022 | Cu | rrent: 2022/20 | 23 |
| | Audited Outcome | Original Budget | Adjusted Budget | Actual |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | |
| Receipts | | | | _ |
| Ratepayers and other | 141 317 | 238 582 | 206 875 | 135 168 |
| Government - operating | 65 400 | 71 721 | 70 931 | 69 052 |
| Government - capital | 37 841 | 24 091 | 24 091 | 24 952 |
| Interest | 5 373 | 800 | 950 | 9 341 |
| Dividends | | | | |
| Payments | | | | |
| Suppliers and employees | (229 763) | (307 741) | (278 597) | (209 731) |
| Finance charges | (373) | (547) | (547) | (733) |
| Transfers and Grants | (927) | (1 002) | (1 036) | (1 036) |
| NET CASH FROM/(USED) OPERATING ACTIVITI | 18 868 | 25 904 | 22 667 | 27 013 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | |
| Receipts | | | | |
| Proceeds on disposal of PPE | 4 | | | |
| Decrease (Increase) in non-current debtors | | | | |
| Decrease (increase) other non-current receivables | | | | |
| Decrease (increase) in non-current investments | 614 | | | (734) |
| Payments | | | | |
| Capital assets | (29 068) | (22 276) | (45 613) | (36 367) |
| NET CASH FROM/(USED) INVESTING ACTIVITIE | (28 450) | (22 276) | (45 613) | (37 101) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | |
| Receipts | | | | |
| Short term loans | | | | |
| Borrowing long term/refinancing | 6 398 | | | |
| Increase (decrease) in consumer deposits | | | | |
| Payments | | | | |
| Repayment of borrowing | (1 075) | (957) | (958) | (1 353) |
| NET CASH FROM/(USED) FINANCING ACTIVITIE | · · · / | (957) | (958) | (1 353) |
| NET INCREASE/ (DECREASE) IN CASH HELD | (4 259) | 2 670 | (23 905) | (11 441) |
| Cash/cash equivalents at the year begin: | 25 685 | 42 | 21 426 | 21 426 |
| Cash/cash equivalents at the year end: | 21 426 | 2 712 | (2 479) | 9 985 |
| Source: MBRR A7 | | | (= | T 5.9.1 |

5.7 BORROWING AND INVESTMENTS

| Actual Borrowings: Year 2020/2021 to Year 2022/2023 | | | | | | |
|---|-----------|-----------|-----------|--|--|--|
| | | | R' 000 | | | |
| Instrument | 2020/2021 | 2021/2022 | 2022/2023 | | | |
| Municipality | | | | | | |
| Long-Term Loans (Non-Current) | 0 | 3 103 | 4 152 | | | |
| Long-Term Loans (Current) | 444 | 958 | 1 050 | | | |
| Local registered stock | | | | | | |
| Instalment Credit | | | | | | |
| Financial Leases | 0 | | 381 | | | |
| PPP liabilities | | | | | | |
| Finance Granted By Cap Equipment Supplier | | | | | | |
| Marketable Bonds | | | | | | |
| Non-Marketable Bonds | | | | | | |
| Bankers Acceptances | | | | | | |
| Financial derivatives | | | | | | |
| Other Securities | | | | | | |
| Municipality Total | 444 | 4 061 | 5 583 | | | |

5.8 SUPPLY CHAIN MANAGEMENT

The Blue Crane Route Municipality has a Supply Chain Management Unit as reflected in the Financial Services Organogram. The Supply Chain Management (SCM) is up and running within the BCRM and strict control measures are in place according to the MFMA, SCM Regulations, MFMA Circulars and the BCRM SCM Policy.

There are eight (8) posts within the Supply Chain Management section; they have been filled.

The following three (3) Bid Committees have been established and has the relevant meetings when tenders/bids, etc. are placed as per MFMA and Supply Chain Regulations:

- 1) Specification Bid Committee
- 2) Evaluation Bid Committee
- 3) Adjudication Bid Committee

The Supply Chain Management Policy that was adopted and implemented by the Sarah Baartman District Municipality (SBDM) has been adopted by the Blue Crane Route Municipality (BCRM) after the relevant changes were made to comply with the Blue Crane Route Municipality's requirements, keeping the SCM regulations in mind. The policy has been reviewed in the 2021/22 financial year. Reports on the implementation of the SCM policy are submitted quarterly to the Accounting Officer; the Mayor; and Council. The SCM Annual report on the implementation of the SCM policy for the 2022/2023 financial year was submitted to the Accounting Officer; Mayor and the Council.

Vendor performance is regularly monitored with the help of Project Manager/ End Users. Tax matters for all transactions above R15 000 were confirmed to be in order through the Central Supplier Database. There were tenders that had to be re-advertised due to non-responsiveness of bidders and also contract management is also one of the issues that have been highlighted by the Auditor General. Transformation to proactiveness of the unit is one of the improvements that the municipality is working on.

CHAPTER 6 – AUDITOR GENERAL REPORT AUDIT FINDINGS

Contents of this Chapter are contained in the attached as Annexure: Auditor General Report and Audit Action Plan.

CHAPTER 7 – LOCAL GOVERNMENT KEY PERFORMANCE INDICATORS

This chapter reflects on the performance of per each Key Performance Area (KPA) as required by COGTA

BASIC SERVICE DELIVERY (KPA 1)

Annual performance as per key performance indicators in water services

| | Indicator name | Total number of household/customer expected to benefit | Estimated backlogs (actual numbers) | Target set for the FY under review (actual numbers) | Number of HH/customer reached during the FY | Percentage of achievement during the year | Comments |
|---|--|--|--|---|---|---|--|
| 1 | Percentage of households with access to potable water | 8558 | 0 | 0 | 8558 | 100% | All household have access to potable water except the rural farms which depend on boreholes. |
| 2 | Percentage of indigent households with access to free basic potable water | 3932 | 0 | 0 | 3932 | 100% | |
| 3 | Percentage of clinics with access to potable | 100% | 0 | 0 | 100% | 100% | |

| | water | | | | | |
|---|--|------|-----|---|------|--|
| 4 | Percentage of schools with access to potable water | 100% | 0 | 0 | 100% | |
| 5 | Percentage of households in formal settlements using buckets | 1% | 350 | 0 | | The informal settlement need bulk infrastructure for these services which BCRM cannot currently afford. |

Annual performance as per key performance indicators in electricity services

| | Indicator name | Total number of household/ customer expected to benefit | Estimated backlogs (actual numbers) | Target set for the f. year under review (actual numbers) | Number of HH/custo mer reached during the FY | Percentag e of achievem ent during the year | Comment s |
|---|--|---|--|---|---|---|--|
| 1 | Percentage of households with access to electricity services | 8558 | 1% | 0 | | | Backlog is only in the informal settlement. |
| 2 | Percentage of indigent households with access to basic electricity services | 3932 | 0 | 0 | | 100% | |

| 3 | Percentage of indigent | 0 | 0 | 0 | 0 | 0 | |
|---|--|---|---|---|---|---|--|
| | households with access to free alternative energy sources | | | | | | |

Annual performance as per key performance indicators in sanitation services

| | Indicator name | Total number of household/cu stomer expected to benefit | Estimated backlogs (actual numbers) | Target set for the f. year under review | Number of HH/custo mer reached | Percentag e of achievem ent during the year | Comments |
|---|---|--|--|--|---|---|----------|
| 1 | Percentage of households with access to sanitation services | 8558 | 350 | 0 | | 0 | |
| 2 | Percentage of indigent households with access to free basic sanitation services | 3932 | 4.2% | 0 | | 0 | |
| 3 | Percentage of clinics with access to sanitation services | 100% | | 0 | | 0 | |
| 4 | Percentage of schools with access to sanitation services | 100% | | 0 | | 0 | |

| | Indicator name | Total number of household/customer expected to benefit | Estimated backlogs (actual numbers) | Target set for the f. year under review | Number of HH/customer reached | Percentage of achievement during the year |
|---|---|--|--|--|-------------------------------------|---|
| 1 | Percentage of households with access to refuse removal services | 9761 | 0 | 9761 | 9761 | 100% |
| 2 | Existence of waste management plan | There is a plan in place b | ut it is due for r | eviewal | | |

Annual performance as per key performance indicators in waste management services

Annual performance as per key performance indicators in housing and town planning services

| | Indicator name | Total number of household/customer expected to benefit | Estimated backlogs (Actual numbers) | Target set for the f. year under review | Number of HH/customer reached | Percentage of achievement during the year |
|---|---|--|--|--|-------------------------------------|---|
| 1 | Percentage of households living in informal settlements | 4000 | 800 | 300 | 0 | 0 |
| 2 | Percentage of informal settlements that have been provided with basic services | 90% | 4000 | | 300 | 80% |

| 3 | Percentage of households in formal housing that conforms to the minimum building standards for residential houses | |
|---|---|--|
| 4 | Existence of an effective indigent policy | The municipality has an existing Indigent policy |
| 5 | Existence of an approved SDF | The municipality has an existing approved SDF. |
| 6 | Existence of Land Use Management System (LUMS) | The municipality consults the District for SPLUMA. |

KPA 2: ORGANISATIONAL TRANSFORMATION AND INSTITUTIONAL DEVELOPMENT

| No | Indicator Name | Total number of people (planned for) during the year under review | Achievement level during the year under review | Achievement % during the year | Comments on the gap | |
|----|---|--|---|-------------------------------------|--------------------------------------|--|
| 1. | Vacancy rate for all approved and budgeted posts | 15 | 7 | 51% | There was institutional instability. | |
| 2. | % of appointments in strategic positions (MM and S57) | 100% | 100% | 100% | | |
| 3. | % of S56 Managers including MM who attended at least one skills development training course within the FY | 0 | 0 | 0 | Due to budget constraints. | |
| 4. | % of Managers in Technical services with a professional qualification | 2 | 100% | 100% | 100% | |
| 5. | Level of PMS Effectiveness in the LM | It is implemented on a higher level (MM and s57). | | | | |

| 6. | % of staff that have undergone a skills audit (including competency profiles) | 4 | 4 | 100% | |
|-----|---|-----|------|------|---------------------------------------|
| 7. | % of Cllrs who attended a skills development training course within the current 5 year term | 11 | 100% | 100% | |
| 8. | % of staff compliment with disability | 0 | 0 | 0 | They don't apply for the jobs. |
| 9. | % of female employees | 25% | 25% | 5% | Due to the nature of Our business. |
| 10. | % of employees that are aged 35 or younger | 8% | 8% | 8% | Due to lack of education. |
| 11. | Adoption and implementation of a District wide / local performance management system | 0 | 0 | 0 | 0 |

KPA 3 : Local Economic Development

| | Indicator name | Target set for the year | Achievement level during the year (absolute figure) | Achievement percentage during the year | Comments |
|---|--|---|---|--|--|
| 1 | Existence of LED unit | 0 | 0 | 0 | The unit is not yet established. The municipality does not have a dedicated person to carry the LED Functions |
| 2 | Percentage of LED Budget spent on LED related activities. | 0 | 0 | 0 | 0 |
| 3 | Existence of LED strategy | There is an existing strategy however the strategy is due for reviewal. The municipality is in the process of reviewing it. | | | |
| 4 | Number of LED | 0 | 0 | 0 | |

| | Indicator name | Target set for the year | Achievement level during the year (absolute figure) | Achievement percentage during the year | Comments |
|---|--|-------------------------|---|--|--|
| | stakeholder forum meetings held | | | | |
| 5 | Plans to stimulate second economy | 0 | 0 | 0 | 0 |
| 6 | Percentage of SMME that have benefited from a SMME support program | | | | 12 SMME's have been supported financially through SBDM and SALGA funding |
| 7 | Number of job opportunities created through EPWP | 165 | 165 | 100% | |
| 8 | Number of job opportunities created through PPP | 0 | 0 | 0 | |

KPA 4 : Municipal Financial Viability and Management

| | Indicator name | Target set for the year R(000) | Achievement level during the year R(000) | Achievement percentage during the year |
|---|---|--------------------------------------|--|---|
| 1 | Percentage expenditure of capital budget | R51 638 | R43 293 | 84% |
| | | Target set for the year (35%) R(000) | Achievement level during the year R(000) | Achievement percentage during the year vs the operational budget |

| 2 | Salary budget as a percentage of the total operational budget | 32% | 30% | 94% |
|----|--|---|--|---|
| | | Target set for the year (20% or less) R(000) | Achievement level during the year R(000) | Achievement percentage during the year vs the actual revenue |
| 3 | Trade creditors as a percentage of total actual revenue | 20% | 29% | -45% |
| | | Target set for the year (80% and more) R(000) | Achievement level during the year R(000) | Achievement percentage during the year |
| 4 | Total municipal own revenue as a percentage of the total actual budget | 94% | 89% | 95% |
| | | Target set for the year R(000) | Achievement level during the year R(000) | Achievement percentage during the year |
| 5 | Rate of municipal consumer debt reduction | 5% | 0 | 0 |
| 6 | Percentage of MIG budget appropriately spent | 100% | 100% | 100% |
| 7 | Percentage of FMG budget appropriately spent | 100% | 100% | 100% |
| 8 | AG Audit opinion | Unqualified Audit Report | Unqualified Audit Report | 100% |
| 9 | Functionality of the Audit Committee | 100% | 100% | 100% |
| 10 | Submission of AFS after the end of financial year | Submitted on due date | Submitted on due date | 100% |

KPA 5 : Good governance and Public Participation

| No | Indicator name | Target set for the year | Achievement level during the year (absolute figure) | Achievement percentage during the year | Comments |
|----|--|---|--|--|----------|
| 1 | % of ward committees established | 100% | 100% | 100% | |
| 2 | % of ward committees that are functional | 100% | 100% | 100% | |
| 3 | Existence of an effective system to monitor CDWs | The performance of the CDW's is monitored at a provincial level | | | |
| 4 | Existence of an IGR strategy | No strategy in place | | | |
| 5 | Effective of IGR structural meetings | The meetings are combined with IDP Rep Forum, they sit quarterly. | | | |
| 6 | Existence of an effective communication strategy | The strategy was adopted in July 2021 | | | |
| 7 | Number of mayoral imbizos conducted | Twice in all wards | Twice in all wards (April/May and September) | 75% | |
| 8 | Existence of a fraud prevention mechanism | There is a policy in place and reviewed annually | | | |

APPENDIX A – COMMITTEES AND COMMITTEE PURPOSES

| Committees (Executive Com | nittee) and Purposes of Committees | |
|---------------------------|---|--|
| Municipal Committees | Purpose of Committee | |
| | | |
| Finance | To deliberate on matters related to finances of the municipality | |
| | e.g. income, expenditure and | |
| | Supply Chain Management | |
| | Functions. | |
| | To deliberate on matters related to Administration, Human | |
| Corporate Services | Resources and Records Management. | |
| | To deliberate on matters related to Environmental Health Traffic, | |
| Community Services | Parks and Open Spaces, | |
| | Libraries, Waste Management, Commonage and Pound, | |
| | Disaster Management and Protection Services | |
| | To deliberate on matters related to Electricity, Roads and | |
| Technical Services | Stormwater, Mechanical Workshop | |
| | MIG, Water and Sanitation and Housing and Land Use. | |
| LLF | To discuss labour related issues | |
| | Oversight on municipal overall | |
| MPAC | performance | |
| Internal Audit | Ensures implementation of internal control | |
| Land Committee | Attend to issues related to municipal land and properties. | |

APPENDIX B -THIRD TIER ADMINISTRATIVE STRUCTURE

| Third Tier Structure | | | |
|--------------------------|---|--|--|
| Directorate | Director / Manager (State title and name) | | |
| Municipal Manager Office | Municipal Manager: Mr M.P Nini | | |
| | Manager: Internal Audit- Ms Phelokazi Ndumndum | | |
| | Manager: IDP/Performance Management- Ms Samela | | |
| | Hanabe | | |
| Finance Department | Director Financial Service (CFO)- Mr N.B Delo | | |
| | Manager: Revenue and Expenditure- Mr Julius Maputha | | |
| | Manager: Financial and Audit Matters- Mr Martin Meyer | | |
| | Manager: Supply Chain Management- Ms Ayanda Mbebe | | |

| Community Services Director Community Services- Mrs Y Mniki | | |
|---|---|--|
| | Manager: Environmental Health Services- Mr Francois Trichard | |
| | Chief: Protection Services- Mr Roland Hare | |
| | Chief: Fire and Disaster- Mr John Conway | |

| Technical Services | Director Techinical Services – Mr A Gaji | |
|--------------------|---|--|
| | Manager: Electrical Services- Mr Vuyani Apollis | |
| | Manager: PMU- Mrs Nonkqubela Dlova | |
| | Manager: Maintenance and Infrastructure: Mr Albertus Swanepoel | |

| Corporate Services | Director Corporate Services – Mrs N Kubone | |
|--------------------|--|--|
| | Manager: ICT- Mr Mzwandile Gush | |

APPENDIX C – FUNCTIONS OF MUNICIPALITY / ENTITY

| | Schedule 4 Part B | Schedule 5 Part B | |
|--|--|---|--|
| Po | owers exercised by the BCRM | Powers exercised by the BCRM | |
| 0 0 <td< th=""><th>Air pollution Building regulations Electricity and gas reticulation Firefighting services Local tourism Municipal airports Municipal public works Stormwater management systems in built-up area Trading regulations Water and sanitation services</th><th> Amusement facilities Billboards and the display of advertisements in public places Cemeteries Cleansing Control of public nuisances Control of undertakings that sell liquor to the public Facilities for the accommodation, care and burial of animals Fencing and fences Licensing and control of undertakings that sell food to the public Local amenities Local sport facilities Municipal abattoirs Municipal roads Noise pollution Pounds Public places Refuse removal, refuse dumps and solid waste disposal </th></td<> | Air pollution Building regulations Electricity and gas reticulation Firefighting services Local tourism Municipal airports Municipal public works Stormwater management systems in built-up area Trading regulations Water and sanitation services | Amusement facilities Billboards and the display of advertisements in public places Cemeteries Cleansing Control of public nuisances Control of undertakings that sell liquor to the public Facilities for the accommodation, care and burial of animals Fencing and fences Licensing and control of undertakings that sell food to the public Local amenities Local sport facilities Municipal abattoirs Municipal roads Noise pollution Pounds Public places Refuse removal, refuse dumps and solid waste disposal | |
| | | Street trading Street lighting Traffic and parking | |

APPENDIX D- WARD COMMITTEE MEMBERS AND ALLOCATION

<u>WARD 1</u>

| 1. | Kula Nomvume Jeanette | : Agriculture Association, Farm Workers and Employment |
|-----|----------------------------|---|
| 2. | Fani Vuyokazi | : Business & Informal Traders |
| 3. | Mbenya Khanyisa | : Community Based Organization |
| 4. | Mali Unathi | : Community Safety Forum |
| 5. | Kwatsha Busisiwe Zelda | : Education |
| 6. | Maqenge Xabiso | : Environment & Tourism |
| 7. | Mtana Noxolo | : Health & Welfare and People living with disabilities |
| 8. | Dywili Ngubengwe Armstrong | : Religious Groups & Senior Citizens |
| 9. | Xhaso Vuyiswa | : Sport, Culture and Youth |
| 10. | Sixaxa Andiswa | : Women |
| | WARD 2 | |

1. Gegesi Abednego : Arts. Sport & Culture : Community Based Organisation and 2. Webb Willem Community Safety Forum 3. Isaacs Gaywin Andrew : Employment 4. Mbunge Vuyiseka : Environment, Health & Welfare 5. Nel Emile Riaan : Farm workers 6. Toni Neliswa Charmaine : People living with disabilities : Rate Payers & Civic Association 7. Jacobs Josef 8. Jordaan Michelle Zelda : Religions Groups 9. Sekori Kegomoditshwe Sinnah : Women & Senior Citizens

10. Brander Mzoxolo Norman : Youth

WARD 3

| 1. | Asisipho Wonderboy Nywebeni | : Community Based Organisation & |
|----|------------------------------|-----------------------------------|
| | | Community Safety Forum |
| 2. | Silumko Wiseman Lawrence | : Education |
| 3. | Mandilakhe Melville Storm | : Employment |
| 4. | Mandisi Justice Memese | : Health & Welfare |
| 5. | Nonceba Priscilla Heka | : Religious Grouping |
| 6. | Nosiphenkosi Mbotya | : Sports, Culture and Youth |
| 7. | Thuleka Pamela Gcume | : People living with disabilities |
| 8. | Julia Blouw | : Women |
| 9. | Ntombizanele Primrose Mahobe | e: Senior Citizens |

** Only 9 members could be elected and not 10 as these were the only sectors nominated.

WARD 4

- 1. Pumzile Matthews Danster
- 2. Gerald Zongezile Danster
- 3. Thembakazi Precious Jas
- 4. Verryne Piet
- 5. Anele Andrew Kulati
- 6. Ivan Setiele
- 7. Annie Kamin
- 8. Mandile Afrika
- 9. Mina Malgas
- 10. Luyanda Ncingolo

WARD 5

- 1. Xaluva Sonwabile Siviwe
- 2. Hartzenberg Tamarah Reinel
- 3. Stofile Ntombomzi Cynthia
- 4. Storm Wellington Vuyo
- 5. Malambile Phumula Doreen
- 6. Zoeloe Deon Martin
- 7. Memese Thembisa Elsie
- 8. Arends Rose Mary
- 9. Faku Nonkonzo Veronica
- 10. Gogo Noluthando Junior

WARD 6

- Antoni Trinity Loyiso
 Piliso Noma-Afrika
 Mjekula Sindiswa
- 4. Mbombiya Mandla Xolani
- 5. Silimeni Sinazo
- 6. Baskiti Anelisa
- 7. Dwane Ntombizanele Ethel
- 8. Mtengwana Lungelwa
- 9. Fani Melisizwe

- : Agricultural Association & Business
- : Community Safety Forum
- : People Living with disabilities
- : Education
- : Senior Citizens
- : Unemployed & Employed
- : Health & Welfare
- : Sport & Art and Culture
- : Women
- : Youth
- : Agriculture
- : Business
- : Community Based Organisation &
- Community Safety Forum
- : Education
- : Employment
- : Health & Welfare and People Living with
- Disabilities
- : Religious Groups & Senior Citizens
- : Sport & Culture and Youth
- : Traditional Leaders
- : Women
- : Agriculture Association& Farm Workers and Employment
- : Environment
- : Business
- : Community Based Organisation &
- Community Safety Forum
- : Education
- : Health & Welfare and People living with Disabilities
- : Rate Payers & Civil Association
- : Religious Groups
- : Sport & Youth

** Sindiswa Mjekula was also single - nominated under the women sector. She could not be endorsed again under a different sector and so there are 9 members elected instead of 10.

APPENDIX F - RECOMMENDATIONS OF THE MUNICIPAL AUDIT COMMITTE 2022/23

1. OBJECTIVE

The Audit Committee has prepared this report in full accordance with the applicable laws and regulations as supplemented by the Audit Committee Charter. The purpose of this report is to present the Audit Committee's progress to date in carrying out its oversight responsibilities, including oversight for the statutory audit process including the Audit Committee's review meetings to 30 June 2023.

2. TERMS OF REFERENCE

The mandate of the Audit Committee is legislated in terms of section 166 of the Municipal Finance Management Act, 2003 (MFMA) which requires the Audit Committee to advise the Accounting Officer and Council. The Audit Committee is also required to fulfil the functions of a Performance Management Committee constituted in terms of sections 38 and 41 of the Municipal Systems Act No 32 of 2000 and Regulation 14(2) of the Local Government: Municipal Planning and Performance Management Regulations, 2001: Review and advise in terms of the provisions of the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers.

The advisory expected from the Audit Committee guided by the above stated tenets of legislation includes the following: Internal Financial Control and Internal Audits; Risk Management; Adequacy, Reliability and Accuracy of Financial Reporting and Information; Accounting Policies; Performance Management and Evaluation; Effective Governance; Compliance with the MFMA, the Annual Division of Revenue Act (DORA) and any other applicable legislation and / or policies and any other issues referred to it by the municipality.

The Audit Committee assists Council in fulfilling its oversight responsibilities in helping to ensure high quality financial and performance management reporting as well as effective internal control. The MFMA also requires the Audit Committee to review the Annual Financial Statements, respond to Council on matters raised by the Auditor General South Africa (AGSA) and carry out investigations into the financial affairs of the Municipality.

3. AUDIT COMMITTEE COMPOSITION AND ATTENDANCE

The Audit Committee is made up of three independent members. The Municipal Manager, Honourable Mayor, MPAC Chairperson, and the Auditor General South Africa have a standing invitation to all Committee meetings. An independent member appointed by Council chairs the committee. Both the Internal and External Auditors have unrestricted access to the Audit Committee. The Audit Committee have held meetings as outlined below from July 2022 to June 2023:

| Name of member | Appointed | Number of Meetings Attended |
|-------------------|--------------|-----------------------------|
| Mr. M.K. Mafani | 01 July 2021 | 5 |
| Prof. W. Plaatjes | 01 July 2021 | 5 |
| Mr. S. Mbewu | 01 July 2021 | 4 |

I. INTERNAL FINANCIAL CONTROL AND INTERNAL AUDITS

The Internal Audit unit completed and issued final reports in respect of 100% of its original audit plan for the 2022/23 financial year. This is a remarkable performance achieved under trying conditions and as such the Internal Audit Unit was able to provide the Municipality with some assurance required in the institution's environment of acceptable risks. The continued risk management activities under the Internal Audit Unit stewardship continue to be a concern for an independent assurance in terms of giving a fair assurance on risk activities.

The Internal Audit Unit continues to be a force to be recon with as most reports for review are dispatched to the Audit Committee on time, there is still for improvement though. The Internal Audit sub-directorate reports to the Audit Committee on a quarterly basis in respect of the progress achieved in executing the audit plan. Amendments to the audit plan are approved by the Audit Committee.

Internal Audit review:

- The Audit Committee reviewed the adequacy, reliability and accuracy of financial reporting and information.
- The Audit Committee reviewed and agreed to the Accounting Policies in place when reviewing the Annual Financial Statements (AFS) at the Special Audit Committee meeting to review the AFS prior to submission to the AGSA.
- Internal financial controls were considered in reviewing the findings of internal audits.
- Management draw conclusions on the adequacy and effectiveness of the system of internal controls through the review of Internal Audit assurance reports.
 - The Audit Committee note a continued lack of attention by management in effectively addressing reported weaknesses in control, deficiencies in systems and recommendations for improvement. A low response rate to addressing reported weaknesses is evident together with a high failure rate to adequately and effectively address noted control weaknesses by Internal Audit and the Auditor General. This is a repeat noted concern by the Audit Committee where the general lack of addressing Internal Audit and Auditor General findings result in continued serious control weaknesses and new findings by the Auditor General. The lack of capacity within the

MPAC has been raised and communicated to the Council by the Audit Committee for consideration.

- In reviewing whether management encourage ethical and lawful behaviour, financial discipline and accountability for the use of public resources, consideration should be given to greater accountability and consequence management being implemented in cases of mismanagement of resources.
- The Audit Committee note that little / no consequence management is evident in respect of senior managements' non-performance in dealing with high-risk Internal Audit and Auditor General findings. There appears to be no mechanism available to the Accounting Officer to deal with continued long term non-performance by management in addressing the reported findings.
- Internal Audit have prepared, in consultation with the Audit Committee and for their approval:
 - An Annual Internal Audit Plan
 - Internal Audit plans indicate the scope of each audit in the annual internal audit plan.
- The Audit Committee have noted that Internal Audit perform an internal self-assessment on an annual basis.
- The Audit Committee reviewed the Internal Audit Charter and the Audit Committee Charter, with amendments having been made thereto and approved.
- In the evaluating of the adequacy of performance of the Internal Audit sub-directorate, including the degree of co-operation with External Auditors, the Audit Committee consider the performance of Internal Audit to be at an acceptable level and beneficial to the Blue Crane Route Municipality.
- The assurance reports issued together with recommended remedial action is considered adequate. Effective action by management in addressing high risk findings remains inadequate. The repeat findings, year on year, are the result of management not effectively addressing noted high risk findings.
- Assurance reports are often concerning, indicating 'extreme' findings. Executive Directorship
 and management should actively work on addressing those agreed upon findings, together
 with implementing the recommended and agreed-to remedial actions. A close proactive
 working relationship between Executive Management and Internal Audit is essential. In the
 absence of such a working relationship, repeat findings are likely to remain the norm.
- The Audit Committee have noted that no restrictions or limitations are placed on the Internal Audit sub-directorate in the execution of their mandate, and we attest on that the Municipal Manager provides the necessary support to the Unit.
- A review of the quarterly performance reports submitted by Internal Audit takes place and amongst other includes:
 - Supply Chain Management, Irregular Expenditure, Financial Management, Compliance with Policies and Regulations, Corporate, compliance with the Division of

Revenue Act (DORA), HR effectiveness, Assistance to the Poor programme, and the critically important area of mSCOA implementation.

- Internal Audit conducted guided by its Annual Plan specific reviews of the AG action plan for 2022/23 (Audit Implementation Plan) which show that most directorates achieved limited progress in addressing Auditor General high-risk findings. The Municipality remains exposed to the risk of future qualifications or new emphasis of matters. There is limited evidence of action or lack of appetite taken to address high risk repeat audit findings. No consequence management is evident in the lack of addressing these high-risk findings by management.
- Only high-risk findings are reported on through the Audit Implementation Plan. With the lack of
 progress noted in addressing Internal Audit and Auditor General high-risk findings, it must be
 assumed that similarly, limited progress is being achieved in addressing medium / lower risks
 identified. This is a repeat observation by the Audit Committee.
- The lack of progress in addressing audit findings results in the municipality:
 - Conducting operations in a weak control environment,
 - Being exposed to increased high risks of inaccurate information and errors,
 - Management being unable to detect incidents of possible fraud.
- Ideally both Internal Audit and the Audit Committee should review the Annual Financial Statements prior to submission thereof to the Auditor General, the Audit Committee was not provided an opportunity to review the set of AFS prior to be submitted to AGSA for the year under review.
- The Committee represented by the Chairperson received copies of all Communications of Audit Findings throughout the regularity audit. The final Auditor General Audit Report and Management Report were also considered.

II. AUDITOR GENERAL – EXTERNAL AUDIT

- The Audit Committee met with the Auditor General to review whether the Auditor General felt there were any restrictions placed on the external audit. The Auditor General noted that there were no restrictions.
- The audit plan was provided to the Audit Committee for review by the external Auditors, AGSA.
- No significant disagreements between External Auditors and Management were noted.
- No material unsolved accounting and auditing problems were noted.
- The Audit Committee did not have any significant audit matters to disclose that arose from the audit.
- The Audit Committee did not meet with Internal and External Auditors during the year without management being present so as to create an opportunity for views and concerns to be raised that may not be appropriate in an open forum.

• The Audit Committee considers the performance of External Auditors to be adequate.

III. FINANCIAL REPORTING

- The Audit Committee have reviewed the expertise, resources and experience of the municipalities finance function which are considered to be adequate.
- The Audit Committee is of the view that with the recent court outcome favouring the fund for the payment of around R30ml, the financial position of the Municipality would be negatively impacted. As reflected in the audit outcome, the financial position as a going concern is an indication of revising its stance on revenue collection, different revenue streams amongst other strategies to be considered.
- The Annual Financial Statement review process, the Audit Committee consider them to be of high quality, value and effectiveness of financial information produced together with the Accounting Policies.

IV. PERFORMANCE MANAGEMENT AND EVALUATION

- The Audit Committee is responsible to report to Council, the Political Office Bearers, the Accounting Officer and Management on matters relating to Performance Management:
 - The Audit Committee reviewed the Performance Management Report for the 2022/2023 financial year. The Performance Management Report was considered accurate by the Audit Committee.
- The Audit Committee reviewed the relevance of noted indicators together with their measurability in relation to services performed.
- Where the performance reviews are not scheduled and conducted during the first quarter of a new year, little / no value is secured through relevant noted non-performance and the appropriate remedial actions being taken.
- The Chairperson of the Audit Committee did chair the required performance reviews, though the statutory timeframe was slightly missed.

V. ICT GOVERNANCE

• ICT governance within the Blue Crane Route Municipality remains a concern, the Audit Committee is of the view that Management has to prioritise this space and allocate sufficient resources to augment what is currently in place.

VI. RISK MANAGEMENT AND GOVERNANCE

- It must be noted that the Blue Crane Route Municipality does not have a stand-alone subdirectorate entrusted with the risk management function, such work is performed by Internal Audit Unit. The Audit Committee has advised on numerous engagements to separate these two units with the view to improve governance.
- The Audit Committee together with the Management considers that the Internal Audit work carried out will assist in improving the effectiveness of risk management, control and governance processes.
- The Audit Committee continues to review those recommendations made by the Internal Audit Unit.
- The Internal Audit Unit continues to contribute effectively to identifying high risk areas. The Internal Audit Unit remains under capacitated where additional resources would contribute to identifying additional risks providing for an improved control environment.
- The lack of commitment by the service provider developing mSCOA has resulted in the absence of an integrated system, and this might lead to future audit findings and thus reverse to good work performed in improving the control environment. This also compromises credibility of reports and thus exposes the Institution to potential system manipulation. The Audit Committee observed that, no evidence of any consequence management in this matter has been noted.
- The Audit Committee express disappointment that previous concerns noted regarding dysfunctional mSCOA implementation have not been rectified and this remains a material matter in respect of on-going non-compliance.

VII. INVESTIGATIONS

• The Audit Committee wishes to register that there has never been any investigation report tabled by both Management and MPAC on our engagements, thus the Committee is of the opinion that, there exist no cases to be considered for further investigation.

4. CONCLUSION

Guided by the reports presented by Internal Audit and deliberations between the Audit Committee, Council and Management there is a high probability of improving on performance and governance in general. It is inevitably that resource allocation will always be the impediment in key set targets and indicators intended to address issues of service delivery, hence it is of utmost importance that the Blue Crane Route Municipality ought to decisive on prioritising areas which would portray it as a machinery driving service delivery at a local level. The Audit Committee note the following areas of concern.

- The continued court cases which might have a negative impact on the finances of the Municipality and thus its financial viability should the outcomes find the Municipality liable.
- The separation of Internal Audit function from the Risk Management function
- Addressing high risk findings by the Auditor General and Internal Audit.
- Evaluation of mSCOA compliance and the way forward with the existing service provider.
- Matters relating to continue under performance by certain directorates of the Municipality, which risks future reduction on Grant funding.

M.K. Mafani, (CFE)

Chairperson: Audit and Performance Committee

15 February 2023

APPENDIX G – LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIPS

The municipality does not have long term contracts and Public Private Partnerships. All contracts do not exceed a maximum of 3-year term/period.

Information relating to the following **APPENDICES** is reflected in the attached Audited Annual Financial Statements:

APPENDIX H – DISCLOSURES OF FINANCIAL INTERESTS

APPENDIX I: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE

APPENDIX I (i): REVENUE COLLECTION PERFORMANCE BY VOTE

APPENDIX I (ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

APPENDIX J: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG

APPENDIX K:CAPITAL EXPENDITURE- NEW & UPGRADE/RENEWAL PROGRAMMES

APPENDIX N – CAPITAL PROGRAMME BY PROJECT YEAR 2022/23

| CAPITAL BUDGET: 2022/2023 | | | | | |
|---|--------------------------|----------|--------------------------------|------|-------------------------|
| CAPITAL ITEM DESCRIPTION | FUNDING | н | RENT ADJ RUDGET (22/2023 | | OSED ADJ T 2022/2023 |
| | | | | | |
| ACCOUNTING OFFICER Office Equipment | Municipal own Funds | | 12000 | | 12 00 |
| writish sequiprine is | in an apart of the lands | | 12 000 | | 12 00 |
| BUDGET PLANNING & IMPLEMENTATION | | | | | |
| Office Equipment | Municipal own Funds | | 12000 | | 12 00 |
| | | R | 12 000 | R | 12 000 |
| TECHNICAL SERVICES : ELECTRICITY | Municipal own Funds | | 60,000 | | 60.00 |
| Equipment and Tools Pre-Engineering of electrical Infrastructure for RDP Houses | INEP | | 539 130 | | 539 13 |
| Upgrading of Somerset East Main sub-station (Roll over grant not ap | | | 600 000 | | 600 00 |
| 3 X Auto Reclosers | Municipal own Funds | | 600,000 | | 600 00 |
| Ringfencing projects from Electricity revenue | | | | | |
| Capital Expenditure: Transformers | Municipal own Funds | | 800 000 | | 800 00 |
| Operation Expenditure - Material for maintenance/contractor serv | lees | | | | |
| | | R | 2 599 130 | R | 2 599 130 |
| TECHNICAL SERVICES : WATER Upgrade of Cook house Water Treatment Works | WSIG | | 2911543 | | 737 630 |
| Upgrade of Orange Fish WTW in Somerset East | WSIG | | 11 494 799 | | 11 494 799 |
| Pearston Bulk water supply Augmentation | WSIG | | 2 115 397 | | 4 289 310 |
| Water equipment and tools | Municipal own Funds | | 50 000 | | 50 000 |
| | | R | 16 571 739 | R | 16 571 739 |
| TECHNICAL SERVICES : MIG | | | | | |
| Upgrading of Aeroville Sportfields (Phase 2 and 3) | MIG Grant | | 1742389 | | 1 742 389 |
| Paving of Gravel roads: Pearston | MIG Grant | | 1 739 130 2 608 696 | | 1 739 130 |
| Paving of Gravel roads: Cookhouse Paving of Gravel roads: Somerset East | MIG Grant MIG Grant | | 4 179 807 | | 3 015 832 4 179 803 |
| Upgrading of Ward 5 stormwater drainange - Berm Rehabilitation | MiG Grant | | 358 261 | | 290 168 |
| Upgrade Westview Sportfields | MIG Grant | | 434 783 | | 95 739 |
| Refurbishment of Glen Avon and Mayila Streets | MIG Grant | | 521739 | | 521 739 |
| Upgrading of Somerser East Sewer Pumpstations (Riverlane, Memes | e, l'MIG Grant | | 600 000 | | 600 000 |
| Refurbishment of Khanyiso Water Booster Pump | MIG Grant | | 1 30 1 500 | | 1 301 500 |
| | | R | 13 486 304 | R | 13 486 304 |
| COMMUNITY, SAFETY & SOCIAL SERVICES : ADMINISTRATION | Municipal aug Euroda | | 12000 | | 12.00 |
| Office Equipment | Municipal own Funds | R | 12 000 12 000 | R | 12 000 12 000 |
| COMMUNITY, SAFETY & SOCIAL SERVICES : REFUSE SERVICES | | ^ | 12 000 | • | 12000 |
| Skip Trailor | External Loan | | 150 000 | | 150 000 |
| TLB | External Loan | | 0 | | |
| Rehabilitaion of Landfill Site Fencing | EPWP | | 2 752 970 | | 2 752 970 |
| | | | 2 902 970 | | 2 902 970 |
| COMMUNITY, SAFETY & SOCIAL SERVICES : FIRE SERVICES | | | | | |
| Skid Unit - Replace JDY 699 EC - Insurance Claim top up | SBDM | | 360 000 | | 360 000 |
| Satelight Ablution Containers Control Room Equiptment | SBDM | | 600,000 | | 600 000 |
| Fire Hydrants | SBDM | | 250 000 | | 250 000 |
| Fire Equiptment | SBDM | | 448 390 | | 448 390 |
| Disaster Grant Projects | MDRG | | | | 3 200 000 |
| | | | 2 258 390 | | 5 458 390 |
| | | | | | |
| COMMUNITY, SAFETY & SOCIAL SERVICES : COMMONAGE | | | | | |
| Construction of pound | External Loan | | 450 000 | | 450 000 |
| | | R | 450 000 | R | 450 000 |
| CORPORATE SERVICES: ADMINISTRATION | | | | | |
| ICT Equipment/computers | Municipal own Funds | | 250 000 | | 250 000 |
| Office Equipment | Municipal own Funds | | 12000 | | 12 000 |
| | | R | 262 000 | R | 262 000 |
| | | | | | |
| G RAND TOTAL OF CAPITAL BUDGET | | R | 42 413 233 | R | 42 413 233 |
| | | PROI | POSED ADJ | DECO | |
| | | н | UDGET | | OSED ADJ T 2022/2023 |
| SUMMARY OF CAPITAL FUNDING | | | 22/2023 | | |
| Grants | | R | 33 300 143 | R | 36 500 143 |
| SBDM Municipal own Funding from sum lus funds | | R | 2 258 390 2 528 000 | | 2 258 390 2 528 000 |
| Municipal own Funding from surplus funds External Loan | | R | 4 326 700 | R | 4 326 700 |
| BARY S AN A SHE | | R | 42 413 233 | | 45 613 233 |

APPENDIX O – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

WARD 1 & 6

| PROBLEM AREA | PROJECT | PROGRESS TO | CUSTODIAN | TIMEFRAME |
|---|-------------------------------|---|-----------------------------|--|
| | ACTION PLAN | DATE | | |
| Bhongweni Rectification | | Rectification is in progress | D Tech S | To be determined by the department |
| Backlog: Informal Settlement (200 Units) | | The matter has been referred to the DHS. | D Tech S | To be determined by the department |
| Health Services | | | | |
| Expansion of clinic and 24hr clinic services | The project is implemented | Work is in progress | D. Community Services | To be determined by the department |
| Rural Development and | Agrarian Reform | | | |
| Fencing for the main dam | Currently lobbying funds | | DTS | To be determined by the department |
| Education and Training | | | | |
| Construction of FET College in Cookhouse | To engage with DOE further | A letter of request was written to the Department highlighting the need of the community in this regard. No response was received from the department | MM | To be determined by the department |
| Skills Development Prog | grammes For You | ng People | • | |
| Construction of a library | | In progress | D Com Serv | To be determined by the department |
| Economic and Infrastructure Development: Infrastructure to support Local Economic Growth and Development | | Infrastructure plans have been developed and submitted to relevant departments for funding | DTS | To be determined by the department |
| Upgrading Of Rural Roads (Roads And Transport) | | This is a provincial government function. Engagements are on going. | Mayor / MM / DTS | To be determined by the department |

Ward 2

| PROBLEM AREA | PROJECT /ACTION PLAN | PROGRESS TO DATE | CUSTODIAN | TIMEFRAME |
|---|---|--|-------------|--|
| Construct a walkway along the R335 road to Aeroville | | Both roads are not municipal roads(R63/R335) | DTS | To be determined by the departments involved |
| Restoration of burnt and abandoned houses | | Application has been submitted to DHS | D Tech Serv | To be considered by the department |
| Installation of streetlights at (R335 Road towards Fire Station, from R335 intersection to the bridge near Clevedon and Nojoli Street towards Pearston (R63 road) | | The project is in progress | DTS | To be determined by the departments involved |
| Construction of a Primary School in Aeroville | Proposal submitted to DOE | Awaiting response from the department | Mayor / MM | To be determined by DOE |
| Access to land for emerging farmers | The matter is receiving attention of DRDAR and the municipality | | Mayor / MM | To be determined by DRDAR |
| Maintenance of rural roads | Matter referred to the Provincial Dpt of Roads and Public Works | Awaiting response from the department | | To be determined by DRPW |
| Dipping tanks | The matter was referred to DRDAR. | A response received was that there is no budget currently. | D Comm | To be determined by DRDAR |
| Construction of school for the kids with disability | The matter to be referred to the department of Education | | MM/Mayor | To be determined by Dept of Education |

WARD 3

| PROBLEM AREA | PROJECT /ACTION PLAN | PROGRESS TO DATE | CUSTODIAN | TIMEFRAME |
|----------------|-------------------------|--|-----------|-----------------------------------|
| Community Hall | | Project will be implemented by the Department of Human Settlements. | DTS | To be considered by the DHS |

WARD 4

| WARD 4 | | | | | | |
|---|--|--|---------------|--|--|--|
| PROBLEM AREA | PROJECT /ACTION PLAN | PROGRESS TO DATE | CUSTODIAN | TIMEFRAME | | |
| Khanyiso and Nelsig Bridge | | Business plan has been developed. The municipality has approached the Office of the Premier for funding. | DTS | To be determined by OTP (awaiting response) | | |
| Renewable energy (solar panels) | Funding application submitted and awaiting response from Department of Energy. | Application for funding is in progress to be made with the Department of Energy for renewable energy projects | DTS | To be determined by DOE | | |
| Sustainable Human Settlement | | The matter has been referred to DHS | DTS | To be determined by Dept of HS | | |
| Libraries | | The matter with regards to the extension of the library was referred to DSRAC. An assessment will be done by the department. A follow up was made with the department and the indication is that this will not be done in this financial year as they will be constructing a new library in Cookhouse. | DCS | To be determined by DSRAC | | |
| WARD BASED PLANNING | 1 | | | | | |
| PROBLEM AREA | PROJECT /ACTION PLAN | PROGRESS TO DATE | CUSTODIA N | TIME FRAME | | |
| Sustainable Human Settlement • Uninhabited Houses (Old Location) | The matter is being attended by DoHS . | Destitute cases are being attended to and the list has been submitted to the DHS. | D.Tech S | To be considered by the department | | |
| Extension of previously constructed houses (2 rooms) | | Project 300 for demolition and rebuilding is submitted to DHS. | | To be considered by the Department of Human Settlement | | |
| Rectification of Houses | The matter is being attended by DoHS. | Destitute cases are being attended to and the list has been submitted to the DHS. | D Tech S | To be considered by the Department of Human Settlement | | |

| Installation of Jojo tanks | The matter has been referred to DRDAR | | D Tech S | To be considered by the department |
|----------------------------|--|---|----------|--|
| Solar panels | Funding application submitted and awaiting response from Department of Energy. | Application for funding is in progress to be made with the Department of Energy for renewable energy projects | D Tech S | To be considered by the department |

APPENDIX P – DECLARATION OF RETURNS NOT MADE IN DUE TIME UNDER MFMA S71

All MFMA s71 reports were submitted timeously except for June 2022; due to the financial system glitches.

APPENDIX Q - NATIONAL AND PROVINCIAL OUTCOMES FOR LOCAL GOVERNMENT

| National and Provincial Outcomes for Local Government | | | | |
|---|---|-------------------------------------|--|--|
| Outcome/Output | Progress to date | Number or Percentage Achieved | | |
| Output Improving access to basic services | Communities continue to be provided with services | 80% | | |
| Output: Implementation of the Community Work Programme | All the wards have CWP's | 100% | | |
| Output Deepen democracy through a refined Ward Committee model | Ward Committes meet quartely and some sit monthly | 100% | | |
| Output: Administrative and financial capability | Municipality is not viable and is still grant dependant | 95% | | |